



June 6, 2017

In accordance with the provisions of the N.C. General Statutes, the City Manager's 2017-18 Proposed Budget was presented to the City Council on May 1, 2017. The City Council conducted a public hearing on the budget on May 15, 2017 and held a budget work-session on May 30, 2017.

The 2017-18 Operating Budget and other funds were adopted by the Statesville City Council on June 5, 2017 with no changes from the proposed budget.

Adopted Budget by Fund:

General Fund	\$32,450,668
Airport Operating Fund	576,163
Electric Fund	47,202,786
Water & Sewer Fund	12,190,280
Civic Center Fund	981,371
Risk Management Fund	5,128,058
Occupancy Tax Fund	<u>962,000</u>
Total	<u>\$99,491,326</u>

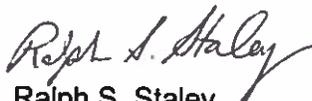
Highlights:

The Budget Ordinance maintains the current property tax rate of \$0.46 per \$100 of assessed valuation.

The Budget Ordinance includes no overall increase in retail electric rates, but does do some minor rate modifications to certain rate schedules.

Also included is a 3.0% increase in water and sewer rates to provide for operations and capital, as well as the necessary debt service in the coming years for a major expansion to the Third and Fourth Creek Wastewater Treatment Plants. These rate increases will be effective July 1, 2017.

Sincerely,

  
Ralph S. Staley  
Finance Director



Adopted  
Municipal Operating Budget  
Fiscal Year 2017 - 2018  
July 1, 2017 - June 30, 2018

Prepared By:

City Manager's Office  
Finance Department



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Statesville  
North Carolina**

For the Fiscal Year Beginning

**July 1, 2016**

A handwritten signature in black ink, appearing to read 'Jeffrey R. Egan'.

Executive Director

**ELECTED OFFICIALS  
THE MAYOR AND STATESVILLE CITY COUNCIL**

Mayor..... Constantine H. Kutteh

Mayor Pro Tem/Council Member - Ward 4..... Michael H. Johnson

Council Member – At Large..... William P. Morgan

Council Member – At Large..... Michael H. Schlesinger

Council Member – Ward 1..... Roy C. West, Jr.

Council Member – Ward 2..... C.O. Johnson

Council Member – Ward 3..... Jarrod M. Phifer

Council Member – Ward 5..... Arnold W. Watt

Council Member – Ward 6..... G. Keith Williams

**APPOINTED OFFICIALS AND STAFF**

City Manager..... Larry P. Pressley

Assistant City Manager..... R. Lynn Smyth

City Attorney..... Homesley, Gaines, Dudley &  
Clodfelter, LLP

City Clerk..... Brenda J. Fugett

Electric Utility Director..... John Maclaga

Finance Director..... Ralph S. Staley

IT Director..... Nikki L. Gregory

Fire Chief..... Spencer E. Lee

Parks and Recreation Director..... James B. Cornelison

Planning Director..... David H. Currier

Airport Director..... John M. Ferguson

Police Chief..... Joseph J. Barone III

Public Works Director..... Aaron"Scott" Harrell

Water Resources Director..... L.F. Hudson, Jr.



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# BUDGET MESSAGE

# 2017-2018

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May 1, 2017

The Honorable Mayor and Members of City Council  
City of Statesville

Dear Mayor and Council Members:

It is with pleasure that staff presents the proposed budget for the 2017-18 fiscal year.

This budget proposal recommends maintaining the current property tax rate and solid waste fee to continue funding City operations at preferred levels with modest operating cost increases. Maintaining these levels continues the reduction in reliance on the use of fund balance for operating expenses this year and going forward. Recommended items funded by fund balance are large and typically nonrecurring capital needs.

This budget proposal recommends no overall changes in Electric rates. This is the second consecutive year where there has been no overall increase in rates.

This budget proposal does recommend a three percent (3%) increase in water and sewer rates to continue to maintain the City's major asset and prepare for future growth of the water and sewer system.

A more detailed look at the proposed 2017-18 budget proposal follows:

## BUDGET SUMMARY

In accordance with the provisions of North Carolina General Statutes, your staff presents the 2017-18 Proposed Municipal Operating and Capital Budget.

The budget proposal of \$93,401,268 contains five operating funds as follows:

General Fund	\$32,450,668
Electric Fund	47,202,786
Water and Sewer Fund	12,190,280
Civic Center Fund	981,371
Airport Operating Fund	<u>576,163</u>
	\$93,401,268

In addition to the recommended operating budget, proposals are included for other annually appropriated funds as follows:

Risk Management Fund	\$ 5,128,058
Occupancy Tax Fund	<u>962,000</u>
	\$ 6,090,058

## GENERAL FUND

### CITYWIDE PROPERTY TAXES

We are recommending maintaining the property tax rate at \$.46 due to two main factors: 1) to continue funding City operations at preferred service levels with modest operating cost increases and 2) to continue to reduce the reliance on the use of fund balance for operating expenses going forward.

The ad valorem property tax revenues of \$13,491,727 being recommended are based on estimated property values of \$2,976,138,133, a property tax rate of \$.46 per \$100 in assessed valuation, and a collection rate of 98.55%. One penny on the tax rate generates \$293,298 in revenues.

### DOWNTOWN PROPERTY TAX RATE

Assessed values for the downtown service district decreased by less than 1% from last year to \$113,534,448. We are recommending maintaining the Downtown Service District tax rate at \$0.10 per \$100 assessed valuation. Revenues are estimated at \$111,400 based on a collection rate of 98.12%. One penny on the service district tax rate generates \$11,140.

### WOODS DRIVE DAM TAX DISTRICT

In April 2015, City Council approved the creation of the Woods Drive Dam Municipal Service District effective July 1, 2015 for the purpose of providing funds for routine maintenance and periodic repair of the dam. The assessed value is \$1,850,000. We are

recommending maintaining the Woods Drive Dam Municipal tax rate at \$0.21 per \$100 assessed valuation. Revenues are estimated at \$3,885 based on a collection rate of 100%. One penny on the service district tax rate generates \$185. As required by law, any unspent funds on maintenance of the dam each year will be reserved for future repairs to the dam.

## **ELECTRIC FUND**

This budget proposal includes no comprehensive rate change in retail or wholesale electric rates. During 2015-16 the City completed a retail rate study conducted by an outside consultant and implemented the study in 2015-16 and 2016-17. After reviewing the results of the rate study in combination with final approved wholesale rates from the power agency's (NCMPA1) 2015-2016 retail rate study, the City moved forward with a six percent (6%) reduction, on average, for residential customers. As mentioned earlier, this is the second straight year where there has been no overall increase in rates.

## **WATER AND SEWER FUND**

We are recommending a 3.0% increase in water and sewer rates to provide for operations and capital, as well as the necessary debt service in the coming years from the major expansion of the Third and Fourth Creek Wastewater Treatment Plants. The last rate increase was in July 2016.

The City's 10-year financial analysis originally projected a 3% rate increase would be necessary in this year's budget, since revenues have stayed at the level anticipated and there are expanding needs going forward; staff is recommending a 3% rate increase to provide an adequate level of revenues.

## **CIVIC CENTER AND AIRPORT FUNDS**

Both the Civic Center and the Airport are continuing to see revenue growth in their respective funding streams. Both are good signs for the City's economy.

## **BUDGET DEVELOPMENT**

In preparing the proposed budget, the City continued its base budgeting approach. In general, the base budget philosophy requires departments to use the current year's budget as the foundation for realistic budget requests. New or expanded services or programs are presented separately as a "decision package." Departments prepare decision packages summarizing and justifying new or expanded services and related operational and capital expenditures. When properly executed, the base budget approach allows Council and the public to concentrate their attention on changes or enhancements in services.

## BUDGET HIGHLIGHTS

### PERSONNEL

A Standard Performance Pay Increase (SPPI) is customary Council policy. This program awards a pay increase to employees performing at an “expected” level. This budget includes 3.5% of employees’ pay to be used for a 2.5% SPPI and 1% is allocated to fund a new merit program given as a bonus (not added to the base salary).

This budget also includes plans for a matching deferred compensation program. For each 1% that an eligible employee defers the City will match .25% up to 1% of the employees pay.

### POSITION CHANGES

- Eliminate Two Waste Collector positions – (\$79,844)  
These positions will be eliminated due to automation through attrition if the Council chooses to fund the decision package included in the recommended budget.
- Convert One Skilled Laborer position by elimination of two temporary staff – (Net \$3,115)  
This position, in the Parks Department, is being added due to the “Affordable Care Act” requirements and will be replacing two temporary employees.

### GENERAL FUND SUMMARY

The proposed General Fund budget of \$32,450,668 reflects an overall increase of \$1,505,626 or 4.9% from the prior year.

General capital reserve and fund balance appropriations are recommended as follows:

From General Capital Reserve:	
Fire Station #4 Debt Service	\$ 210,859
Streetscape/City Hall Debt Service	<u>747,163</u>
	\$ 958,022
From General Fund Balance:	
Sanitation - Automated Truck	\$ 335,000
Fire truck	625,000
Linear Park Grant Match – Shelton Ave	148,800
Splash Pad	115,000

Economic Development/Contingency      360,000  
\$1,583,800

## Major Revenues

- Current Ad Valorem Taxes are estimated at \$13,491,727; an increase of \$264,544 or 2.0% from the prior year.
- Local Option Sales Taxes are estimated at \$6,800,000; an increase of \$600,000 or 9.7% based on current year collections and growth projections.
- Electricity & Natural Gas Sales Taxes are estimated at \$1,900,000; a decrease of \$40,000 or 2.1% based on current year collections and projections.
- Residential Sanitation Fees are budgeted at \$1,060,000; this fee was authorized by City Council effective July 1, 2016. The budgeted revenue is projected to decrease \$18,000 or 1.7% from last year's initial estimate based on current year collections, but the rate remains the same.
- Powell Bill revenue is estimated at \$744,000; a slight increase of \$4,000.
- Recreation revenues are budgeted at \$631,300; an increase of 6.2% from the prior year due primarily to a rebound in fitness and activity center memberships and fees.

## Major Capital

This budget proposal includes the following major capital items:

- |                              |            |
|------------------------------|------------|
| • Fire truck                 | \$ 625,000 |
| • Sanitation Automation      | 446,000    |
| • Marked Patrol Vehicles (5) | 240,740    |
| • Street Projects            | 500,000    |
- A 2% increase in funding to \$118,793 is included for the Statesville Regional Development Corporation.
  - No increases in funding for special appropriations are recommended. ICATS requested an increase for adding an additional route, the Iredell Express (\$15,000), and that decision package is included in the recommended budget.

- A less than 1% increase in funding to \$192,782 is included for the Mainstreet Program. Reductions from last year decision packages were offset by projected increases in the downtown service district tax due to a higher collection rate.
- The costs of property and liability insurance in each operating fund are being increased by 5% to maintain a strong financial position in the Risk Management Fund.

## **AIRPORT OPERATING FUND SUMMARY**

The proposed budget for the Airport Fund is \$576,163. The operational expenses of the airport are funded primarily with lease and fuel flow revenues generated from the operation of the airport. No General Fund support is required this year. Iredell County is proposed to continue \$22,000 toward the expense of the Airport Manager.

## **ELECTRIC FUND SUMMARY**

The proposed budget for the Electric Fund of \$47,202,786 is balanced with no across the board change in retail or wholesale electric rates. \$2,537,960 is proposed to be utilized for upcoming system expansion and enhancements.

### **Major Revenues**

Electric Sales account for the majority of revenues in this fund and are estimated at \$46,247,000; an increase of .5% from the prior year for modest growth in consumption.

Wholesale purchased power costs of \$38,610,000 are decreased 1.0% from the previous year. This occurred due to the power agency's (NCMPA1) 2015-2016 retail rate study. A temporary 2% reduction in wholesale rates, effective July 1, 2017, will occur due to better than expected power plant performance.

### **Major Capital**

This budget proposal includes the following major capital items:

- System Improvement & Expansion - \$2,537,960
- Fiber Optic Project, Phase 3 - \$200,000
- Directional Boring Machine - \$170,000

## **WATER & SEWER FUND SUMMARY**

Next year's water and sewer consumption/flow is estimated to flatten based on current year trends. The budget proposal of \$12,190,280 is balanced with a 3.0% increase in water and sewer rates. This rate increase, as stated earlier, is necessary to maintain the City's major assets and prepare for future growth and increased needs of the water and sewer system. A fund balance appropriation of \$32,968 is also included primarily to cover a portion of water line upsizing.

### **Major Revenues**

- Water Sales are estimated at \$4,167,100; an increase of 3.4% over the prior year.
- Sewer Fees are estimated at \$6,429,000; an increase of 4.6% over the prior year.

### **Major Capital**

We are recommending \$645,282 in capital outlays this year to address some of the most critical needs. This will be funded primarily through a transfer from the Water & Sewer Capital Reserve Fund of \$628,000. This transfer is in accord with the Water and Sewer Fund Analysis from 2013.

## **CIVIC CENTER FUND SUMMARY**

The proposed budget for the Civic Center is \$981,371; a 16.3% increase from last year. This is due primarily to an increase in Capital Outlay for HVAC Unit Replacements.

### **Major Revenues**

Civic Center fees are estimated at \$300,000; a 3.4% increase from last year. Transfers from occupancy tax receipts are projected at \$671,871 to balance the budget. Any excess collections of occupancy taxes will be reserved for future capital and/or debt service for the facility.

### **Distinguished Budget Presentation Award**

For the sixteenth consecutive year, the Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Statesville, North Carolina for its annual budget for the fiscal year beginning July 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

### **Conclusion**

We would like to take this opportunity to thank the staff of the Finance Department and other departments of the City for their assistance in preparing the 2017-18 budget proposal.

We appreciate the consideration of the City Council in reviewing the budget and providing us with the tools to provide quality services to the citizens of the City of Statesville. We look forward to reviewing this budget proposal with you and receiving your instruction.

Respectfully submitted,



Larry P. Pressley  
City Manager



Ralph S. Staley  
Finance Director



**CITY OF STATESVILLE**  
**BUDGET TEAM CUTS**  
**Fiscal Year 2017 - 2018**

This document lists the cuts that were made by the Budget Team to the requested budgets submitted by each department. The basis for these cuts are typically either the financial incapacity to fund these items or the budget team determines that the requests lack the merit necessary to justify recommendation for funding.

DEPARTMENT	DESCRIPTION	AMOUNT
<b>General Fund:</b>		
City Manager	Gasoline-Operating Cut	(300)
Information Technology	Gasoline-Operating Cut	(9,000)
Finance-Purchasing	Gasoline-Operating Cut	(182)
Planning	Gasoline-Operating Cut	(238)
Planning	Contracted Services-Operating Cut	(160,000)
Police	Diesel Fuel-Operating Cut	(500)
Police	Gasoline-Operating Cut	(43,500)
Police	Travel & Training-Operating Cut	(7,000)
Fire	Diesel Fuel-Operating Cut	(3,420)
Public Works-Engineering	Gasoline-Operating Cut	(1,400)
Public Works-Garage	Diesel Fuel-Operating Cut	(440)
Public Works-Garage	Gasoline-Operating Cut	(3,920)
Public Works-Street	Diesel Fuel-Operating Cut	(1,000)
Public Works-Street	Gasoline-Operating Cut	(1,800)
Warehouse	Diesel Fuel-Operating Cut	(50)
Warehouse	Tipping Fees-Operating Cut	(800)
Public Grounds & Cemetery	Gasoline-Operating Cut	(1,500)
Public Grounds & Cemetery	Diesel Fuel-Operating Cut	(4,000)
Public Grounds & Cemetery	Tipping Fees-Operating Cut	(800)
Public Works-Sanitation	Gasoline-Operating Cut	(33,500)
Public Works-Sanitation	Diesel Fuel-Operating Cut	(11,000)
Public Works-Sanitation	Tipping Fees-Operating Cut	(20,000)
Recreation-Administration	Tipping Fees-Operating Cut	(700)
Recreation-Athletics	Gasoline-Operating Cut	(1,425)
Recreation-Programs	Gasoline-Operating Cut	(895)
Recreation-SFAC	Tipping Fees-Operating Cut	(400)
Recreation-Parks	Diesel Fuel-Operating Cut	(3,500)
Recreation-Parks	Gasoline-Operating Cut	(13,500)
Recreation-Parks	Tipping Fees-Operating Cut	(500)
<b>Total General Fund</b>		<b><u>(325,270)</u></b>
<b>Airport Fund:</b>		
Airport	Gasoline-Operating Cut	(1,200)
<b>Total Airport Fund</b>		<b><u>(1,200)</u></b>

**CITY OF STATESVILLE  
BUDGET TEAM CUTS  
Fiscal Year 2017 - 2018**

DEPARTMENT	DESCRIPTION	AMOUNT
<b>Electric Fund:</b>		
Electric	Diesel Fuel-Operating Cut	(6,627)
Electric	Gasoline-Operating Cut	(163)
Electric	Tipping Fees-Operating Cut	(2,300)
Electric	Purchase For Resale	<u>(400,000)</u>
<b>Total Electric Fund</b>		<b><u>(409,090)</u></b>
<b>Water and Sewer Fund:</b>		
Sewer Maintenance	Diesel Fuel-Operating Cut	(13,000)
Sewer Maintenance	Gasoline-Operating Cut	(4,000)
Water Maintenance	Diesel Fuel-Operating Cut	(800)
Water Maintenance	Gasoline-Operating Cut	(3,800)
Water Maintenance	Tipping Fees-Operating Cut	(2,700)
Water Purification	Diesel Fuel-Operating Cut	(2,025)
Water Purification	Gasoline-Operating Cut	(180)
3rd Creek WWTP	Diesel Fuel-Operating Cut	(22,000)
3rd Creek WWTP	Gasoline-Operating Cut	(1,590)
4th Creek WWTP	Diesel Fuel-Operating Cut	(11,296)
4th Creek WWTP	Gasoline-Operating Cut	(1,965)
4th Creek WWTP	Tipping Fees-Operating Cut	<u>(2)</u>
<b>Total Water and Sewer Fund</b>		<b><u>(63,358)</u></b>
<b>Civic Center Fund</b>		
Civic Center	Gasoline-Operating Cut	<u>(100)</u>
<b>Total Civic Center Fund</b>		<b><u>(100)</u></b>
<b>Total Budget Adjustments</b>		<b><u><u>(799,018)</u></u></b>

**CITY OF STATESVILLE  
LISTING OF DECISION PACKAGES  
FOR THE BUDGET YEAR 2017-18**

Departments present "decision packages" summarizing and justifying new or expanded services and related operational and capital expenditures being requested. Requests for new or expanded services are evaluated by the Budget Team based on their merit and/or the City's financial capacity to fund them.

Department	Description	Requested Amount	Adopted Amount
<b>General Fund:</b>			
Information Technology	Upgrade of Meter Reading Handheld Solutions	11,500	-
Information Technology	Part-Time Data Clerk	5,400	5,400
Information Technology	Email Archive/Hold in Place	5,400	5,400
Information Technology	Reclassification of GIS Coordinator Position	3,438	3,438
Fire	Hiring two (2) Firefighters positions	91,838	-
Public Works-Street	Assistant Street Superintendent to Street Superintendent	8,479	8,479
Public Grounds & Cemetery	Small Engine Mechanic for Cemeteries, Parks & Airport	41,233	-
Public Works-Sanitation	Replace Commercial Driver and 2 Waste Collectors with MEOIII and Automated Truck	408,451	408,451
Recreation-Parks	Reclass Skilled Laborer to MEO	1,828	1,828
Recreation-Parks	Streetscape Landscaping	24,459	24,459
Recreation-Parks	Convert two Temporary Skilled Laborers positions to one Full Time position	(3,115)	(3,115)
I-CATS	Additional funding for I-CATS express to Charlotte	15,000	15,000
<b>Total General Fund</b>		<b>613,911</b>	<b>469,340</b>
<b>Electric Fund:</b>			
Electric	Career Ladder for Engineering Services	5,732	5,732
Electric	Electrical Engineering Co-Op Students	38,754	38,754
<b>Total Electric Fund</b>		<b>44,486</b>	<b>44,486</b>
<b>Water and Sewer Fund:</b>			
Sewer Maintenance	Restoration of Skilled Laborer Position	41,389	-
Sewer Maintenance	Commercial Driver position to a Sewer Maintenance Technician	4,030	4,030
Water Maintenance	Restoration of Skilled Laborer Position	41,389	-
<b>Total Water/Sewer Fund</b>		<b>86,808</b>	<b>4,030</b>
<b>Civic Center Fund:</b>			
Civic Center	Reclassify Administrative Secretary to Office Manager	1,787	1,787
Civic Center	Additional Skilled Laborer position	41,065	-
Civic Center	Digital Sign for Hallway	7,000	7,000
<b>Total Civic Center Fund</b>		<b>49,852</b>	<b>8,787</b>
<b>Total Decision Packages</b>		<b>795,058</b>	<b>526,643</b>

### **A Shared Vision for Statesville**

The Statesville City Council adopted a vision statement in 2001 that has served the city well. Many of the policies, ordinances and budgets were heavily influenced by these goals, guiding the City in developing a recreation master plan and greenway system, helping establish a new land use plan and unified development ordinance, and funding a downtown marketing study. Much of the City's annual budget was developed by tying department programs to specific vision elements.

One of the recommendations of the 2001 study was to revisit this vision statement in five years to make sure the elements remain a fresh and true representation of the desires of this community. Following the Greater Statesville Chamber's 2006 retreat, where discussion of developing a shared vision for the community was held, a group of stakeholders began the process of reviewing and revising the 2001 vision statement.

A new Vision Statement was developed from the work of 12 strategic partners and the input of Statesville citizens in hopes that it will become a part of the planning process for all community organizations, governmental agencies, citizen groups and businesses. In 2008, the Statesville City Council unanimously adopted the Vision Statement. As Statesville prepares to grow, this Shared Vision will help it grow together.

#### **Identity Component**

Statesville will be recognized as the premier city in the region by embracing growth while retaining the unique charms of a small city. Statesville will continue to build a vital city center to serve as the hub of the city, county and region.

#### **Economic Development Component**

Statesville will take advantage of its unique strategic location to recruit and retain business, commerce and industry that will assist in continuing the advantageous balance between residential and commercial components of the tax base. Community leaders will continue to be cooperative and business friendly and strive to maintain a self sustained economy.

#### **Social Issues and Values Component**

Statesville will show that it values its diversity by encouraging an attitude of "Many cultures, One Community" that embraces all people, acknowledges hard issues and demonstrates the courage to deal with them.

#### **Healthy Lifestyle Component**

Statesville will be a community that provides high quality facilities and resources for optimal wellness, disease management and overall fitness to create an environment that encourages positive, responsible health practices.

#### **The Recognition Component**

Statesville will be recognized regionally and at the state and national levels as a city of the future where citizens can live, work and play; where the educational opportunities are excellent; where the greening of the community is significant to all its citizens; where entrepreneurial spirit abounds; where arts, cultural events and cultural awareness are important; and, where all its people can achieve success.

#### **Government Support and Communication Component**

Statesville will be a model of effective and efficient government, continually looking for partnership opportunities with community organizations and governmental entities, encouraging citizen involvement and improving communications with its residents and other governmental agencies.

The City of Statesville's adopted annual operating and capital budget is developed in several stages. Although the budget is presented to the Mayor and City Council in May and adopted in June for the upcoming fiscal year (July 1- June 30), its preparation begins several months prior. It is during this process that departments and management have the opportunity to reassess goals and objectives and resources needed to accomplish them.

#### **Financial Policies and Goals**

The City of Statesville follows the statutory provisions of the Local Government Budget and Fiscal Control Act in developing its annual budget for raising and spending money for specified programs, functions, activities or objectives during a fiscal year. An annual balanced budget ordinance is adopted and administered in accordance with general statutes in which the sum of estimated net revenues and appropriated fund balance is equal to appropriations.

The City Council has adopted a Vision Plan for the City of Statesville as outlined in this budget document that addresses long-term goals and objectives of the City. The annual budget is developed including programs, functions, and objectives that align with the Vision Plan and incorporate the following policies:

1. The budget will be developed in accordance with the North Carolina Local Government Budget and Fiscal Control Act.
2. Current operating expenditures during the fiscal year will generally be limited to the current resources.
3. Debt proceeds will not be used to finance current operations.
4. The City will maintain a capital reserve fund to accumulate resources for major capital outlays.
5. The City will maintain a risk management program to provide protection against loss and a reduction in exposure to liability.

Other financial policies of the City of Statesville are as follows:

1. The City will maintain accounting systems in accordance with the Local Government Budget and Fiscal Control Act.
2. Full disclosure will be provided in the annual financial statements.
3. An annual audit will be performed by an independent public accounting firm, which will issue an official opinion on the annual financial statements, with a management letter detailing areas that need improvement if required.
4. The City will strive to maintain an available fund balance in the General Fund above the minimum level recommended by the North Carolina Local Government Commission of 8% of expenditures at the end of the fiscal year. Available fund balance as of June 30, 2016 in the General Fund was \$18,905,057 or 65.56% of operating expenditures.

#### **Capital Budget Development Phase**

The City's capital improvement program (CIP) is a six-year plan for capital equipment and improvements. During the months of October and November each year, departments review and update capital outlay needs for the planning period. Each department then meets with the Budget Team (comprised of the city manager, finance director, and assistant finance director) to review capital outlay requests.

The City avoids borrowing for capital outlays by maintaining a pay-as-you-go policy. Multi-year planning enables the City to continue the pay-as-you-go basis of providing for capital outlay needs. Therefore the operational impact of capital funding can be included in the various applicable departmental budgets for the current year.

Following the pay-as-you-go policy, a listing of proposed capital purchases for the 2017-2018 budget can be found in the budget summary section of this document. In addition, a six year capital improvement plan is available at the end of the document.

### **City Council Planning Phase**

The City Council's goals and directives set the tone for the development of the budget. At its annual planning retreat, usually held in January or February, the Council meets to identify priorities, issues, and projects impacting the next year's budget. The Council identifies key policy issues that will provide the direction of the budget.

### **Departmental Budget Development Phase**

During January and February, departments examine current departmental service levels, goals and objectives and revise them to better meet the needs of citizens, the priorities of City Council, and directives of the City Manager. In addition, they review and update capital requests for the upcoming year. From this process, they develop departmental budget requests.

Departmental operating budgets are prepared using the base budget philosophy. In general, the base budget philosophy is defined as the department's budget for the current year, plus inflationary increases, minus major one-time expenditures.

When properly executed, the base budget approach allows elected officials to concentrate their attention on changes or enhancements in services. In order to qualify as a base budget, the expenditure side of the equation must be conservative, yet realistic and consistent from department to department. For example, all departments must use the same inflation factor for a given category of expenditures. Such standardization (applied with common sense and good judgment) lets City Council and the public review spending parameters without reviewing each and every line item.

New or expanded services or programs are presented separately as a "decision package." Departments prepare decision packages summarizing and justifying new or expanded services and related operational and capital expenditures.

### **Budget Team Review and Development of Proposed Budget**

The Budget Team is comprised of the City Manager, Assistant City Manager, Finance Director, and Assistant Finance Director. Department Directors meet with the Budget Team in March to review departmental operating and capital budget requests. New programs, service enhancements, and decision packages are evaluated based on their relation to City Council priorities and the City's financial capacity to fund them with current resources.

### **Budget Adoption Phase**

During May and June, the budget adoption phase is completed. The City Manager presents a balanced budget proposal to City Council. According to the provisions of the North Carolina Budget and Fiscal Control Act, the City Council holds a public hearing to receive public comment on the budget. The Council then conducts a series of budget work sessions to discuss the City Manager's budget proposal.

The proposed budget is revised as directed by the Council. Once this step is completed, the City Council adopts the budget ordinance by July 1 as required by state law.

### **Budget Amendments**

After the budget ordinance is enacted, the City Council may amend it at any time during the fiscal year. Each amendment must continue to adhere to the balanced budget requirement and may in no way alter the property tax levy or a taxpayer's liability.

The adopted budget ordinance authorizes the budget officer (City Manager) to approve budget revisions within a departmental budget not affecting the total departmental appropriation. The budget officer may also transfer amounts between departments of the same fund with an official report on such transfers to City Council.

**October – November**

- Six year capital improvements program updated and reviewed by departments and Budget Team.

**January – February**

- Mayor and City Council hold planning retreat.
- Departments review goals and objectives and prepare departmental operating and capital budget requests.

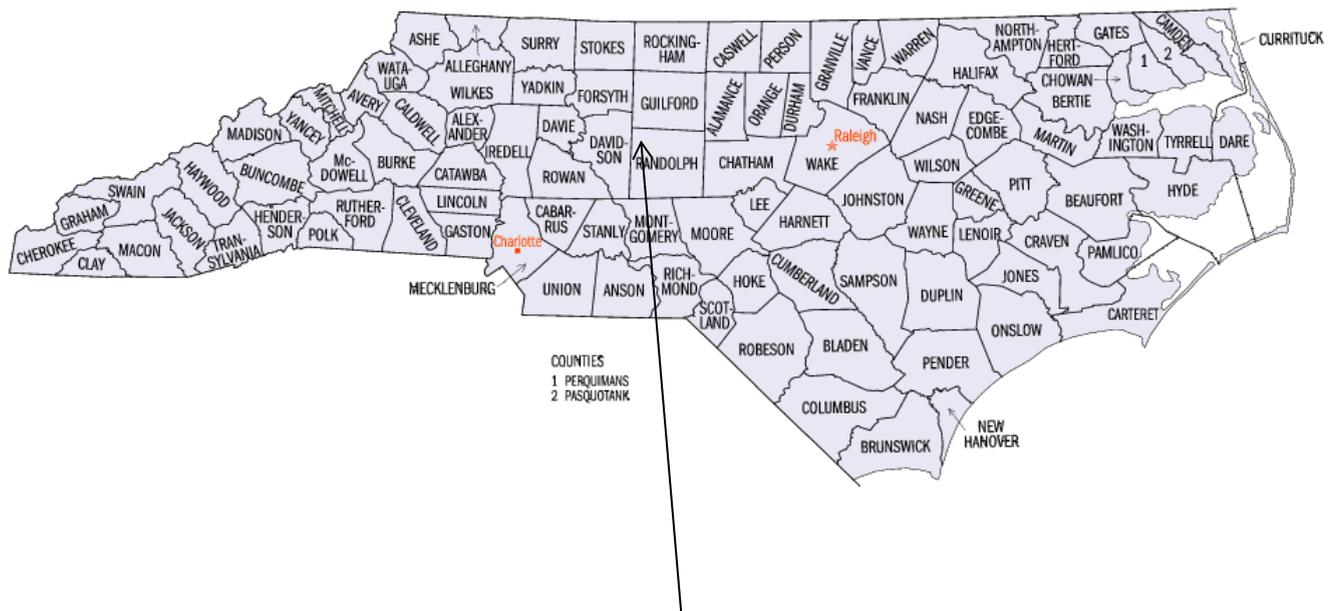
**March – April**

- Budget Team reviews departmental budget requests, develops revenue estimates, and prepares citywide proposed budget and Capital Improvement Plan.

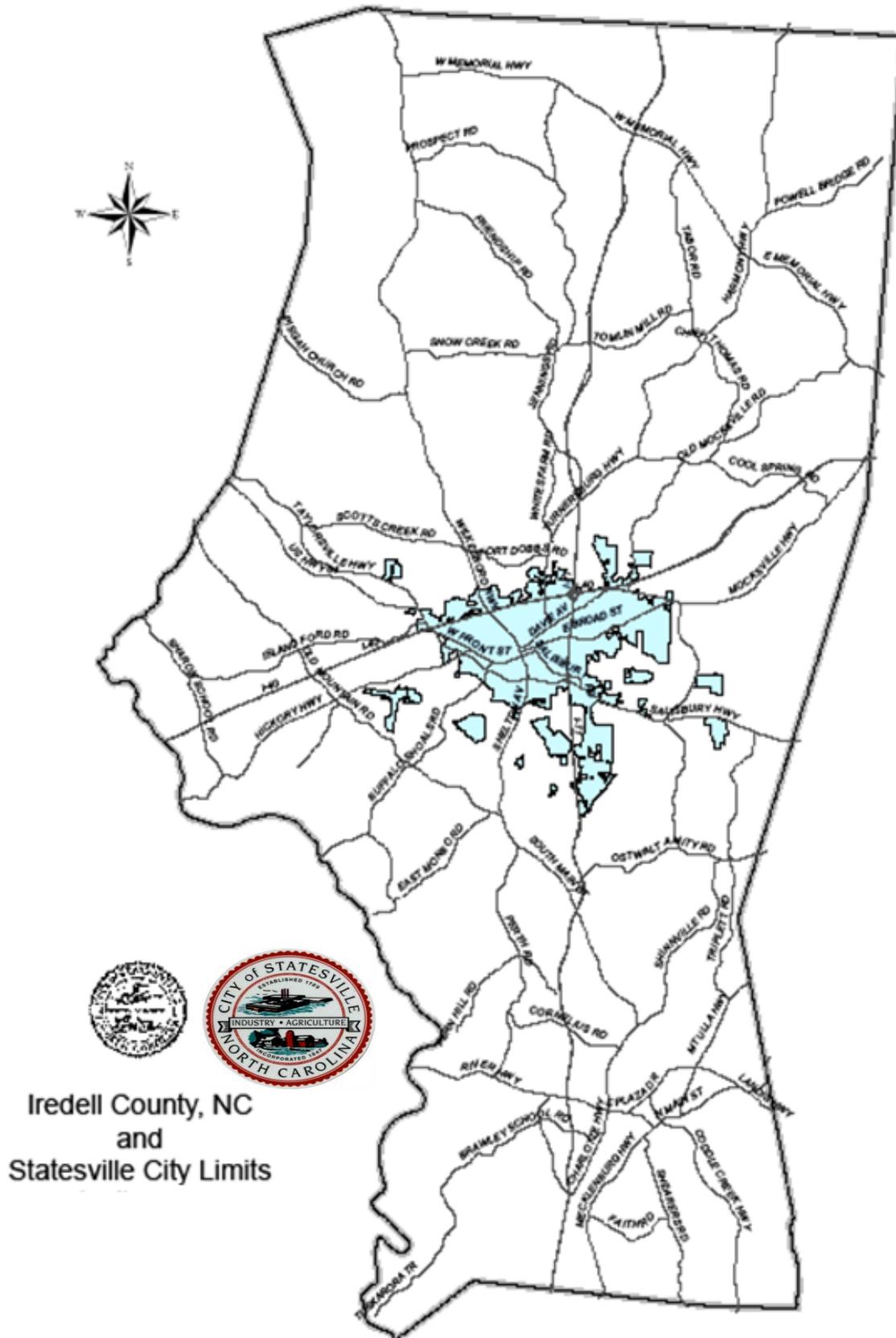
**May – June**

- City Manager presents budget proposal to the City Council.
- City Council holds public hearing on budget.
- City Council holds budget work sessions to review budget proposal.
- City Council adopts the budget ordinance and approves Capital Improvement Plan.

STATE OF NORTH CAROLINA



CITY OF STATESVILLE, NORTH CAROLINA



Iredell County, NC  
and  
Statesville City Limits

Statesville has a unique and interesting history in its more than 200 years of existence. On December 19, 1789, the North Carolina General Assembly created the Town of Statesville primarily because of its central location in Iredell County and in western North Carolina. The City was formally incorporated on January 9, 1847 as the area began to grow in number and prosperity.

History surrounds the residents of Statesville. Four historic residential districts represent housing that dates back as old as the mid-1800’s. The downtown retail district is listed on the National Register of historic places. Statesville’s commitment to revitalization and growth in the downtown retail district has resulted in a beautiful, vibrant Main Street city.

Having exceptional transportation access with Interstates 77 and 40 intersecting in Statesville, and with close proximity to neighboring big cities Charlotte and Winston-Salem, an abundance of opportunities for growth exist. Statesville is the county seat of Iredell County and the county’s second largest city.

Statesville has operated under the Council-Manager form of government since 1949. The mayor and eight council members are elected on a non-partisan basis with six council members elected from wards and two elected at-large. All nine elected officials serve four-year staggered terms. City Council, which acts as the City’s legislative and policy-making body, selects the City Manager, who is the City’s chief administrator and implements the policies and programs adopted by City Council.

**STATISTICAL INFORMATION:**

<u>Population</u>		<u>Size (square miles)</u>	
Statesville	25,363	Statesville	24
Iredell County	170,230	Iredell County	597
<u>Climate</u>		<u>Fire Protection</u>	
Average Annual Rainfall	44 inches	Number of Stations	4
Average Annual Snowfall	5 inches	Number of Firefighters	70
Average Annual Temperature	57 F	<u>Police Protection</u>	
Average Annual High Temperature	70 F	Number of Stations	2
Average Annual Low Temperature	45 F	Number of Police Officers	82
<u>Number of City Personnel</u>	401	<u>Utilities</u>	
<u>Culture and Recreation</u>		Electric Customers	13,110
Statesville Fitness Center	1	Water Customers	11,604
Leisure Pool	1	Sewer Customers	10,638
Community Centers	2		
Parks and Playgrounds	17		
Tennis Courts	10		

North Carolina's Office of Management Budget Demographic Information

Population	2011	2012	2013	2014	2015	2016	2017
	24,633	24,680	24,710	24,981	25,096	25,102	25,363

Median Age	2011	2012	2013	2014	2015	2016	2017
	37	39	40	40	40	40	40

(\* The 2010 Official Census. All other Department of Revenue Estimated Census)

Employment Information (Source Employment Security Commission as of June of each year)

Unemployment rate as of December 2016 for Iredell County:

Rate	2011	2012	2013	2014	2015	2016	2017
	11.6%	10.1%	9.2%	6.5%	5.5%	4.9%	5.3%

City of Statesville Racial Composition

White	49.5%
Black	35.9%
Hispanic	11.4%
Asian	1.2%
Other/Multi-Racial	2.0%
	100%

Iredell County Age

2019 Proj Median Age	40
2014 Proj Median Age	40
2014 Proj Total Pop 0-19	43,444 26.3%
2014 Proj Total Pop 20-29	19,546 11.8%
2014 Proj Total Pop 30-39	19,938 12.1%
2014 Proj Total Pop 40-49	24,839 15.0%
2014 Proj Total Pop 50-59	24,550 14.9%
2014 Proj Total Pop 60+	32,924 19.9%

<sup>1</sup> City data web site

<sup>2</sup> Source: N. C. Department of Commerce

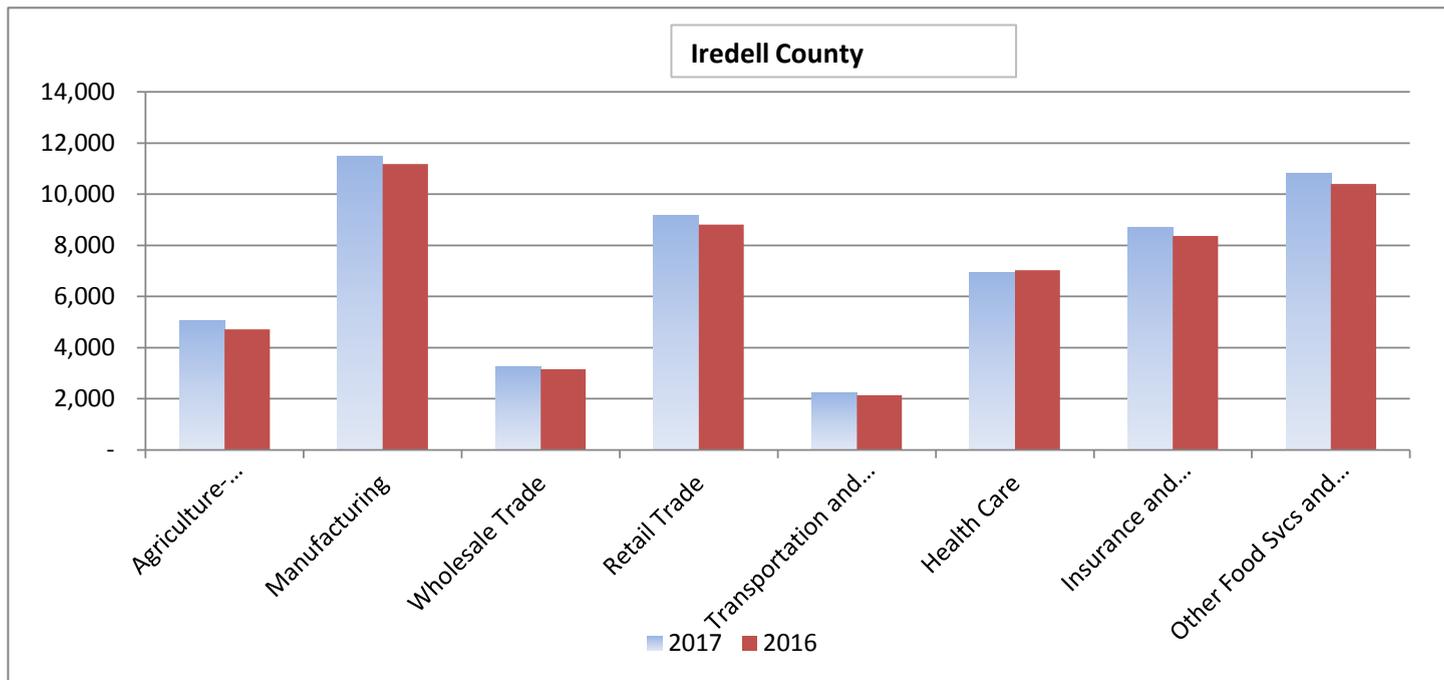
STATESVILLE'S TOP TEN EMPLOYERS AS OF JUNE 30, 2016

Iredell Statesville Schools	2600
Iredell Memorial Hospital	1550
Iredell County Government	1357
Piedmont Healthcare	815
JC Penney Distribution	620
Asmo of NC, Inc	510
Davis Regional Medical Center	505
Doosan Infracore	500
Kewaunee Scientific	475
City of Statesville	402

<sup>1</sup> Source: Statesville Regional Development Corporation

Iredell County Employment/Wages by Industry

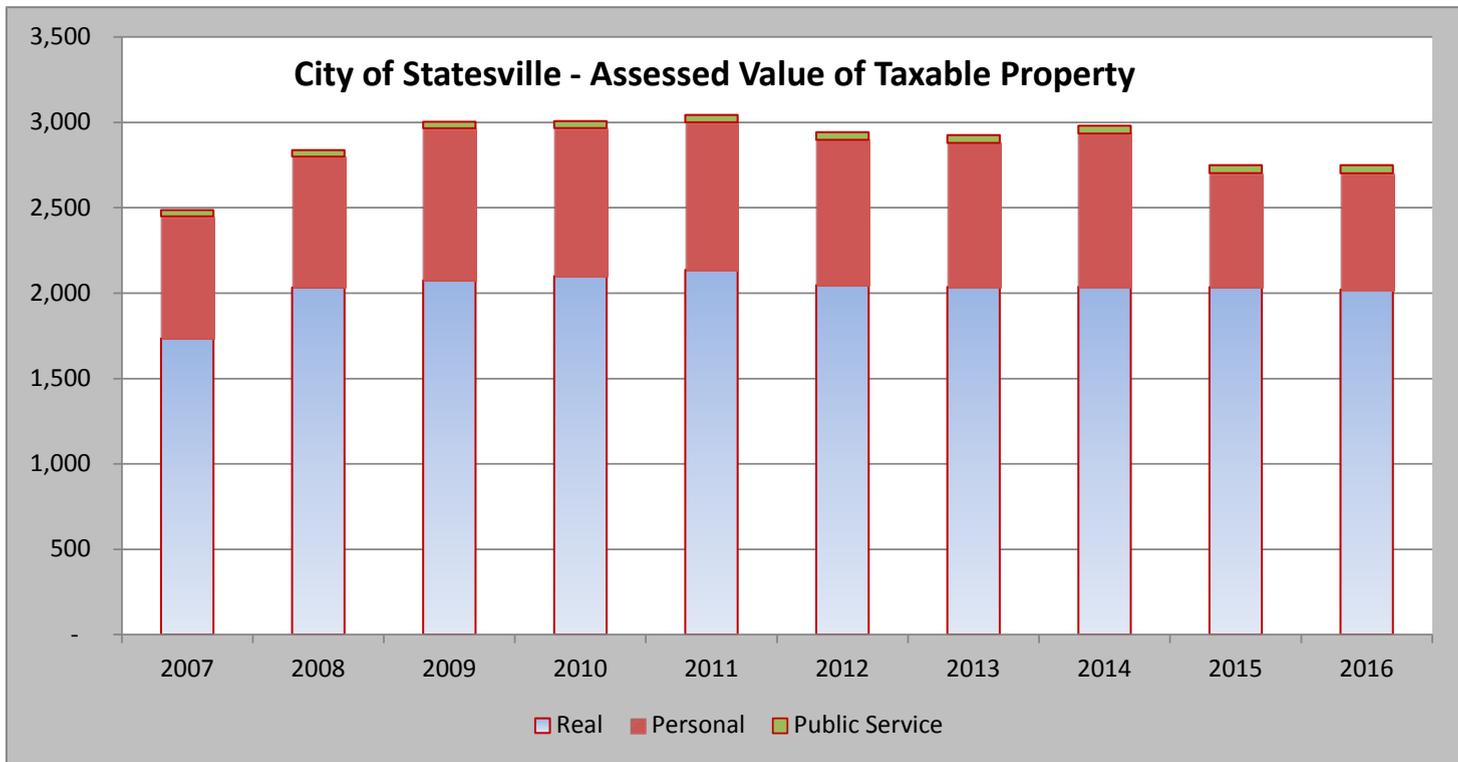
	2016 2nd Qtr Employment	2015 Annual Employment	Increase (Decrease)	2016 2nd Qtr Weekly Wages	2015 Weekly Wages
Total All Industries	72,366	69,563	2,803	\$ 911	\$ 886
Total Government	8,609	8,343	266	771	784
Total Private Industry	63,758	61,219	2,539	930	900
Agriculture and Forestry	460	474	(14)	894	840
Mining	29	27	2	1,215	1,044
Utilities	256	250	6	1,303	1,472
Construction	4,307	3,965	342	936	844
Manufacturing	11,466	11,187	279	1,018	996
Wholesale Trade	3,233	3,149	84	1,040	1,051
Retail Trade	9,172	8,810	362	534	531
Transportation and Warehousing	2,219	2,129	90	792	760
Information	594	581	13	701	698
Finance and Insurance	1,187	1,147	40	1,092	1,173
Real Estate and Rental and Leasing	604	578	26	782	768
Administrative and Waste Services	4,882	4,329	553	540	568
Educational Services	1,393	1,284	109	661	654
Health Care and Social Assistance	6,946	7,033	(87)	815	856
Arts, Entertainment and Recreation	2,128	1,879	249	930	1,066
Accommodation and Food Services	6,907	6,765	142	288	281
Other Services Ex. Public Admin	1,765	1,750	15	531	500
Public Administration	44	448	(404)	1,269	905



Source: N.C. Department of Commerce

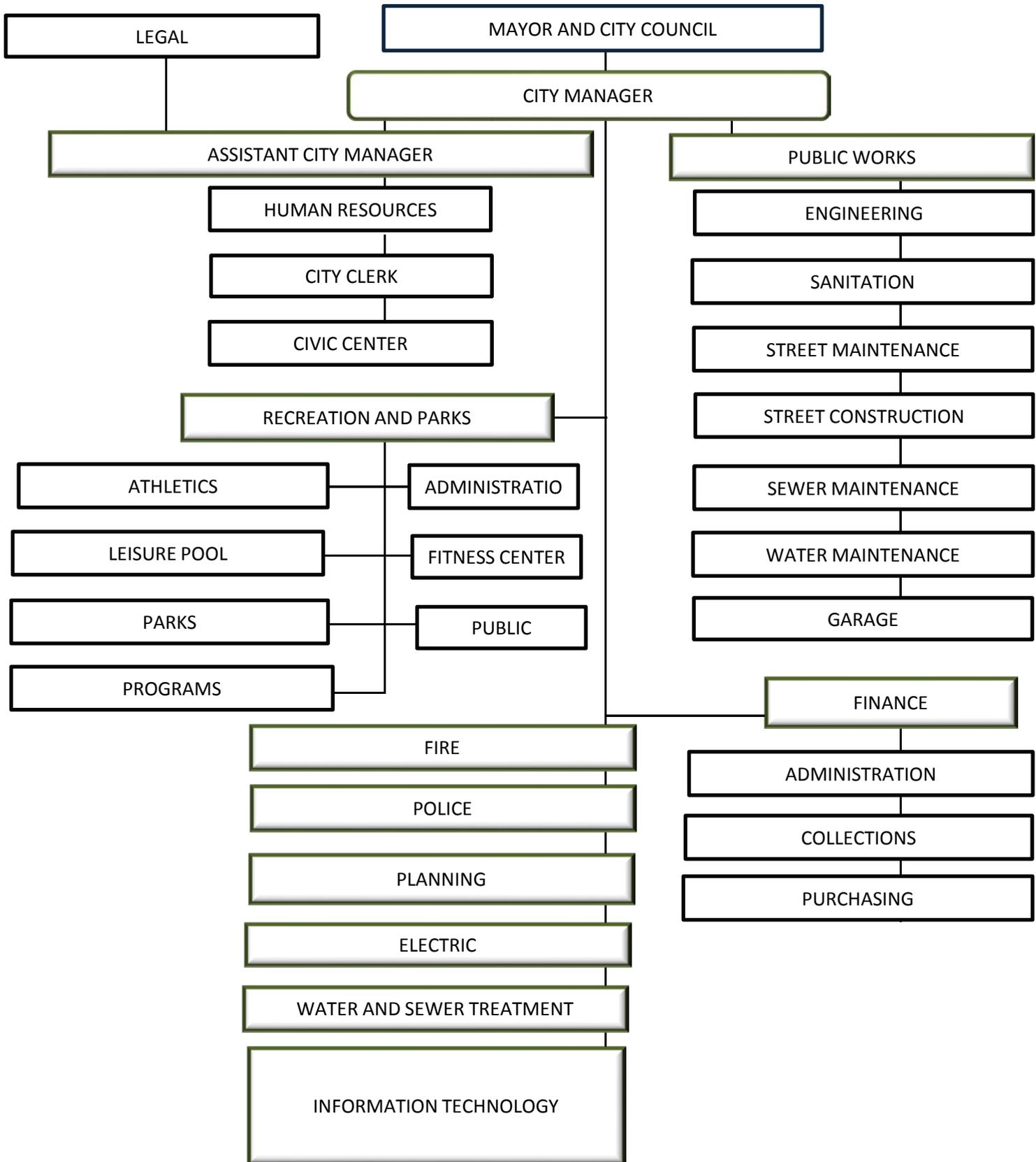
Principal Taxpayers (June 30, 2016)

<u>Taxpayer</u>	<u>Type of Business</u>	<u>Assessed Valuation</u>	<u>Total Assessed Valuation</u>
Lowe's	Home Improvement Retailer	\$ 93,417,795	3.19%
Providencia USA, Inc.	Non-Woven Plastic Materials Mfg.	88,506,414	3.02%
Asmo NC, Inc.	Electric Motor Mfg.	66,391,764	2.27%
GS Statesville Green Land	Real Estate	27,306,580	0.93%
Clark Equipment Company	Heavy Equipment Manufacturer	26,547,012	0.91%
Statesville HMA, Inc.	Health Care Facility	21,921,420	0.75%
Bartlett Milling Company LP	Flour and Feed Milling	21,667,095	0.74%
Venture Properties I LLC	Commerical Development	19,172,480	0.65%
Centro NP Holdings	Real Estate	18,417,090	0.63%
RCC Shoppes At Broad St.	Merchandise Facility	15,933,500	0.54%
Ten largest taxpayers		399,281,150	13.63%
All other taxpayers		2,530,838,643	86.37%
Total assessed value		<u>\$ 2,930,119,793</u>	<u>100.00%</u>



Source: Iredell County Tax Administration

City of Statesville, North Carolina  
Organizational Chart



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The accounts of the City of Statesville are organized on the basis of funds. The operations of each fund are accounted for with a separate set of self-balancing accounts comprised of assets, liabilities, fund equity, revenues, and expenses. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

The City develops its budget as required by the North Carolina Local Government Budget & Fiscal Control Act on a modified accrual basis where revenues are recorded when received in cash and liabilities are recorded when known. During the year, the City's accounting system is maintained on the same basis as the adopted budget. At year-end, the City's Comprehensive Annual Financial Report (CAFR) is prepared on the basis consistent with generally accepted accounting principles. For the most part, this is consistent with the way the City prepares its budget, except that funds are adjusted to the full accrual basis for financial statement presentation. The main differences between budget and CAFR for funds are 1) capital outlay and debt service principal payments are recorded as expenditures for budgetary purposes as opposed to adjustments of balance sheet accounts in the financial statements, and 2) depreciation is not recognized for budgetary purposes and is recorded as an expense in the CAFR.

The City of Statesville adopts annual budget ordinances for the City's General, Enterprise, Internal Service, and certain Special Revenue Funds. According to state law, the City operates on a fiscal year beginning on July 1 and ending on June 30. All annual appropriations lapse at fiscal year end.

**GOVERNMENTAL FUNDS****General Fund**

The general fund is the principal operating fund of the City. It is used to account for all financial resources and expenses, except those required to be accounted for in another fund, that are traditionally associated with government. The primary revenue sources are ad valorem taxes and state-shared revenues. The primary expenses are for public safety, streets and highways, sanitation, parks and recreation, and general government services.

**Special Revenue Funds**

A special revenue fund is used to provide full budgetary accountability for restricted revenues. A special revenue fund is established when required by legal mandate or sound financial management practices. These funds are as follows:

- Home Program Grant Fund
- Drug Enforcement Fund
- Occupancy Tax Fund
- General Capital Reserve Fund
- Economic Development Fund
- Domestic Violence Grant Fund

The City has one special revenue fund that is annually appropriated: Occupancy Tax Fund.

**Occupancy Tax Fund**

This fund is used to account for receipts of a local hotel/motel occupancy tax that are restricted to the operation of the City's Civic Center and the promotion of travel and tourism.

**Capital Projects Funds**

Capital Project Funds are used to account for financial resources used for the acquisition or construction of major capital improvements. Frequently capital projects extend over more than one fiscal year. These funds are as follows:

- Streetscape Construction
- Transportation Grant - TAP
- Brookdale US-21

**PROPRIETARY FUNDS**

Proprietary Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of City Council is that the costs of providing goods or services to the general public be financed or recovered through user charges, or that periodic determination of net income is appropriate for accountability purposes. The City has three enterprise funds: Electric, Water and Sewer, and Civic Center Funds.

**Airport Operating Fund**

This fund is used to account for the City's Airport operations. Its revenue source is direct receipts from its operations such as airport leases and fuel flow fees.

**Electric Fund**

This fund is used to account for the activities of the City's electric utility, which provides electric service to the residents of the City. The fund is fully self-supporting from various user charges and electricity sales.

**Water and Sewer Fund**

This fund is used to account for the activities necessary to furnish water and sewer treatment, water distribution, sanitary sewer collections, and related bonded debt service. This fund is fully self-supporting from various user charges for its service.

**Civic Center Fund**

This fund is used to account for the operations of the City's Civic Center, which opened in January, 2000. This operation was accounted for in the General Fund in prior year's budgets. Beginning with fiscal year 2001-2002, Civic Center activities are accounted for in a separate enterprise fund. Resources that fund this operation are from facility user charges and hotel/motel

**Enterprise Reserve Funds**

Enterprise reserve funds are used to provide full budgetary accountability for restricted revenues. An enterprise reserve fund is established when required by legal mandate or sound financial management practices. These funds are as follows:

- Airport Improvement Fund
- Electric Utility Capital Reserve Fund
- Water and Sewer Capital Reserve Fund

**Capital Project Funds**

Capital Project Funds are used to account for financial resources used for the acquisition or construction of major capital improvements. Frequently capital projects extend over more than one fiscal year. There are two Capital project funds that are scheduled to be completed by June 30, 2017 as follows:

- I-77 Oversize Sewer Line
- Fourth Creek Wastewater Treatment Plant

**INTERNAL SERVICE FUNDS**

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City on a cost-reimbursement basis. The City has one internal service fund: Risk Management Fund.

**Risk Management Fund**

This fund is used to account for the operations of the City's employee health insurance plan and wellness program and its the City's premiums and retained loss portion of its Property and Casualty Liability, Municipal Equipment and Boiler Machinery.

**FIDUCIARY FUNDS**

The City maintains one fiduciary funds where the City hold funds for the benefit of qualified individuals. They are:

- Utility Donation Fund - donations for the aid of utility customers.

**TOTAL REVENUES - ALL FUNDS**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
General Fund	\$29,652,410	\$28,250,241	\$30,945,042	\$32,450,668	4.87%
Airport Operating Fund	-	560,404	546,776	576,163	5.37%
Electric Fund	47,775,281	47,116,042	47,607,654	47,202,786	-0.85%
Water and Sewer Fund	10,226,406	11,095,941	12,662,284	12,190,280	-3.73%
Civic Center Fund	924,654	913,688	843,799	981,371	16.30%
Risk Management Fund	4,122,388	4,192,803	3,844,739	5,128,058	33.38%
Occupancy Tax Fund	917,634	984,134	925,000	962,000	4.00%
<b>Total Revenues</b>	<b>\$93,618,773</b>	<b>\$93,113,253</b>	<b>\$97,375,294</b>	<b>\$99,491,326</b>	<b>2.17%</b>

**TOTAL EXPENDITURES - ALL FUNDS**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
General Fund	\$27,312,940	\$31,138,788	\$30,945,042	\$32,450,668	4.87%
Airport Operating Fund	-	293,543	546,776	576,163	5.37%
Electric Fund	50,557,177	44,793,208	47,607,654	47,202,786	-0.85%
Water and Sewer Fund	10,371,661	11,249,118	12,662,284	12,190,280	-3.73%
Civic Center Fund	818,696	812,532	843,799	981,371	16.30%
Risk Management Fund	4,348,067	4,713,637	3,844,739	5,128,058	33.38%
Occupancy Tax Fund	814,597	781,951	925,000	962,000	4.00%
<b>Total Expenditures</b>	<b>\$94,223,138</b>	<b>\$93,782,777</b>	<b>\$97,375,294</b>	<b>\$99,491,326</b>	<b>2.17%</b>

**TOTAL REVENUES - ALL FUNDS**  
**Fiscal Year 2017 - 2018**

	Total	General Fund	Electric Fund	Water & Sewer Fund	Civic Center Fund	<sup>1</sup> . Other Funds
Ad Valorem Taxes	\$ 13,959,662	\$13,959,662	\$ -	\$ -	\$ -	\$ -
Other Taxes & Licenses	9,707,000	8,745,000	-	-	-	962,000
Unrestricted Intergovernmental	648,000	648,000	-	-	-	-
Restricted Intergovernmental	980,809	980,809	-	-	-	-
Permits & Fees	2,429,800	1,441,100	-	688,700	300,000	-
Sales & Services	63,490,149	925,641	46,247,000	10,701,100	-	5,616,408
Investment Earnings	480,725	200,000	150,000	112,000	9,500	9,225
Other Revenue	772,034	34,098	727,286	10,650	-	-
Reimbursements and PILOT	2,991,398	2,974,536	-	16,862	-	-
Transfers	2,257,893	958,022	-	628,000	671,871	-
Fund Balance	1,773,856	1,583,800	78,500	32,968	-	78,588
<b>Total Revenues</b>	<b>\$99,491,326</b>	<b>\$32,450,668</b>	<b>\$47,202,786</b>	<b>\$12,190,280</b>	<b>\$981,371</b>	<b>\$6,666,221</b>

**TOTAL EXPENDITURES BY AREA - ALL FUNDS**  
**Fiscal Year 2017 - 2018**

	Total	General Fund	Electric Fund	Water & Sewer Fund	Civic Center Fund	<sup>1</sup> . Other Funds
Personnel Services	\$26,776,028	\$19,996,134	2,670,030	\$3,477,429	\$446,690	185,745
Operating	60,678,841	8,394,593	41,463,696	4,668,299	446,681	5,705,572
Capital Outlay	6,723,452	2,900,110	3,069,060	645,282	88,000	21,000
Debt Service	3,781,101	1,009,831	-	2,771,270	-	-
Transfers	1,291,184	-	-	628,000	-	663,184
Contingency and Future Capital	240,720	150,000	-	-	-	90,720
<b>Total Expenditures</b>	<b>\$99,491,326</b>	<b>\$32,450,668</b>	<b>\$47,202,786</b>	<b>\$12,190,280</b>	<b>\$981,371</b>	<b>\$6,666,221</b>

1. Other funds are the following:

- Airport Operating Fund
- Risk Management Fund
- Occupancy Tax Fund

## TOTAL REVENUES - ALL FUNDS

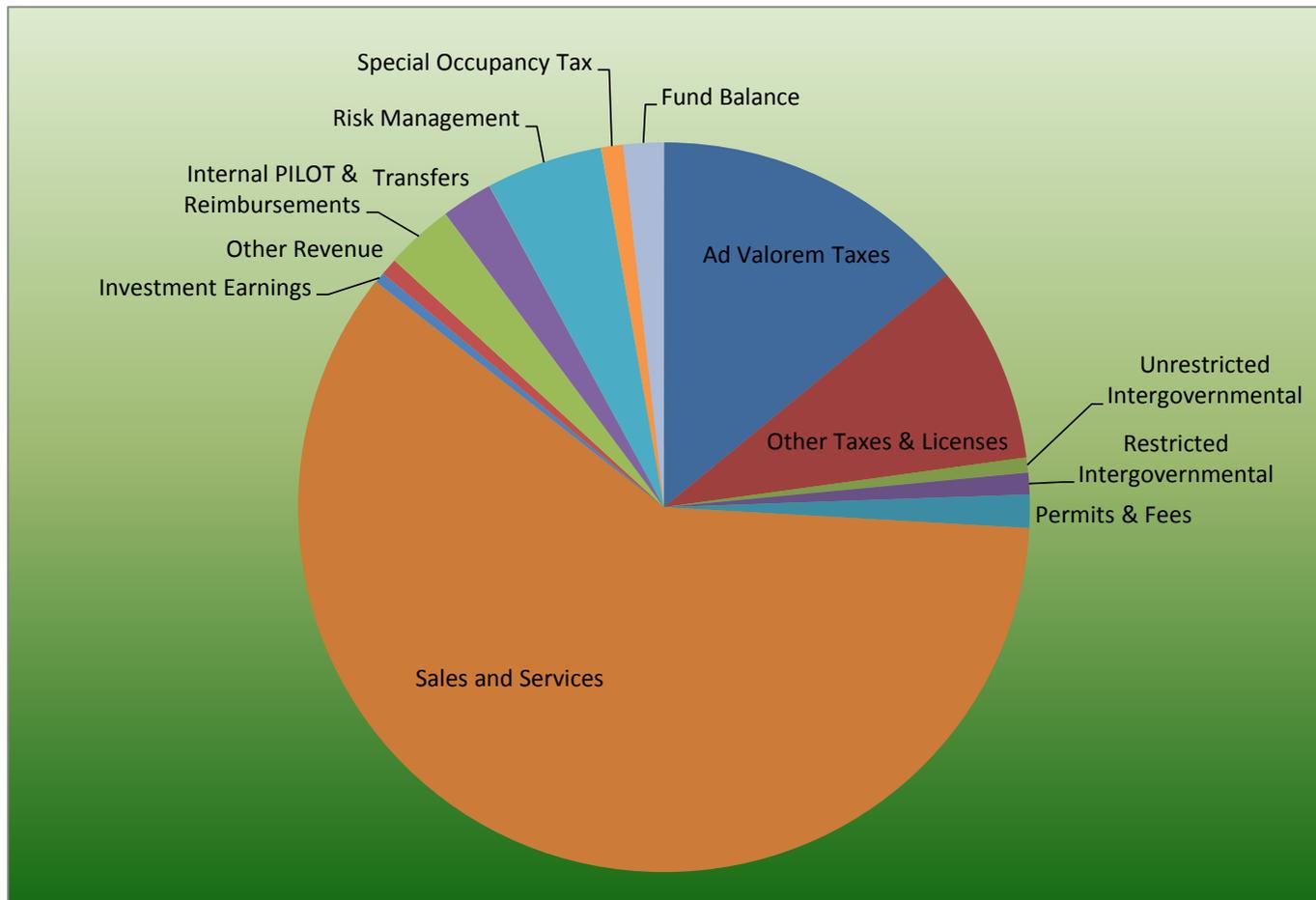
	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>OPERATING FUNDS</b>					
<b>General Fund</b>					
Ad Valorem Taxes	\$12,407,076	\$12,372,681	\$13,683,706	\$13,959,662	2.02%
Other Taxes & Licenses	8,385,041	8,413,926	8,180,720	8,745,000	6.90%
Unrestricted Intergovernmental	681,626	827,511	658,080	648,000	-1.53%
Restricted Intergovernmental	1,044,262	1,035,106	983,002	980,809	-0.22%
Permits & Fees	387,761	401,633	1,448,111	1,441,100	-0.48%
Sales & Services	1,452,037	826,358	800,865	925,641	15.58%
Investment Earnings	166,308	184,455	155,000	200,000	29.03%
Other Revenue	152,341	82,394	11,593	34,098	194.13%
Reimbursements and PILOT	3,268,734	3,144,121	3,092,619	2,974,536	-3.82%
Transfers	1,707,224	962,056	976,884	958,022	-1.93%
Fund Balance	-	-	954,462	1,583,800	65.94%
<b>Total General Fund</b>	<b>29,652,410</b>	<b>28,250,241</b>	<b>30,945,042</b>	<b>32,450,668</b>	<b>4.87%</b>
<b>Airport Operating Fund</b>					
Investment Earnings	-	454	1,000	2,125	112.50%
Operating Revenues	-	559,950	403,000	495,450	22.94%
Fund Balance	-	-	142,776	78,588	-44.96%
<b>Total Airport Fund</b>	<b>-</b>	<b>560,404</b>	<b>546,776</b>	<b>576,163</b>	<b>5.37%</b>
<b>Electric Fund</b>					
Utility Taxes	1,207	-	-	-	N/A
Fees	645,572	702,276	560,375	-	N/A
Electric Sales	46,311,527	45,569,103	46,153,703	46,247,000	0.20%
Services	80,201	70,411	60,000	20,000	-66.67%
Pole Attachment Rental	74,185	40,602	75,000	75,000	0.00%
Investment Earnings	103,440	122,320	85,000	150,000	76.47%
Other Revenue	559,149	583,387	673,576	632,286	-6.13%
Transfers	-	27,943	-	-	N/A
Fund Balance	-	-	-	78,500	N/A
<b>Total Electric Fund</b>	<b>47,775,281</b>	<b>47,116,042</b>	<b>47,607,654</b>	<b>47,202,786</b>	<b>-0.85%</b>

## TOTAL REVENUES - ALL FUNDS (Cont.)

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>OPERATING FUNDS</b>					
<b>Water &amp; Sewer Fund</b>					
Inside Charges	73,537	91,633	95,000	100,000	5.26%
Sewer Fees	5,893,649	6,249,489	6,227,000	6,534,000	4.93%
Water Sales	3,720,402	3,893,524	3,935,000	4,067,100	3.36%
Services	311,397	546,750	360,000	688,700	91.31%
Rent	7,935	-	-	-	N/A
Investment Earnings	80,117	95,768	75,000	112,000	49.33%
Other Revenue	125,614	53,005	8,900	10,650	19.66%
Reimbursements	13,755	14,258	13,900	16,862	21.31%
Transfers	-	151,514	-	628,000	N/A
Fund Balance	-	-	1,947,484	32,968	-98.31%
<b>Total Water &amp; Sewer Fund</b>	<b>10,226,406</b>	<b>11,095,941</b>	<b>12,662,284</b>	<b>12,190,280</b>	<b>-3.73%</b>
<b>Civic Center Fund</b>					
Fees	299,275	334,194	290,000	300,000	3.45%
Investment Earnings	7,715	9,465	-	9,500	N/A
Other Revenue	260	238	-	-	N/A
Transfers	617,404	569,791	553,799	671,871	21.32%
Fund Balance	-	-	-	-	N/A
<b>Total Civic Center Fund</b>	<b>924,654</b>	<b>913,688</b>	<b>843,799</b>	<b>981,371</b>	<b>16.30%</b>
<b>RISK MANAGEMENT FUND</b>					
Risk Management	4,122,388	4,192,803	3,844,739	5,128,058	33.38%
<b>Total Internal Service Funds</b>	<b>4,122,388</b>	<b>4,192,803</b>	<b>3,844,739</b>	<b>5,128,058</b>	<b>33.38%</b>
<b>SPECIAL REVENUE FUNDS</b>					
Occupancy Tax Fund	916,412	981,695	925,000	962,000	4.00%
Investment Earnings	1,222	2,439	-	-	N/A
<b>Total Special Revenue Funds</b>	<b>917,634</b>	<b>984,134</b>	<b>925,000</b>	<b>962,000</b>	<b>4.00%</b>
<b>TOTAL REVENUES-ALL FUNDS</b>	<b>\$93,618,773</b>	<b>\$93,113,253</b>	<b>\$97,375,294</b>	<b>\$99,491,326</b>	<b>2.17%</b>

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Revenue Sources:</b>					
Ad Valorem Taxes	\$12,407,076	\$12,372,681	\$13,683,706	\$13,959,662	2.02%
Other Taxes & Licenses	8,386,248	8,413,926	8,180,720	8,745,000	6.90%
Unrestricted Intergovernmental	681,626	827,511	658,080	648,000	-1.53%
Restricted Intergovernmental	1,044,262	1,035,106	983,002	980,809	-0.22%
Permits & Fees	387,761	401,633	1,448,111	1,441,100	-0.48%
Sales and Services	58,787,597	58,283,738	58,884,943	59,377,891	0.84%
Investment Earnings	358,802	414,447	316,000	473,625	49.88%
Other Revenue	919,484	759,626	769,069	752,034	-2.22%
Internal PILOT & Reimbursements	3,282,489	3,158,379	3,106,519	2,991,398	-3.71%
Transfers	2,324,628	1,711,304	1,530,683	2,257,893	47.51%
Risk Management	4,122,388	4,192,803	3,844,739	5,128,058	33.38%
Special Occupancy Tax	916,412	981,695	925,000	962,000	4.00%
Fund Balance	-	-	3,044,722	1,773,856	-41.74%
<b>Total Revenues</b>	<b>\$93,618,773</b>	<b>\$92,552,849</b>	<b>\$97,375,294</b>	<b>\$99,491,326</b>	<b>2.17%</b>

**Total Revenues - All Funds by Revenue Source**  
**\$99,491,326**



**BUDGET SUMMARY**

**EXPENDITURES**

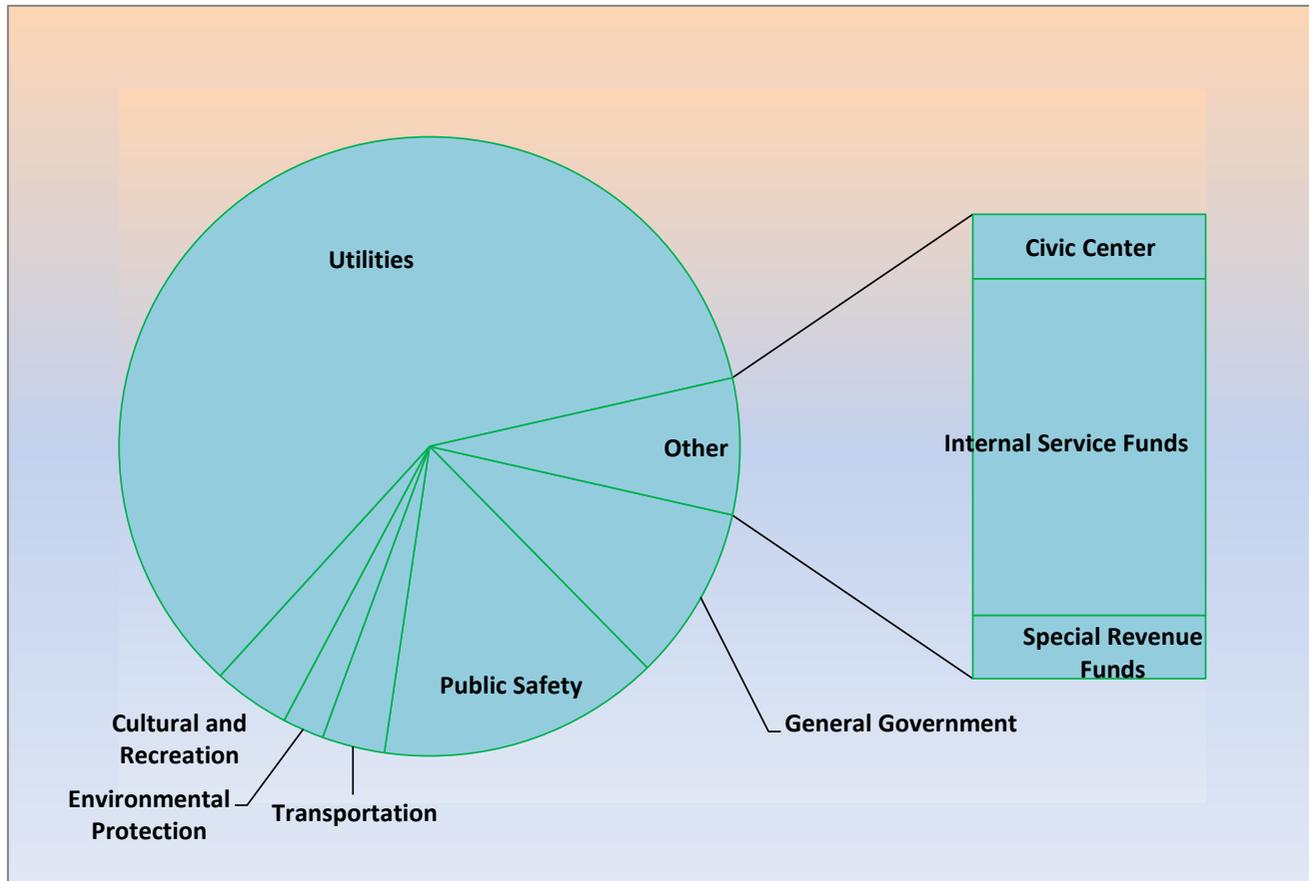
**TOTAL EXPENDITURES - ALL FUNDS**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>OPERATING FUNDS:</b>					
<b>General Fund</b>					
General Government	\$7,319,555	\$11,602,775	\$8,994,850	\$9,045,969	0.57%
Public Safety	12,038,885	12,371,597	13,325,457	14,604,291	9.60%
Transportation	2,493,351	2,296,773	2,798,678	2,674,743	-4.43%
Environmental Protection	2,132,922	1,557,337	2,086,207	2,146,585	2.89%
Cultural and Recreation	3,328,227	3,310,306	3,739,850	3,979,080	6.40%
<b>Total General Fund</b>	<b>\$27,312,940</b>	<b>\$31,138,788</b>	<b>\$30,945,042</b>	<b>\$32,450,668</b>	<b>4.87%</b>
<b>Airport Operating Fund</b>					
Airport Operating	\$ -	\$ 293,543	\$ 546,776	\$ 576,163	5.37%
<b>Total Airport Operating Fund</b>	<b>\$0</b>	<b>\$293,543</b>	<b>\$546,776</b>	<b>\$576,163</b>	<b>5.37%</b>
<b>Electric Fund</b>					
Electric Utility	\$50,557,177	\$44,793,208	\$47,607,654	\$47,202,786	-0.85%
<b>Total Electric Fund</b>	<b>\$50,557,177</b>	<b>\$44,793,208</b>	<b>\$47,607,654</b>	<b>\$47,202,786</b>	<b>-0.85%</b>
<b>Water &amp; Sewer Fund</b>					
Sewer Maintenance	\$689,710	\$467,840	\$698,768	\$560,170	-19.83%
Water Maintenance	1,883,535	1,260,330	1,228,546	1,377,494	12.12%
Water Purification	5,276,024	6,905,318	7,716,675	4,457,847	-42.23%
Third Creek Wastewater Treatment	839,046	921,137	1,073,859	2,497,380	132.56%
Fourth Creek Wastewater Treatment	1,683,346	1,694,493	1,944,436	3,297,389	69.58%
<b>Total Water &amp; Sewer Fund</b>	<b>\$10,371,661</b>	<b>\$11,249,118</b>	<b>\$12,662,284</b>	<b>\$12,190,280</b>	<b>-3.73%</b>
<b>Civic Center Fund</b>					
Civic Center	\$818,696	\$812,532	\$843,799	\$981,371	16.30%
<b>Total Civic Center Fund</b>	<b>\$818,696</b>	<b>\$812,532</b>	<b>\$843,799</b>	<b>\$981,371</b>	<b>16.30%</b>
<b>Risk Management Fund</b>					
Health Insurance Fund	\$3,353,355	\$3,726,704	\$3,844,739	\$4,202,299	9.30%
Property & Casualty Liability Fund	994,712	986,933	-	925,759	N/A
<b>Total Risk Management Fund</b>	<b>\$4,348,067</b>	<b>\$4,713,637</b>	<b>\$3,844,739</b>	<b>\$5,128,058</b>	<b>33.38%</b>
<b>Special Revenue Fund</b>					
Occupancy Tax Fund	\$814,597	\$781,951	\$925,000	\$962,000	4.00%
<b>Total Special Revenue Funds</b>	<b>\$814,597</b>	<b>\$781,951</b>	<b>\$925,000</b>	<b>\$962,000</b>	<b>4.00%</b>
<b>TOTAL EXPENDITURES - ALL FUNDS</b>	<b>\$94,223,138</b>	<b>\$93,782,777</b>	<b>\$97,375,294</b>	<b>\$99,491,326</b>	<b>2.17%</b>

TOTAL EXPENDITURES - ALL FUNDS (Cont.)

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>OPERATING FUNDS</b>					
<b>Expenditures by Function:</b>					
General Government	\$7,319,555	\$11,602,775	\$8,994,850	\$9,045,969	0.57%
Public Safety	12,038,885	12,371,597	13,325,457	14,604,291	9.60%
Transportation	2,493,351	2,590,316	3,345,454	3,250,906	-2.83%
Environmental Protection	2,132,922	1,557,337	2,086,207	2,146,585	2.89%
Cultural and Recreation	3,328,227	3,310,306	3,739,850	3,979,080	6.40%
Utilities	60,928,838	56,042,326	60,269,938	59,393,066	-1.45%
Civic Center	818,696	812,532	843,799	981,371	16.30%
Internal Service Funds	4,348,067	4,713,637	3,844,739	5,128,058	33.38%
Special Revenue Funds	814,597	781,951	925,000	962,000	4.00%
<b>Total Expenditures</b>	<b>\$94,223,138</b>	<b>\$93,782,777</b>	<b>\$97,375,294</b>	<b>\$99,491,326</b>	<b>2.17%</b>

Fiscal Year 2017 - 2018  
 Total Expenditures - All Funds by Expenditure Function  
 \$99,491,326



**BUDGET SUMMARY****STAFFING**

	Actual 2015-16	Actual 2016-17	Addition (Reduction)	Adopted Budget 2017-18
<b>GENERAL FUND</b>				
<b>General Government</b>				
Mayor & Council	9	9	-	9
City Manager	3	3	-	3
City Clerk	1	1	-	1
Finance Administration	6	6	-	6
Collections	5	5	-	5
Information Technology	10	13	-	13
Purchasing	3	3	-	3
Human Resources	3	3	-	3
Planning	7	7	-	7
Engineering	5	5	-	5
Garage	9	9	-	9
Warehouse	-	-	-	-
General Expense	-	-	-	-
Special Appropriations	-	-	-	-
<b>Total General Government</b>	<b>61</b>	<b>64</b>	<b>-</b>	<b>64</b>
<b>Public Safety</b>				
<sup>1</sup> Police Officers	78	80	-	80
Police Administration	19	19	-	19
Firefighters	69	70	-	70
Fire Administration	1	1	-	1
<b>Total Public Safety</b>	<b>167</b>	<b>170</b>	<b>-</b>	<b>170</b>
<b>Transportation</b>				
Street Department	17	16	-	16
<sup>2</sup> Airport	1	-	-	-
<b>Total Transportation</b>	<b>18</b>	<b>16</b>	<b>-</b>	<b>16</b>
<b>Environmental Protection</b>				
Sanitation	26	24	(2)	22
<b>Total Environmental Protection</b>	<b>26</b>	<b>24</b>	<b>(2)</b>	<b>22</b>

<sup>1</sup> Police Officers - two officers are funded by a separate grant. Total police officers is 82.

<sup>2</sup> Airport-see Airport Operating Fund

**BUDGET SUMMARY****STAFFING**

	Actual 2015-16	-	Actual 2016-17	-	Addition (Reduction)	-	Adopted Budget 2017-18
<b>Cultural and Recreation</b>							
Recreation Administration	3		3		-		3
Athletics	1		1		-		1
Programs	3		3		-		3
Fitness & Activity Center	4		4		-		4
Parks	12		14		1		15
Public Grounds/Cemeteries	5		6		-		6
	<u>28</u>		<u>31</u>		<u>1</u>		<u>32</u>
Total Cultural and Recreation	<u>28</u>		<u>31</u>		<u>1</u>		<u>32</u>
TOTAL GENERAL FUND	<u>300</u>		<u>305</u>		<u>(1)</u>		<u>304</u>
<b>AIRPORT OPERATING FUND</b>							
	<u>-</u>		<u>2</u>		<u>-</u>		<u>2</u>
<b>ELECTRIC FUND</b>							
Electric Utilities Department	<u>33</u>		<u>33</u>		<u>-</u>		<u>33</u>
TOTAL ELECTRIC FUND	<u>33</u>		<u>33</u>		<u>-</u>		<u>33</u>
<b>WATER AND SEWER FUND</b>							
Sewer Maintenance	6		6		-		6
Water Maintenance	15		15		-		15
Water Purification	12		12		-		12
Third Creek Wastewater Treatme	7		7		-		7
Fourth Creek Wastewater Treatm	15		15		-		15
	<u>55</u>		<u>55</u>		<u>-</u>		<u>55</u>
TOTAL WATER AND SEWER FUND	<u>55</u>		<u>55</u>		<u>-</u>		<u>55</u>
<b>CIVIC CENTER FUND</b>							
	<u>7</u>		<u>7</u>		<u>-</u>		<u>7</u>
TOTAL STAFFING	<u>395</u>		<u>402</u>		<u>(1)</u>		<u>401</u>

The North Carolina General Statutes require that the City of Statesville’s general obligation bonded debt issuances are subject to a legal limitation of 8% of the total assessed value of real and personal property. As of June 30, 2016, the City’s gross general obligation debt of all funds was considerably below the legal limit of \$238,497,855.

The following debt schedules summarizes the annual debt service requirements beginning July 1, 2017:

**NOTES PAYABLE**

**General Fund**

Computation of Legal Debt Margin		Total	Total	Total
		Principal	Interest	Payments
Assessed Value of Taxable Property (net):	\$2,911,441,947	2018 \$ 894,700	\$ 115,130	\$ 1,009,830
		2019 894,700	80,837	975,537
		2020 894,700	46,543	941,243
Debt Limit – (8% of assessed Value):	\$232,915,356	2021 <u>700,000</u>	<u>12,250</u>	<u>712,250</u>
		Total \$ <u>3,384,100</u>	\$ <u>254,760</u>	\$ <u>3,638,860</u>
Amount of Debt Applicable to Debt Limit (total bonded debt):	\$0			
Legal Debt Margin at June 30, 2016:	\$232,915,356			

**NOTES PAYABLE - State Revolving Fund**

**Water and Sewer**

	Total	Total	Total
	Principal	Interest	Payments
2018	\$ 2,207,475	\$ 563,795	\$ 2,771,270
2019	2,207,475	517,611	2,725,086
2020	2,207,475	471,427	2,678,902
2021	2,207,475	425,243	2,632,718
2022	2,207,475	379,060	2,586,534
2023	2,057,475	332,876	2,390,351
2024	1,934,072	290,592	2,224,664
2025	1,934,072	251,850	2,185,922
2026	1,934,072	213,108	2,147,180
2027	1,205,945	174,366	1,380,311
2028	1,205,945	154,992	1,360,937
2029	1,205,945	135,618	1,341,563
2030	1,205,945	116,244	1,322,189
2031	1,205,945	96,870	1,302,815
2032	1,205,945	77,496	1,283,441
2033	1,205,945	58,122	1,264,067
2034	1,205,945	38,748	1,244,693
2035	1,205,945	19,374	1,225,319
2036	<u>237,247</u>	<u>-</u>	<u>237,247</u>
Total	\$ <u>29,987,819</u>	\$ <u>4,317,390</u>	\$ <u>34,305,209</u>

All general obligation bonds are collateralized by the full faith, credit, and taxing power of the City of Statesville. Principal and interest requirements are appropriated when due. The City currently is not indebted for any general obligation bonds. Adequate provisions to accommodate the debt service requirements of the City have been included in the appropriate operating funds in the Proposed 2017-2018 Budget.

The City’s bond rating is reviewed by Moody’s Investors Service and Standard & Poor’s Corporation and the last review was A+ and AA respectively.

**BUDGET SUMMARY****FUND BALANCE**

According to North Carolina General Statute, local governments are required to operate under an annual balanced budget ordinance. A budget ordinance is balanced when the sum of estimated net revenues and appropriated fund balances is equal to appropriations. Appropriated fund balance may not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts as those figures stand at the previous fiscal year-end. In other words, appropriated fund balance may not exceed the amount of uncommitted cash available in the fund as of the previous June 30.

The minimum level of fund balance that is required by the North Carolina Local Government Commission for the general fund is minimum of 8% of the prior year's expenditures. This level of fund balance aids a local government in avoiding cash-flow interruptions, generating interest income, eliminating the need for short-term borrowing, and maintaining investment grade bond ratings.

The following tables indicate the City of Statesville's available fund balance in governmental funds as of June 30, 2016 along with estimates of revenues and expenditures and projected fund balance as of June 30, 2017 and 2018.

<b>General Fund</b>	Original Budget 2016-17	Forecast 2016-17	Adopted Budget 2017-18
<b>Revenues:</b>			
Ad Valorem Taxes	\$13,683,706	\$13,793,178	\$13,959,662
Other Taxes & Licenses	8,180,720	8,529,835	8,745,000
Unrestricted Intergovernmental	658,080	615,108	648,000
Restricted Intergovernmental	983,002	1,040,585	980,809
Permits & Fees	1,448,111	1,383,697	1,441,100
Sales & Services	800,865	923,538	925,641
Investment Earnings	155,000	183,365	200,000
Miscellaneous	11,593	92,616	34,098
Reimbursements and PILOT	3,092,619	3,092,619	2,974,536
Transfers In	976,884	976,884	958,022
Fund Balance	954,462	-	1,583,800
Total Revenues	<u>\$30,945,042</u>	<u>\$30,631,425</u>	<u>\$32,450,668</u>
<b>Appropriations:</b>			
General Government	\$7,338,726	\$7,119,725	\$7,159,138
Public Safety	13,325,457	12,111,087	14,604,291
Transportation	2,798,678	2,630,007	2,674,743
Economic Development	487,000	487,000	727,000
Environmental Protection	2,086,207	2,180,100	2,146,585
Cultural and Recreation	3,739,850	3,404,732	3,979,080
Debt Service	1,044,124	1,044,124	1,009,831
Transfers Out and Contingency	125,000	1,196,759	150,000
Total Appropriations	<u>\$30,945,042</u>	<u>\$30,173,534</u>	<u>\$32,450,668</u>
Revenues Over (under) Appropriations	-	457,891	(1,583,800)
Fund Balance, Beginning		24,453,576	24,911,467
Estimated Fund Balance, Ending		24,911,467	23,327,667
Less			
Stabilization by State Statute		4,359,274	4,059,274
Subsequent year's appropriation		<u>1,583,800</u>	<u>950,000</u>
Unassigned Fund Balance (2016 unassigned \$18,905,054)		\$18,968,393	\$18,318,393
Unassigned Fund Balance as a percent of expenditures		62.86%	56.45%

**BUDGET SUMMARY****FUND BALANCE**

<b>Occupancy Tax Fund</b>	<b>Original Budget 2016-17</b>	<b>Forecast 2016-17</b>	<b>Adopted Budget 2017-18</b>
<b>Revenues:</b>			
Occupancy Taxes	\$925,000	\$998,245	\$962,000
Investment Earnings	-	-	-
<b>Total Revenues</b>	<b>\$925,000</b>	<b>\$998,245</b>	<b>\$962,000</b>
<b>Appropriations:</b>			
Reimbursement to General Fund	\$19,250	\$19,982	\$19,620
Distribution to Convention and Visitor Bureau	181,150	195,652	188,476
Transfer to Civic Center	553,799	553,799	663,184
Future Capital and Debt Service	170,801	-	90,720
<b>Total Appropriations</b>	<b>\$925,000</b>	<b>\$769,433</b>	<b>\$962,000</b>
Revenues Over(Under) Appropriations	-	228,812	-
Restricted Fund Balance, Beginning		484,765	713,577
Estimated Restricted Fund Balance, Ending		713,577	713,577
Unreserved Fund Balance as a % of operating Expense		92.74%	74.18%

**CAPITAL OUTLAY AND NON-DEPRECIABLE EQUIPMENT LISTING**

<u>Fund/Department</u>	<u>Description</u>	<u>Requested 2017-18</u>	<u>Adopted Budget 2017-18</u>
<b>GENERAL FUND</b>			
<b>General Government</b>			
City Manager	Workstation Replacement (Public relations)	2,750	2,750
	<b>Total</b>	<b>2,750</b>	<b>2,750</b>
Finance-Collections	4 Standard PC's	6,100	6,100
	<b>Total</b>	<b>6,100</b>	<b>6,100</b>
Finance-Purchasing	Printer/Copier	1,100	-
	Standard PC	1,525	1,525
	<b>Total</b>	<b>2,625</b>	<b>1,525</b>
Information Tech	Redundancy Solution (Virtual Appliance?)	27,500	27,500
Information Tech	Vehicle for GIS field work	30,000	-
Information Tech	Replacement Vehicle for Customer Service	30,000	30,000
Information Tech	Pix Firewall Replacements	7,200	7,200
Information Tech	Telcom Overhaul	60,000	60,000
Information Tech	2 Replacement Handhelds	3,500	3,500
Information Tech	2 PC's- Superuser Processor	4,400	4,400
Information Tech	1 PC-Standard Processor	1,525	1,525
Information Tech	IT Equipment per Rotation Schedule	4,900	4,900
	<b>Total</b>	<b>169,025</b>	<b>139,025</b>
Human Resources	Standard PC Workstation	1,525	1,525
		1,525	1,525
Planning	2 Superuser Computers	4,400	4,400
Planning	4 Door Ford Fusion	22,000	-
Planning	Shelton Avenue Linear Park (STPDA Funds)	148,800	148,800
	<b>Total</b>	<b>175,200</b>	<b>153,200</b>
Engineering	Large Format Plotter	7,500	7,500
Engineering	Office Furniture	4,500	2,500
Engineering	3 Computers	6,600	6,600
Engineering	Carlson Civil Design Software	1,770	1,770
	<b>Total</b>	<b>20,370</b>	<b>18,370</b>
Garage	OBD II Inspection machine	7,500	7,500
Garage	Carrier Heat Pump System	5,900	-
Garage	Procut Brake Lathe	10,500	-
Garage	2 1/2 ton pickup truck	58,000	-
Garage	OTC Encore with VCM	3,600	3,600
Garage	Desktop Computer	1,525	1,525
	<b>Total</b>	<b>87,025</b>	<b>12,625</b>

## CAPITAL OUTLAY AND NON-DEPRECIABLE EQUIPMENT LISTING

<u>Fund/Department</u>	<u>Description</u>	<u>Requested 2017-18</u>	<u>Adopted Budget 2017-18</u>
Warehouse	Warehouse Site Security System	35,000	35,000
Warehouse	New Shelving	40,000	40,000
Warehouse	Replace 2 Urinals and Plumbing Upgrade	4,500	4,500
Warehouse	Replace Dividers in Sanitation Bathroom	4,000	4,000
Warehouse	Replace Roofing on Sanitation Truck Shed	4,800	-
Warehouse	Replace Sanitation Garage Door	4,900	4,900
Warehouse	Windows at Warehouse	4,900	4,900
	<b>Total</b>	<b>98,100</b>	<b>93,300</b>
<b>Total General Government</b>		<b>562,720</b>	<b>428,420</b>
<b>Public Safety</b>			
Police	Metal Roof Reclamation	24,000	24,000
Police	HVAC Units	19,800	19,800
Police	CVSA II Laptop system	9,000	9,000
Police	Covert surveillance "pole cam"	7,200	-
Police	NC4 Social Media Investigative Software	8,550	-
Police	5 2017 Marked Patrol Vehicle	240,740	240,740
Police	EF Johnson Portable Radios	75,000	-
Police	Laptop Computers (MDTs)	15,000	15,000
Police	M4 entry rifles	4,800	-
Police	SRT Sniper Rifle	8,000	-
Police	SRT Rifle Optics	4,000	-
Police	Standard PC's	19,825	19,825
Police	Forensic Analysis Software for Mobile Devices	2,400	2,400
Police	Super User PCs	8,800	8,800
Police	Red X Defense Electronic Instant GSR Detection	2,000	2,000
	<b>Total</b>	<b>449,115</b>	<b>341,565</b>
Fire	SCBA Compressor (Fill Station)	45,000	45,000
Fire	Treadmills	13,000	-
Fire	Station Alerting Radio Equipment	15,000	15,000
Fire	Thermal Imaging Camera	12,000	-
Fire	2 Fire Engine Replacment	1,250,000	625,000
Fire	2 Pick Up or SUV	90,000	-
Fire	Generator Replacement	80,000	-
Fire	Fire Sprinkler System for Station 3	65,000	-
Fire	Construct Fire Station 1	4,500,000	-
Fire	18 Radio Replacements	55,068	-
Fire	2 Mobile Data Terminal	4,000	4,000
Fire	4 Headsets for Hearing Protection	7,500	-
Fire	Computer Replacements	18,100	18,100
	<b>Total</b>	<b>6,154,668</b>	<b>707,100</b>
<b>Total Public Safety</b>		<b>6,603,783</b>	<b>1,048,665</b>

**CAPITAL OUTLAY AND NON-DEPRECIABLE EQUIPMENT LISTING**

<u>Fund/Department</u>	<u>Description</u>	<u>Requested 2017-18</u>	<u>Adopted Budget 2017-18</u>
<b>Transportation</b>			
Street	Motorgrader #343	147,000	-
Street	Utility Body Pickup Truck #311	50,000	-
Street	Asphalt Patch Truck #305	173,000	173,000
Street	Pick Up Truck #302	30,000	-
Street	Pick Up Truck #301	35,000	-
Street	Utility Body Pickup Truck #312	50,000	-
Street	Sidewalks	200,000	50,000
	<b>Total</b>	<b>685,000</b>	<b>223,000</b>
Street Construction	Street Improvement Div CC	600,000	500,000
	City Hall Parking Lot Paving	5,500	5,500
	<b>Total</b>	<b>605,500</b>	<b>505,500</b>
<b>Total Transportation</b>		<b>1,290,500</b>	<b>728,500</b>
<b>Environmental Protection</b>			
Sanitation	Leaf Machines #437 & #440	82,000	-
Sanitation	Knuckle Boom Truck	170,000	-
Sanitation	Flat Bed Truck	85,000	-
Sanitation	Automated Garbage Collection Vehicle	335,000	335,000
Sanitation	Rollouts	125,000	125,000
	<b>Total</b>	<b>797,000</b>	<b>460,000</b>
<b>Total Environmental Protection</b>		<b>797,000</b>	<b>460,000</b>
<b>Recreation</b>			
Recreation-Admin	Complete Comprehensive Master Plan	50,000	-
Recreation-Admin	Add additional security system at COB	13,500	-
Recreation-Admin	Develop Skate Plaza	200,000	-
Recreation-Admin	Splash Pad	115,000	115,000
Recreation-Admin	Ford Fusion	22,000	22,000
Recreation-Admin	Awning for Amphitheater	4,500	4,500
Recreation-Admin	New drinking fountain for COB	1,400	1,400
Recreation-Admin	Replacement PC & Rec Server	9,550	9,550
	<b>Total</b>	<b>415,950</b>	<b>152,450</b>
Recreation - Athletics	Ford Fusion	22,000	-
Recreation - Athletics	Soccer Field Drainage on Two Fields	190,000	-
	<b>Total</b>	<b>212,000</b>	<b>-</b>
Recreation - Programs	Replacement PC	3,050	3,050
	<b>Total</b>	<b>3,050</b>	<b>3,050</b>
Recreation - Fitness & Activity C	Replacement PC	1,525	1,525
	<b>Total</b>	<b>1,525</b>	<b>1,525</b>
Recreation-Parks	Zero Turn Mowers	52,000	26,000
Recreation-Parks	Wood Chipper	29,000	-

**CAPITAL OUTLAY AND NON-DEPRECIABLE EQUIPMENT LISTING**

<u>Fund/Department</u>	<u>Description</u>	<u>Requested 2017-18</u>	<u>Adopted Budget 2017-18</u>
Recreation-Parks	40 HP 4-Wheel Drive Tractor	30,000	-
Recreation-Parks	Utility Vehicle	9,500	-
Recreation-Parks	Trailer for Reel Mower	8,000	-
Recreation-Parks	Water Wagon	9,500	-
Recreation-Parks	Skid Steer	76,000	-
Recreation-Parks	Backhoe w/grapple	112,000	-
Recreation-Parks	Landscape Truck	49,500	-
Recreation-Parks	Two Ton Dump Truck	58,000	-
Recreation-Parks	Soccer Park Maintenance Building	50,000	-
Recreation-Parks	Park Entrance Signs	15,000	-
Recreation-Parks	Park Improvements	50,000	-
Recreation-Parks	Kimbrough Park Playground	30,000	-
Recreation-Parks	Lakewood Trail Paving	105,000	-
Recreation-Parks	Memorial Trees	1,500	1,500
Recreation-Parks	Agri-Metal Blower	4,950	-
Recreation-Parks	Metal Garage/Shed	4,700	-
Recreation-Parks	Recycling and Trash Receptacles	6,000	6,000
Recreation-Parks	Bollards for Downtown	6,000	6,000
	<b>Total</b>	<b>706,650</b>	<b>39,500</b>
Public Grounds & Cemetery	Front Mount Mower	27,000	27,000
Public Grounds & Cemetery	Compact Tractor with Loader	29,000	-
Public Grounds & Cemetery	Zero Turn Mower with Peco System	13,500	-
Public Grounds & Cemetery	Straw Blower	11,500	-
Public Grounds & Cemetery	3/4 Ton Truck with Utility Bed	38,500	-
Public Grounds & Cemetery	1/2 Ton Pickup Truck	25,000	-
Public Grounds & Cemetery	25 Ft. Aluminum Flagpoles	4,800	-
Public Grounds & Cemetery	SDS Combination Hammer	1,350	-
Public Grounds & Cemetery	Metal Garage/Shed	4,700	-
Public Grounds & Cemetery	Belmont Cemetery Street Construction	11,000	11,000
	<b>Total</b>	<b>166,350</b>	<b>38,000</b>
<b>Total Cultural &amp; Recreation</b>		<b>1,505,525</b>	<b>234,525</b>
<b>TOTAL GENERAL FUND</b>		<b>10,759,528</b>	<b>2,900,110</b>
<b>AIRPORT FUND</b>			
Airport Operating	17' Tri-Fold Finishing Mowers	39,000	19,500
Airport Operating	Utility Vehicle	10,000	-
Airport Operating	Slope Master Mower	68,500	-
Airport Operating	FAA Vision 100 Grant	8,334	-
Airport Operating	Site Prep for Corporate Hangar Development	2,350,000	-
Airport Operating	New Office Desk	1,500	1,500
	<b>Total</b>	<b>2,477,334</b>	<b>21,000</b>
<b>TOTAL AIRPORT FUND</b>		<b>2,477,334</b>	<b>21,000</b>

**CAPITAL OUTLAY AND NON-DEPRECIABLE EQUIPMENT LISTING**

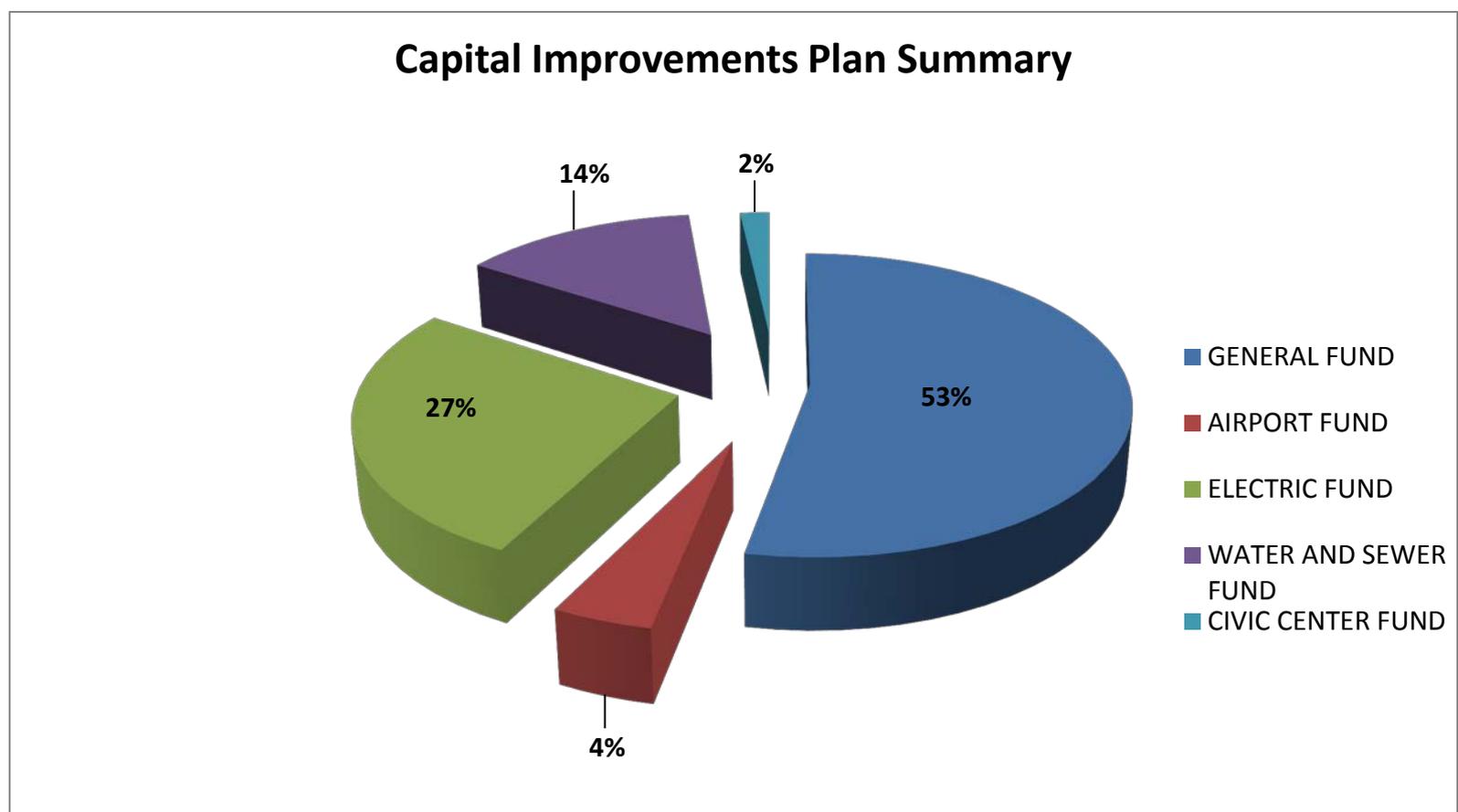
<u>Fund/Department</u>	<u>Description</u>	<u>Requested 2017-18</u>	<u>Adopted Budget 2017-18</u>
<b>ELECTRIC FUND</b>			
Electric Utility	Protection Relay/Fiber Switch	30,000	30,000
Electric Utility	Mobile Meter Site Tester	31,000	31,000
Electric Utility	Directional Boring Machine & GPR	170,000	170,000
Electric Utility	Forklift	15,000	-
Electric Utility	612-F350 Diesel w/ Utility Body & Rack	48,000	48,000
Electric Utility	622-F550 w/ Dump Bed	63,500	-
Electric Utility	Improvement and Expansion	1,750,000	1,750,000
Electric Utility	Distribution Automation	75,000	-
Electric Utility	System Study Implementation	372,960	372,960
Electric Utility	Smart Grid Implementation/AMI	85,000	85,000
Electric Utility	4 kV to 23 kV Conversion	330,000	330,000
Electric Utility	Fiber Optic Project - Phase 3	200,000	200,000
Electric Utility	40x30 Metal Equipment Shelter	7,500	7,500
Electric Utility	Five Year Elec. System Plan Update	50,000	-
Electric Utility	Repair of Light House Roof	7,500	7,500
Electric Utility	Arc Flash Study Update	5,000	-
Electric Utility	COLORTRAC SC 36C XPRESS	4,900	4,900
Electric Utility	Burndy 6 ton Patriot Crimp Tool	3,200	3,200
Electric Utility	HJ Arnett 80 Amp Burden Tester	2,800	2,800
Electric Utility	Portable Radio	4,000	4,000
Electric Utility	Electric Locator	4,750	4,750
Electric Utility	Field Laptop for Meter Shop	3,000	3,000
Electric Utility	Field Laptop for Electrical Engineer	3,000	3,000
Electric Utility	Field Laptop For Engineering Technician	3,000	3,000
Electric Utility	Field Laptop for Assistant Director	3,000	3,000
Electric Utility	AED's	2,400	2,400
Electric Utility	Two Desktop PC Replacements	3,050	3,050
	<b>Total</b>	<b>3,277,560</b>	<b>3,069,060</b>
<b>TOTAL ELECTRIC FUND</b>		<b><u>3,277,560</u></b>	<b><u>3,069,060</u></b>
<b>WATER AND SEWER FUND</b>			
Sewer Maintenance	5 3/4" Boring tool	14,000	14,000
Sewer Maintenance	Backhoe #515	125,000	-
Sewer Maintenance	Side Arm Mower	48,000	-
Sewer Maintenance	Bush Hog	7,000	7,000
Sewer Maintenance	Pick up Truck ext cab 4 X 4 #502	31,500	-
Sewer Maintenance	Dump Truck	85,000	-
Sewer Maintenance	Sewer Rehabilitation	250,000	-
Sewer Maintenance	Sewer Rehab - Old Cntry Club/Sullivan Rd.	525,000	-
Sewer Maintenance	1" Warthog Jet Nozzle	4,400	-
Sewer Maintenance	Laptop Computer	2,200	-
	<b>Total</b>	<b>1,092,100</b>	<b>21,000</b>

**CAPITAL OUTLAY AND NON-DEPRECIABLE EQUIPMENT LISTING**

<u>Fund/Department</u>	<u>Description</u>	<u>Requested 2017-18</u>	<u>Adopted Budget 2017-18</u>
Water Maintenance	2.5" Boring tool	7,000	-
Water Maintenance	Trench Roller	35,000	-
Water Maintenance	LED Light Tower	16,000	16,000
Water Maintenance	Pick-up Truck 4 X 4 #510	31,500	-
Water Maintenance	1 1/2 Ton Diesel est cab Utility Truck	85,000	85,000
Water Maintenance	Water Line Rehabilitation	200,000	-
Water Maintenance	Water Line Upsizing	50,000	50,000
Water Maintenance	Laptop Computer	2,200	-
Water Maintenance	Desktop Computer	1,525	1,525
	<b>Total</b>	<b>428,225</b>	<b>152,525</b>
Water Purification	#2 High Service Pump Motor Controller	294,000	119,000
Water Purification	Hand Held Valve Actuator and Telescopic Key	8,500	-
Water Purification	Streaming Current Meter	13,000	-
Water Purification	Compact Tractor with Loader	20,000	-
Water Purification	1/2 Ton 4x4 Pickup Truck	25,000	-
Water Purification	16" Pump Control Valve and Repiping Project	447,000	50,000
Water Purification	New Roof on WTP	80,000	80,000
Water Purification	#1 High Service Pump Study	17,000	-
Water Purification	Sercurity Camera System South Yadkin	2,000	-
Water Purification	Security Camera System at Lookout Shoals	2,000	-
Water Purification	Utility Trailer	2,000	-
Water Purification	Ultrasonic Level Indicators for Bulk Tanks	8,000	-
	<b>Total</b>	<b>918,500</b>	<b>249,000</b>
Third Creek	Lift station pump replacement	25,000	25,000
Third Creek	Clarifier Sludge Blanket Detectors	34,500	34,500
Third Creek	Desktop Computer	1,525	1,525
	<b>Total</b>	<b>61,025</b>	<b>61,025</b>
Fourth Creek	Aeration Basin Aerators	278,150	140,000
Fourth Creek	Back up Generator @ Comm. Blvd.	93,525	-
Fourth Creek	Commercial Zero Turn Mower	18,682	18,682
Fourth Creek	Spare Stator for the press pump	10,000	-
Fourth Creek	Spare Lift station pump for Comm. Blvd.	37,453	-
Fourth Creek	Electrical Transfer Switches	250,000	-
Fourth Creek	Maint. Truck w/ Service Body	50,860	-
Fourth Creek	2 Desktop Computer	3,050	3,050
	<b>Total</b>	<b>741,720</b>	<b>161,732</b>
<b>TOTAL WATER AND SEWER FUND</b>		<b>3,241,570</b>	<b>645,282</b>
Civic Center	Digital Sign	7,000	7000
Civic Center	Office Carpet Replacement	6,000	6,000
Civic Center	HVAC Unit replacement	75,000	75,000
	<b>Total</b>	<b>88,000</b>	<b>88,000</b>
<b>TOTAL CIVIC CENTER</b>		<b>88,000</b>	<b>88,000</b>
<b>TOTAL CAPITAL EXPENDITURES-ALL FUNDS</b>		<b>19,843,992</b>	<b>6,723,452</b>

Below is a graphic illustration of the 2018 Capital Improvement Plan (CIP) and 2019 through 2023 Proposed CIP. Projects are subject to change based on new or shifting service needs, emergency needs, or other directives established by the City Council. Because priorities can (and will) change, capital included in the CIP planning years are NOT guaranteed for funding. In the General Fund, public safety capital expenditures are high due to the demand for new police vehicles, fire engine replacements projected to be \$625,000-\$700,000 each, tower engine replacement estimated to be \$1,200,000, the construction of Fire Station 5 for \$3,500,000 and a proposal to relocate Fire Station 1 that is projected to cost \$4,500,000. The Public Works-Street Construction division has proposed street improvements in multiple locations within the city limits with a total estimated cost of \$600,000 per year for the next five years. The Public Works-Sanitation division began implementing the use an automated garbage collection operation in fiscal year 2017, and will continue to reorganize this divison with attrition estimating the cost to be \$335,000 per year. The Planning department has been approved for the Greenway Connector under US 21 project through NC DOT for a period of five years. The total cost of this project is \$2,727,500 with a reimbursable share from NC DOT of \$1,881,975 and the City match of \$845,525. The Recreation department has also proposed a Competition Park Development, the renovation of McClure Park, and a new splash pad that totals \$9,865,000. The Airport Fund grant for a Taxiway Lighting Rehabilitation and Guidance Sign Installation started its improvements in fiscal year 2017 and has an estimated cost of \$896,000. Also in fiscal year 2017, the City Council approved the purchase of 33.3 acres of land for \$1,119,539 to construct future corporate hangars. For this land acquisition, the Corporate Apron Development-Phase 1 grant was awarded as a Vision 100 grant from NC DOT in the amount of \$150,000 to prepare the pad ready sites for the future corporate hangar development. The Airport Fund has proposed a site prep for the construction of hangars in fiscal year 2019 with an estimated cost of \$2,350,000. The Electric Fund has three major projects that will begin implementation in fiscal year 2018 as a pay-go funding method which includes the Smart Grid Implementation/AMI that is estimated to cost \$4,800,000, Improvements and Expansion of the utility system that is estimated to cost \$5,250,000, and 4kV to 23 kV Conversion that is estimated to cost \$2,830,000. The Water and Sewer Fund has two major projects in progress, the 4th Creek Wastewater Treatment Plant (WWTP) Improvements and the I-77 Rest Area. The 4th Creek WWTP Improvements are estimated to cost \$4,633,954 and the project currently is 91.35% complete with \$4,233,178 expensed. The I-77 Rest Area project is estimated to cost \$5,572,828 and the project currently is 7.4% complete with \$413,417 expensed.

DESCRIPTION	2018	2019	2020	2021	2022	2023	Total
<b>BY FUND:</b>							
GENERAL FUND	\$ 2,640,040	\$ 12,270,856	\$ 7,616,415	\$ 6,128,685	\$ 3,667,620	\$ 8,817,250	\$ 41,140,866
AIRPORT FUND	19,500	3,286,834	8,334	8,334	8,334	8,334	3,339,670
ELECTRIC FUND	3,031,960	6,489,500	1,622,000	1,486,000	1,250,000	1,200,000	15,079,460
WATER AND SEWER FUND	639,182	5,034,661	2,722,979	1,273,800	717,500	450,000	10,838,122
CIVIC CENTER FUND	88,000	665,000	375,000	75,000	50,000	100,000	1,353,000
<b>TOTAL CAPITAL REQUESTS</b>	<b>\$ 6,418,682</b>	<b>\$ 27,746,851</b>	<b>\$ 12,344,728</b>	<b>\$ 8,971,819</b>	<b>\$ 5,693,454</b>	<b>\$ 10,575,584</b>	<b>\$ 71,751,118</b>



**General Fund:**

**Greenway Connector Under US 21**

Estimated Completion Date: \*July 2021

Total Project Budget \$2,727,500

Project Description

The construction of a greenway connector under US 21  
 Location: Brookdale Drive on US 21 (Turnersburg Highway) to Pump Station Road in Statesville, NC  
 Work to be Performed: The extension of an existing greenway connector from property owned by Duke Power west under US 21 (Turnersburg Highway) to an existing greenway at Pump Station Road.  
 Reason for Work: To maintain and enhance the aesthetic appeal and access of the property  
 Impact on Operating Budget: Negligible < \$10,001

**Airport Fund:**

**Taxiway A Lighting Rehabilitation and Guidance Sign Installation**

Estimated Completion Date: \*July 2018

Total Project Budget \$896,000

Project Description

Statesville Regional Airport, 238 Airport Road, Statesville, NC 28677  
 Location: Statesville Regional Airport, 238 Airport Road, Statesville, NC 28677  
 Work to be Performed: Improvements at the airport consist of Taxiway A Lighting Rehabilitation and Guidance Signs, Replacing PAPI's,  
 Reason for Work: To improve the safety features of the airport.  
 Impact on Operating Budget: Negligible < \$10,001

**Water and Sewer Fund:**

**4th Creek WWTP Improvements**

Estimated Completion Date: \*TBD

Debt Issuance Costs	\$94,899
Professional Services	531,755
Contracted Services	<u>4,102,199</u>
Total Project Budget	\$4,728,853

Project Description

693 Bell Farm Road, Statesville, NC 28625  
 Location: 693 Bell Farm Road, Statesville, NC 28625  
 Work to be Performed: The installation of Sta-Lime System improvements, aerator replacements, electrical motor control center units,  
 Reason for Work: This project was critical to enforce the proper treatment of wastewater.  
 Impact on Operating Budget: Negligible < \$10,001

**I-77 Rest Area Project**

Estimated Completion Date: \*TBD

	NC DOT Reimbursable	City Cost
Professional Services	\$433,842	\$142,893
Contracted Services	3,652,693	1,211,929
Right of Way	67,600	0
Contingency	<u>2,871</u>	<u>61,000</u>
Total Project Budget	\$4,157,006	\$1,415,822

Project Description

Force main sewer line will run parallel to I-77 for approximately 9,470 ft to continue south along Blackwelder  
 Location: Force main sewer line will run parallel to I-77 for approximately 9,470 ft to continue south along Blackwelder  
 Work to be Performed: This project is an extension of the Municipality's Sewer System to serve the proposed I-77 Iredell County  
 Reason for Work: To extend the Sewer System to serve the proposed I-77 Rest Area.  
 Impact on Operating Budget: Negligible < \$10,001

\*These dates are estimated and can be modified



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**Summary of Revenues and Expenditures  
For the Fiscal Year Ended June 30, 2017-18**

**Summary of Revenues**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Revenue Sources:</b>					
Ad Valorem Taxes	\$12,407,076	\$12,372,681	\$13,683,706	\$13,959,662	2.02%
Other Taxes & Licenses	8,385,041	8,413,926	8,180,720	8,745,000	6.90%
Unrestricted Intergovernmental	681,626	827,511	658,080	648,000	-1.53%
Restricted Intergovernmental	1,044,262	1,035,106	983,002	980,809	-0.22%
Permits & Fees	387,761	401,633	1,448,111	1,441,100	-0.48%
Sales & Services	1,452,037	826,358	800,865	925,641	15.58%
Investment Earnings	166,308	184,455	155,000	200,000	29.03%
Miscellaneous	152,341	82,394	11,593	34,098	194.13%
Reimbursements and PILOT	3,268,734	3,144,121	3,092,619	2,974,536	-3.82%
Transfers	1,707,224	962,056	976,884	958,022	-1.93%
Fund Balance	-	-	954,462	1,583,800	65.94%
<b>Total Revenues</b>	<b>\$29,652,410</b>	<b>\$28,250,241</b>	<b>\$30,945,042</b>	<b>\$32,450,668</b>	<b>4.87%</b>

**Summary of Expenditures**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Expenditures by Function:</b>					
General Government	\$7,319,555	\$11,602,775	\$8,994,850	\$9,045,969	0.57%
Public Safety	12,038,885	12,371,597	13,325,457	14,604,291	9.60%
Transportation	2,493,351	2,296,773	2,798,678	2,674,743	-4.43%
Environmental Protection	2,132,922	1,557,337	2,086,207	2,146,585	2.89%
Cultural and Recreation	3,328,227	3,310,306	3,739,850	3,979,080	6.40%
<b>Total Expenditures</b>	<b>\$27,312,940</b>	<b>\$31,138,788</b>	<b>\$30,945,042</b>	<b>\$32,450,668</b>	<b>4.87%</b>

**General Fund**  
**Detail Schedule of Revenues**  
For the Fiscal Year Ended June 30, 2017-18

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	%
					Change
<b>Ad Valorem Taxes</b>					
Taxes Ad Valorem Budget	\$11,810,407	\$11,833,612	\$13,227,183	\$13,491,727	2.00%
2nd Prior Year Taxes	232,347	128,887	140,000	126,860	-9.39%
3rd Prior Year Taxes	60,329	51,215	55,000	51,120	-7.05%
4th & Prior Year Taxes	65,411	91,606	44,500	50,000	12.36%
Downtown Tax District	103,585	113,137	110,755	111,400	0.58%
DSDC Prior Year Taxes	2,795	5,951	2,845	4,670	64.15%
Woods Drive Tax District	-	3,494	3,423	3,885	13.50%
Tax Pen & Int Current Yr	59,441	85,823	50,000	60,000	20.00%
Tax Pen & Int Prior Yr	72,761	58,956	50,000	60,000	20.00%
<b>Ad Valorem Taxes</b>	<b>12,407,076</b>	<b>12,372,681</b>	<b>13,683,706</b>	<b>13,959,662</b>	<b>2.02%</b>
<b>Other Taxes &amp; Licenses</b>					
Taxes/Gross Receipts	35,941	43,280	38,720	43,000	11.05%
General Sales Tax	2,620,259	2,714,518	2,700,000	2,962,000	9.70%
Local Other Sales Tax	3,395,816	3,568,555	3,500,000	3,838,000	9.66%
Electric/Gas Sales Tax	1,989,498	2,085,506	1,940,000	1,900,000	-2.06%
Privilege Licenses	337,254	-	-	-	N/A
Privilege License Penalties	4,098	-	-	-	N/A
Beer & Wine License	2,175	2,067	2,000	2,000	0.00%
<b>Other Taxes &amp; Licenses</b>	<b>8,385,041</b>	<b>8,413,926</b>	<b>8,180,720</b>	<b>8,745,000</b>	<b>6.90%</b>
<b>Unrestricted Intergovernmental</b>					
Payment In Lieu Of Taxes	28,205	189,917	25,000	25,000	0.00%
Beer	119,144	110,423	108,000	110,000	1.85%
Telecommunications Sales	293,005	245,265	300,000	250,000	-16.67%
Sales Tax-Video Programs	148,652	143,165	147,080	143,000	-2.77%
Tax Refund / Gasoline	-	-	-	-	N/A
ABC Profits	65,508	101,100	51,000	85,000	66.67%
ABC Liquor By The Drink	27,112	37,641	27,000	35,000	29.63%
<b>Unrestricted Intergovernmental</b>	<b>681,626</b>	<b>827,511</b>	<b>658,080</b>	<b>648,000</b>	<b>-1.53%</b>
<b>Restricted Intergovernmental</b>					
Powell Bill	748,175	748,401	740,000	744,000	0.54%
Solid Waste Tax	16,120	16,270	16,000	16,000	0.00%
NC Governor's Crime Comm	60,000	60,000	-	-	N/A
Fire Safer Grant	1,084	-	-	-	N/A
Payments On Behalf-Fire	-	-	25,000	25,000	0.00%
State Recycling Grant	30,000	-	-	-	N/A
Other Revenue - Federal Funds	14,856	-	-	-	N/A
Federal-Police Overtime Reimburse	7,395	866	-	-	N/A
Federal Interest Subsidy	91,187	76,996	57,080	51,809	-9.23%
COPS Grant	75,445	132,573	144,922	144,000	-0.64%
<b>Restricted Intergovernmental</b>	<b>1,044,262</b>	<b>1,035,106</b>	<b>983,002</b>	<b>980,809</b>	<b>-0.22%</b>

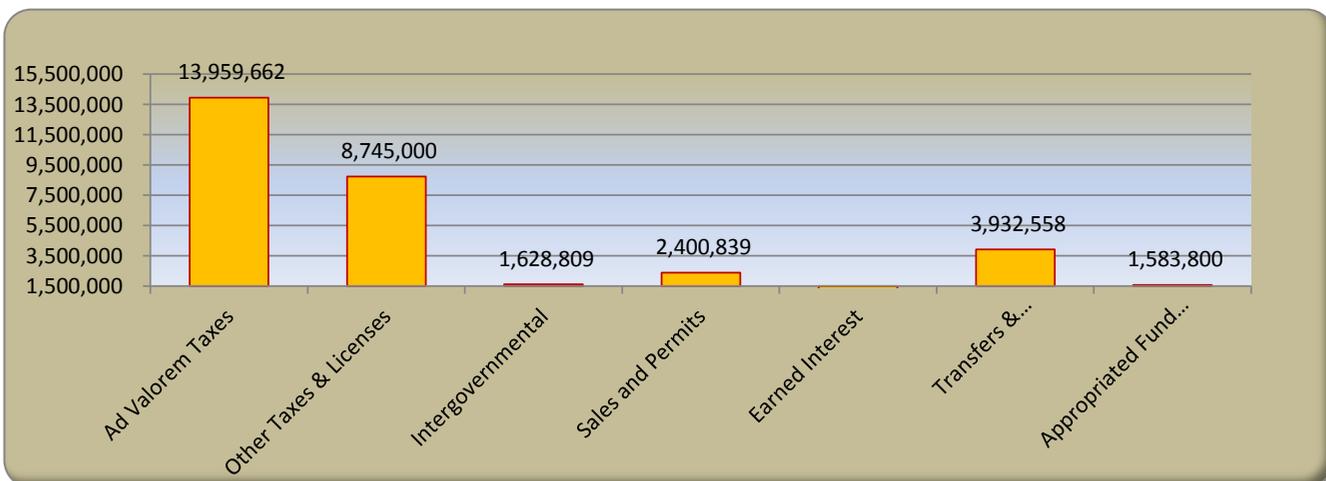
**General Fund**  
**Detail Schedule of Revenues**  
For the Fiscal Year Ended June 30, 2017-18

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Permits and Fees</b>					
Appearance Commission	3,690	-	-	-	N/A
Street Cuts and Permits	75	125	100	100	0.00%
Planning & Zoning Fees	18,501	27,660	18,000	20,000	11.11%
Min Housing Inspect Fees	-	-	-	-	N/A
Court Fees	3,119	20,826	14,535	11,000	-24.32%
Grave Fees	79,250	79,500	80,000	80,000	0.00%
Parking Violations	27,891	28,994	16,191	30,000	85.29%
Civil Citation	5,175	1,700	1,500	2,500	66.67%
Nuisance Abatements	17,686	15,866	12,000	15,000	25.00%
Tipping Fees	142,810	140,197	142,785	140,000	-1.95%
Residential Solid Waste Fee	-	-	1,078,000	1,060,000	-1.67%
Recycling Revenue	11,541	6,262	10,000	7,500	-25.00%
Fire Inspection Fees	78,023	80,503	75,000	75,000	0.00%
<b>Permits and Fees</b>	<b>387,761</b>	<b>401,633</b>	<b>1,448,111</b>	<b>1,441,100</b>	<b>-0.48%</b>
<b>Sales &amp; Services</b>					
Sale Of Fixed Assets	10,473	45	10,000	15,000	50.00%
Handling Charge Bad Check	25	25	-	-	N/A
Interest Street Assessments	2,244	2,145	2,000	1,500	-25.00%
Principal Street Assessments	6,865	3,495	3,495	3,000	-14.16%
Internal Charges	7,835	7,835	7,400	8,100	9.46%
Statesville Housing Authority	39,019	28,631	52,756	46,952	-11.00%
School Resource Officer	85,197	74,034	74,034	158,289	113.81%
Commerce Blvd Improvement	-	-	-	-	N/A
Recr-General Fees	107,727	103,358	98,930	100,000	1.08%
Recr-Fitness & Activity Center	389,610	311,863	323,300	350,000	8.26%
Recr-Pool Fees	177,349	189,598	149,250	160,000	7.20%
Recr-Civic Center Fees	14,885	15,040	15,000	15,000	0.00%
Recr-SFAC Employee Membership	8,588	6,267	8,200	6,300	-23.17%
Memorial Trees	200	200	1,500	1,500	0.00%
Sculpture Garden Art	-	-	-	-	N/A
Airport Rent	215,682	-	-	-	N/A
Iredell Co-Stvl Airport	167,745	-	-	-	N/A
Airport-Fueling Flow Fees	156,727	-	-	-	N/A
Sale Of Cemetery Lots	58,875	82,575	55,000	60,000	9.09%
Sale Of Material & Labor	2,991	1,247	-	-	N/A
<b>Sales &amp; Services</b>	<b>1,452,037</b>	<b>826,358</b>	<b>800,865</b>	<b>925,641</b>	<b>15.58%</b>
Investments Earnings	166,308	184,455	155,000	200,000	29.03%
<b>Miscellaneous</b>					
Misc Revenue	60,933	50,832	1,593	19,098	1098.87%
Donated Fixed Assets	-	6,000	-	-	N/A
Donations	10,500	-	-	-	N/A
Cash Over/Short	3	(69)	-	-	N/A
Bad Debt Recovery	240	-	-	-	N/A
Carolina Thread Trail	41,190	-	-	-	N/A
Insurance Proceeds	39,475	25,631	10,000	15,000	50.00%
<b>Miscellaneous</b>	<b>152,341</b>	<b>82,394</b>	<b>11,593</b>	<b>34,098</b>	<b>194.13%</b>

**General Fund  
Detail Schedule of Revenues  
For the Fiscal Year Ended June 30, 2017-18**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Internal PILOT &amp; Reimbursements</b>					
Internal Pilot -Airport Pilot	-	-	35,857	35,857	0.00%
Internal Pilot - Electric Pilot	281,764	284,268	87,282	102,134	17.02%
Internal Pilot - Water & Sewer Pilot	502,427	488,402	185,841	298,877	60.82%
Internal Pilot - Civic Center Pilot	23,965	24,301	22,381	24,231	8.27%
Reimburse-Airport	-	-	117,396	128,614	9.56%
Reimburse-Electric	1,057,326	940,314	1,219,785	1,065,855	-12.62%
Reimburse-Water & Sewer	1,234,663	1,226,511	1,276,595	1,168,433	-8.47%
Reimburse-Civic Center	150,489	160,510	128,232	130,915	2.09%
Reimburse-Occupancy Tax	18,100	19,815	19,250	19,620	1.92%
<b>PILOT &amp; Reimbursements</b>	<b>3,268,734</b>	<b>3,144,121</b>	<b>3,092,619</b>	<b>2,974,536</b>	<b>-3.82%</b>
<b>Transfers</b>					
From Electric	-	-	-	-	N/A
From Water & Sewer	-	-	-	-	N/A
Drug Enforcement Fund	33,471	-	-	-	N/A
General Capital Reserve	1,673,753	962,056	976,884	958,022	-1.93%
<b>Transfers</b>	<b>1,707,224</b>	<b>962,056</b>	<b>976,884</b>	<b>958,022</b>	<b>-1.93%</b>
<b>Fund Balance</b>					
Appropriated Fund Balance	-	-	954,462	1,583,800	65.94%
<b>Total Revenues</b>	<b>\$29,652,410</b>	<b>\$28,250,241</b>	<b>\$30,945,042</b>	<b>\$32,450,668</b>	<b>4.87%</b>

**General Fund Estimated Revenues  
Fiscal Year 2017 - 2018  
\$32,450,668**



**Major Revenue Sources**

Three categories of revenues account for 71.96% of General Fund resources as discussed below:

1. Ad Valorem Taxes
2. Other Taxes & Licenses
3. Unrestricted Intergovernmental

**Ad Valorem Taxes**

These revenues are the General Fund’s largest resource accounting for approximately 43.02% of total revenues and financing sources. This revenue category is comprised of city-wide current and delinquent property taxes, including property taxes levied for the City’s special downtown tax district. Property taxes are levied each year on the value of real, certain personal, and public utility property that is listed as of January 1 that year. The Iredell County Tax Assessor assesses taxable property values and property taxes are levied based on a tax rate per \$100 valuation. The tax rate is determined each year when the budget is adopted by City Council, and may not, by State law, exceed \$1.50 per \$100 valuation.

The city-wide general property tax rate proposed in the fiscal year 2017-2018 budget is \$0.46 per \$100 valuation. The tax rate proposed for the Downtown Service District is \$0.10 per \$100 valuation. The Iredell County Tax Assessor periodically reappraises real property values to maintain current market values.

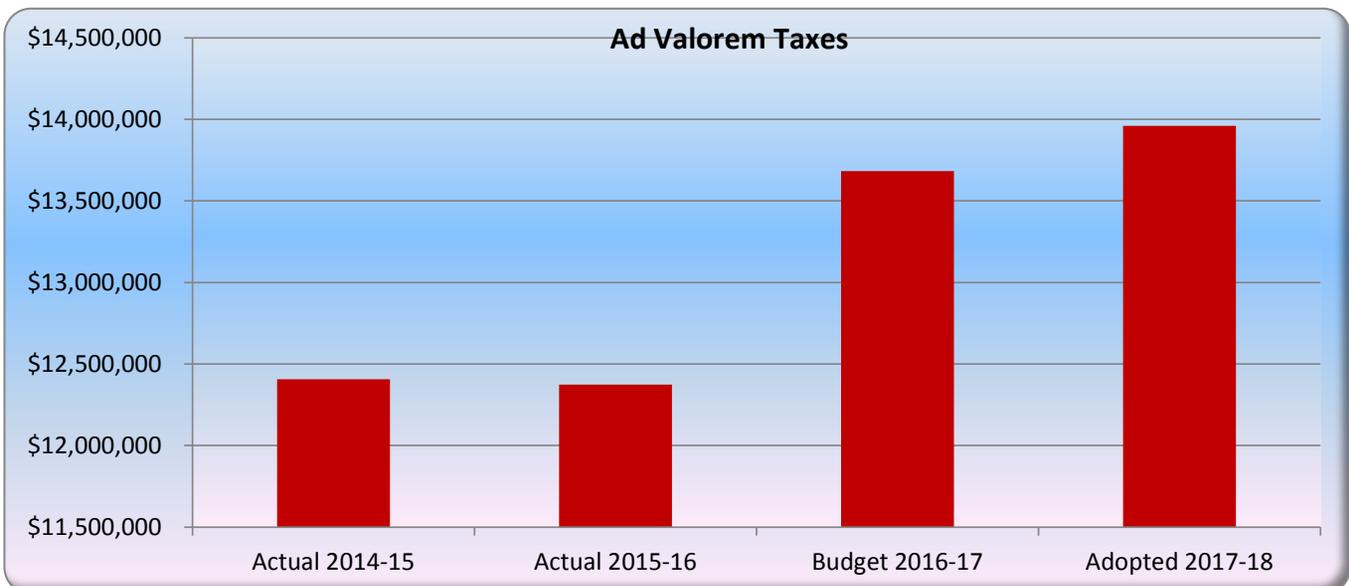
The Iredell County Assessor follows a quadrennial cycle, to revalue for current market values at 100% of market.

Assessor's estimated values for the 2017-18 budget is \$2,976,138,133 an \$46, 763,173 increase from the prior year 2016-17 or a 1.60% increase.

Fiscal year 2017-2018 total ad valorem taxes are estimated at \$13,491,727, an increase of \$1,307,574 from the prior year. This is the largest revenue in this category. Revenues from current year ad valorem taxes in fiscal year 2017-2018 are based on estimated total assessed values of \$2,976,138,133 at a tax rate of \$0.46 per \$100 valuation and a collection rate of 98.55%.

Estimated revenues of \$111,400 from current year ad valorem taxes in the Downtown Service District are based on estimated assessed values of \$113,534,448 at a tax rate of \$0.10 per \$100 valuation and a 98.12% collection rate.

Estimated revenues of \$3,885 from current year ad valorem taxes in the Woods Service District are based on estimated assessed values of \$1,850,000 at a tax rate of \$0.21 per \$100 valuation and a 100.00% collection rate.



**Major Revenue Sources**

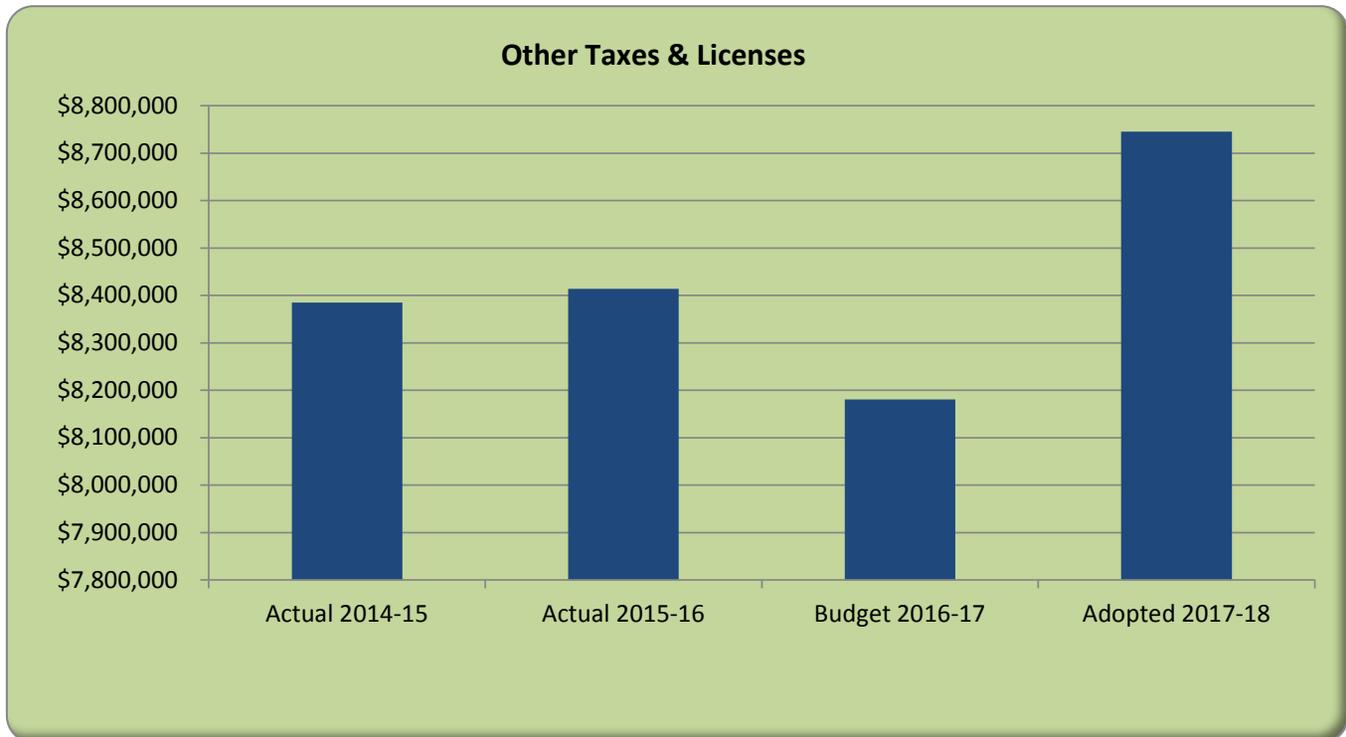
**Other Taxes & Licenses**

These revenues are the second largest revenue source in the General Fund accounting for approximately 26.95% of total revenues. This revenue category is comprised of local option sales and use taxes, beer and wine taxes, and gross receipts taxes.

Sales tax revenue, by far the largest revenue in this class, is collected by the State of North Carolina and distributed to local governments within 45 days from the end of the collection month. Local sales taxes are levied against retail purchases at a rate of 2½%. Proceeds from 1% sales tax are distributed to the county based on the point of delivery with most sales delivered within the county (in the store) in which the sales take place. Proceeds from the other 1% sales taxes are placed in a statewide pool and allocated among counties based on each county’s population ratio to the total state population. Fiscal year 2018 allocation was based on an estimated population of 25,363.

Once the State has determined each county’s portion of sales taxes, counties may select one of two methods for distributing sales tax revenue to local governments within the county: by population or by ad valorem tax levy. Iredell County chooses to distribute sales taxes based on population. An additional ½% sales tax authorized effective December 1, 2002, is distributed to the taxing counties half on a per capita basis and half on a point of delivery basis. In summary, the City’s sales tax revenue is based on retail sales activity and population.

Fiscal year 2017-2018 estimated revenues for Other Taxes & Licenses are \$8,745,000, an increase of 6.90% due to a rising trend in sale tax collections. Effective July 1, 2014 State law eliminated the utility franchise tax in exchange for a sales tax on electricity and natural gas. The Utility sales has exceeded the previous franchise tax that is one factor for the growth of other taxes. General sales tax revenue are estimated to increase by 9.68% next year based on current year collections.



**Major Revenue Sources**

**Unrestricted Intergovernmental**

This revenue class accounts for approximately 2.00% of total General Fund revenues. This revenue category is comprised of state-shared revenues and reimbursements that have no restrictions as to use.

Payment in Lieu of Taxes (PILOT) are transfers from another governmental entity, equivalent to the amount of taxes the City would have received had the operations of those funds been provided by a private firm.

Effective July 1, 2014 the electric and natural gas franchise tax has been reclassified as a utility sales tax and reclassified in the category of other taxes.

Effective January 1, 2002, the franchise tax on telephone companies was repealed and replaced with a telecommunications sales tax. Telecommunications Sales Tax is levied by the State on gross receipts of telephone companies. This tax replaced utility franchise tax on

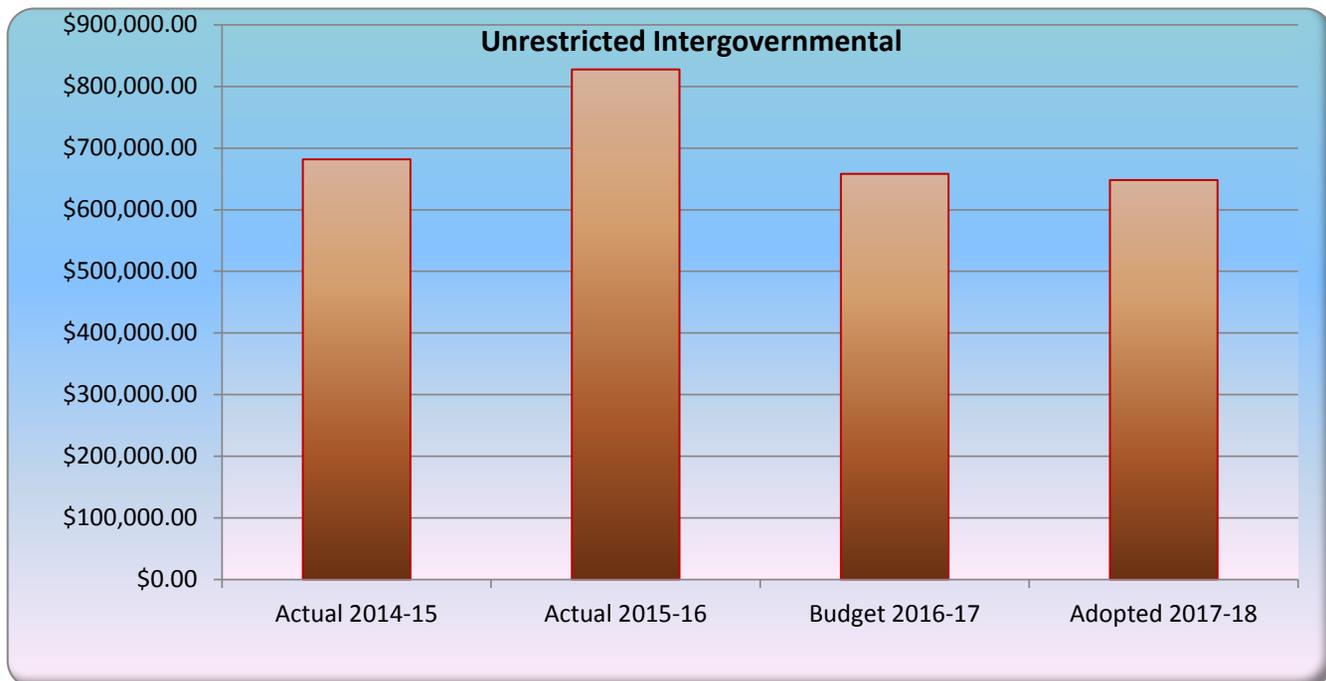
telephone companies effective January 1, 2002.

Effective January 1, 2007, State Legislation required that the Department of Revenue collect video programming franchise fees (Cable TV). These revenues in the past were collected by the City and were classified as Permits and Fees.

Beer & Wine Tax is a tax levied on beer and wine sales. The State shares a portion of collections on a per capita basis with cities and counties in which beer and wine are legally sold.

ABC General/Liquor by the Drink revenue is from a portion of net profits from Alcoholic Beverage Control sales in the City of Statesville.

Fiscal year 2017-2018 Unrestricted Inter- governmental revenues are estimated to decrease by \$10,080 or -1.53% from the original budget





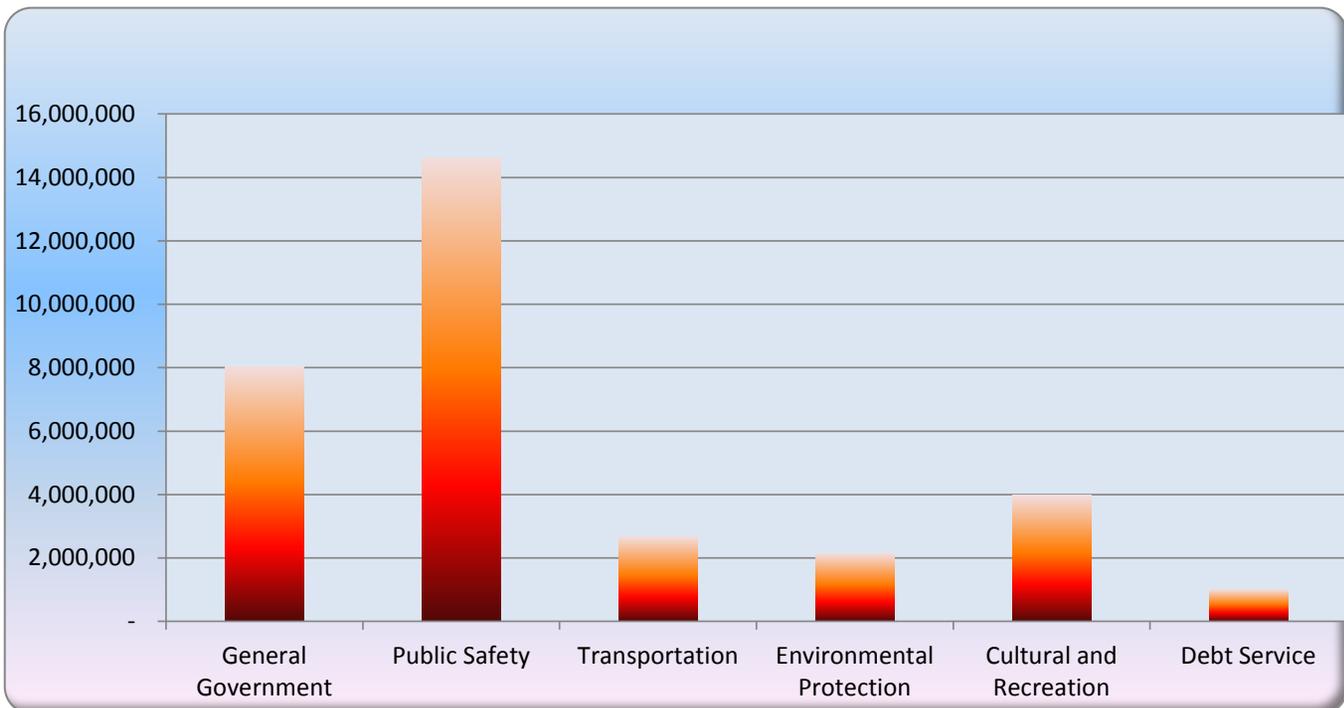
**Summary of Expenditures by Function  
For the Fiscal Year Ended June 30, 2017-18**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>General Government</b>					
Mayor & Council	\$172,996	\$206,612	\$208,869	\$235,792	12.89%
City Manager	314,533	367,210	426,583	421,952	-1.09%
City Clerk	123,756	127,314	144,790	160,533	10.87%
Finance Administration	745,159	732,725	795,787	829,518	4.24%
Finance Collections	409,686	369,723	443,755	501,625	13.04%
Finance Purchasing	156,071	187,781	175,865	186,074	5.81%
Finance Information Tech.	817,603	878,364	1,763,159	1,383,294	-21.54%
Human Resources	421,196	433,256	540,345	510,773	-5.47%
Legal	89,661	85,870	97,500	97,500	0.00%
Planning	731,006	980,632	1,064,355	1,200,947	12.83%
Main Street	144,566	177,721	192,664	192,782	0.06%
Engineering	367,884	492,244	605,060	496,582	-17.93%
Garage	541,638	524,963	608,504	629,226	3.41%
Warehouse	75,601	102,630	182,704	202,754	10.97%
General Expense	700,523	4,784,527	628,000	917,000	46.02%
Debt Service	1,448,200	1,078,417	1,044,124	1,009,831	-3.28%
Special Appropriations	59,476	72,786	72,786	69,786	-4.12%
<b>Total General Government</b>	<b>7,319,555</b>	<b>11,602,775</b>	<b>8,994,850</b>	<b>9,045,969</b>	<b>0.57%</b>
<b>Public Safety</b>					
Police	7,172,690	7,533,309	8,192,174	8,484,658	3.57%
Fire	4,866,195	4,838,288	5,133,283	6,119,633	19.21%
<b>Total Public Safety</b>	<b>12,038,885</b>	<b>12,371,597</b>	<b>13,325,457</b>	<b>14,604,291</b>	<b>9.60%</b>
<b>Transportation</b>					
Street Department	1,737,329	1,741,481	1,826,178	2,096,743	14.82%
Street Construction	544,475	555,292	972,500	578,000	-40.57%
Airport	211,547	-	-	-	N/A
<b>Total Transportation</b>	<b>2,493,351</b>	<b>2,296,773</b>	<b>2,798,678</b>	<b>2,674,743</b>	<b>-4.43%</b>
<b>Environmental Protection</b>					
Sanitation	2,132,922	1,557,337	2,086,207	2,146,585	2.89%
<b>Total Environmental Protect</b>	<b>2,132,922</b>	<b>1,557,337</b>	<b>2,086,207</b>	<b>2,146,585</b>	<b>2.89%</b>

**General Fund  
Summary of Expenditures by Function  
For the Fiscal Year Ended June 30, 2017-18**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Cultural and Recreation</b>					
Recreation Administration	409,228	465,679	443,262	612,911	38.27%
Athletics Programs	188,974	177,062	205,170	209,430	2.08%
SFAC-Fitness & Activity	364,702	294,259	301,863	309,657	2.58%
Leisure Pool	432,800	451,903	622,991	518,727	-16.74%
Parks	186,851	186,729	191,656	196,556	2.56%
Public Grounds & Cemeteries	1,173,712	1,169,677	1,281,647	1,435,868	12.03%
	571,960	564,997	693,261	695,931	0.39%
<b>Total Cultural &amp; Recreation</b>	<b>3,328,227</b>	<b>3,310,306</b>	<b>3,739,850</b>	<b>3,979,080</b>	<b>6.40%</b>
<b>Total Expenditures</b>	<b>\$27,312,940</b>	<b>\$31,138,788</b>	<b>\$30,945,042</b>	<b>\$32,450,668</b>	<b>4.87%</b>

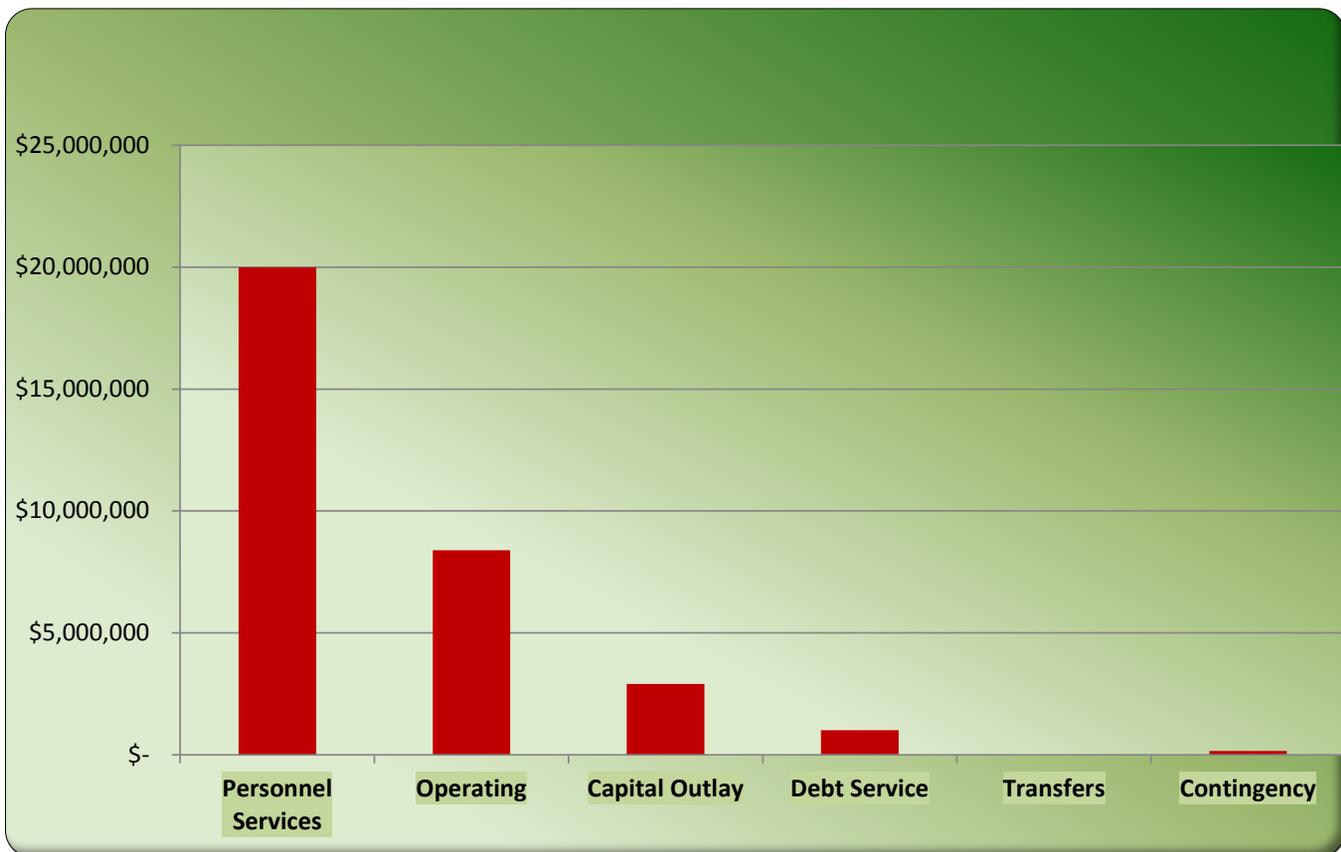
**Fiscal Year 2017 - 2018  
Total Expenditures  
\$32,450,668**



**General Fund  
Summary of Expenditures by Area  
For the Fiscal Year Ended June 30, 2017-18**

<b>Expenditures by Area</b>	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Personnel Services	\$17,287,947	\$17,266,567	\$18,950,657	\$19,996,134	5.52%
Operating	5,831,917	6,642,069	8,025,874	8,394,593	4.59%
Capital Outlay	1,870,347	2,360,553	1,974,881	2,900,110	46.85%
Debt Service	1,448,200	1,078,417	1,044,124	1,009,831	-3.28%
Transfers	21,642	3,736,062	-	-	N/A
Contingency	-	-	125,000	150,000	20.00%
<b>Total Expenditures</b>	<b>\$26,460,053</b>	<b>\$31,083,668</b>	<b>\$30,120,536</b>	<b>\$32,450,668</b>	<b>7.74%</b>

**Fiscal Year 2017 - 2018  
Expenditures by Area  
\$32,450,668**



**MISSION:** The Mayor and City Council improves the quality of life for all citizens.

**ACTIVITIES:** The Mayor and City Council are the duly elected representatives of the citizens of Statesville. The City Council holds semi-monthly meetings to act on matters which come before it, including, but not limited to, the establishment of policies and direction of the annual operating budget, the adoption of city ordinance (laws) and the awarding of contracts. The City Council’s function is to plan and direct the growth and development of the City.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Have all pieces in place to ensure uninterrupted water supply to City well into 21st century.
2. Emphasize crime prevention. Support Community Watch Programs/Support Police Department’s efforts to use new
3. Increase police presence in the City.
4. Develop proactive plan for growth by assisting with land use and zoning tools.
5. Develop a greenway system and enhance the City’s visual assets.
6. Raise the Mayor and Council’s presence on Regional Issues.

**GOALS FOR THE FUTURE:**

1. Coordinate with Council’s established priorities. Incorporate long-range policies into budget planning.

**The Mayor and City Council is comprised as follows:**

	Pay Grade	Budget 2015-16	Budget 2016-17	Additions (Reductions) 2017-18	Adopted 2017-18
Mayor	98	1	1	-	1
Mayor Pro Tem	99	1	1	-	1
Council Members	97	7	7	-	7
	Total	9	9	-	9

**GENERAL GOVERNMENT****MAYOR AND COUNCIL**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Temporary	\$83,579	\$86,569	\$88,934	\$90,272	1.50%
FICA Expense	6,404	6,625	6,803	6,906	1.51%
Total Personnel	89,983	93,194	95,737	97,178	1.51%
Professional Services	-	22,069	200	20,200	10000.00%
Telephone/Communications	2,711	2,852	4,000	4,000	0.00%
Travel and Training	4,671	8,842	9,000	9,000	0.00%
Maint and Repair Equipment	6,015	6,015	7,500	7,500	0.00%
Supplies-General	1,500	2,958	4,000	4,000	0.00%
Dues & Subscriptions	34,476	33,496	42,300	43,000	1.65%
Insurance & Bonds	20,263	23,302	25,632	26,914	5.00%
Miscellaneous Expense	7,838	13,884	20,500	24,000	17.07%
Total Operating	77,474	113,418	113,132	138,614	22.52%
Capital Outlay-Equipment	5,539	-	-	-	N/A
Non-Depreciable Capital	-	-	-	-	N/A
Total Capital Outlay	5,539	-	-	-	N/A
Total Mayor & Council	<b>\$172,996</b>	<b>\$206,612</b>	<b>\$208,869</b>	<b>\$235,792</b>	<b>12.89%</b>

**MISSION:** The City Manager’s Department directs the workforce toward the accomplishment of policies, procedures and codes as set forth by the Council. The department provides information to the Council so that all actions which they direct may be in the best interest of the majority of citizens and assists the Council when they are considering policy issues and goal-setting priorities. The department also assures that the workforce and staffs are appropriately trained in their positions and function at their highest level for the City.

**ACTIVITIES:** The City Manger’s office is responsible for the day-to-day activities of the City. The department carries out the policies and directives established by the governing body. The City Manager attends all Council meetings. He guides and directs the various departments of the City and works directly with other governmental agencies at the Federal, State and Local level.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Further refine information to fit needs of Council.
2. Design program to disseminate information to all employees on a timely basis.
3. Tie program of work, annual budget and capital budget to Council Mission Statement and Goals.
4. Develop new methods of contact between the City and its constituents.
5. Refine methods of communicating information between Council and staff.

**GOALS FOR THE FUTURE:**

1. Coordinate with Council’s established priorities.
2. Incorporate long-range policies into budget planning.

**The City Manager's Department is staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions) 2017-18</u>	<u>Adopted 2017-18</u>
City Manager	96	1	1	-	1
Director of Public Affairs	22	1	1	-	1
Administrative Secretary	8	1	1	-	1
Total		<u>3</u>	<u>3</u>	<u>-</u>	<u>3</u>

**GENERAL GOVERNMENT**

**CITY MANAGER**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$237,155	\$243,603	\$249,894	\$260,323	4.17%
FICA Expense	16,283	16,634	19,134	19,932	4.17%
Group Life	818	828	1,300	1,342	3.23%
Retirement	16,763	16,539	18,484	19,906	7.69%
Group Health	21,909	21,909	23,004	25,305	10.00%
Christmas Bonus	225	225	225	225	0.00%
<b>Total Personnel</b>	<b>293,153</b>	<b>299,738</b>	<b>312,041</b>	<b>327,033</b>	<b>4.80%</b>
Professional Services	3,333	50,786	49,400	49,400	0.00%
Public Relations	6,859	4,718	43,900	17,400	-60.36%
Telephone/Communications	2,382	2,253	3,500	3,500	0.00%
Gasoline	-	-	-	300	N/A
Travel and Training	2,585	2,628	2,700	5,400	100.00%
Maint and Repair Equipment	30	-	500	500	0.00%
Maint and Repair-Vhicle	14	51	1,000	1,000	0.00%
Supplies-General	2,189	2,808	3,000	4,000	33.33%
Dues & Subscriptions	1,792	1,895	2,704	2,704	0.00%
Insurance & Bonds	2,006	2,307	2,538	2,665	5.00%
Miscellaneous Expense	190	26	300	300	0.00%
Crime/Drug Funds	-	-	5,000	5,000	0.00%
<b>Total Operating</b>	<b>21,380</b>	<b>67,472</b>	<b>114,542</b>	<b>92,169</b>	<b>-19.53%</b>
Capital Outlay-Equipment	-	-	-	-	N/A
Non-Depreciable Capital	-	-	-	2,750	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,750</b>	<b>N/A</b>
<b>Total City Manager</b>	<b>\$314,533</b>	<b>\$367,210</b>	<b>\$426,583</b>	<b>\$421,952</b>	<b>-1.09%</b>

**MISSION:** The City Clerk serves the City Manager, Mayor, City Council and citizens.

**ACTIVITIES:** To provide professional, courteous, and efficient service and support to the general public, the Mayor and City Council, City Manager and internal department staff, in all functional areas that have been designated by NC State Statute or assigned or directed by the Assistant City Manager.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Provide the public with requested information with courtesy and respect in a timely manner.
2. Take and transcribe fact-based meeting minutes accurately in order to establish the historical record of the actions of the City Council.
3. Safeguard all official permanent records of the City Council and provide leadership and advise to all City departments in terms of the legal requirements for retention and availability of public records.
4. Maintain effective working relationships with the elected body, City staff and all partner agencies.

**GOALS FOR THE FUTURE:**

1. Work towards a paperless agenda packet.
2. Complete a manual for newly elected Council members
3. Schedule a week every year to destroy records according to the adopted Records Retention Schedule

**The City Clerk's Department is staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions) 2017-18</u>	<u>Adopted 2017-18</u>
City Clerk	17	1	1	-	1
Total		<u>1</u>	<u>1</u>	<u>-</u>	<u>1</u>

## GENERAL GOVERNMENT

## CITY CLERK

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$43,110	\$44,153	\$45,535	\$53,498	17.49%
FICA Expense	3,297	3,338	3,489	4,098	17.45%
Group Life	155	158	237	279	17.72%
Retirement	3,050	2,999	3,371	4,093	21.42%
Group Health	7,303	7,303	7,668	8,435	10.00%
Christmas Bonus	75	75	75	75	0.00%
<b>Total Personnel</b>	<b>56,990</b>	<b>58,026</b>	<b>60,375</b>	<b>70,478</b>	<b>16.73%</b>
Telephone/Communications	214	261	300	575	91.67%
Utilities	1,100	947	2,300	2,300	0.00%
Travel and Training	993	-	2,000	3,000	50.00%
Maint and Repair Equipment	-	-	200	200	0.00%
Postage	11,657	11,603	16,800	16,800	0.00%
Operating Expense / Advertising	4,659	8,780	9,000	9,000	0.00%
Supplies-General	4,489	2,089	5,000	6,900	38.00%
Contracted Services - General	750	850	850	850	0.00%
Tipping Fees	642	642	650	650	0.00%
Dues & Subscriptions	261	515	515	580	12.62%
Miscellaneous Expense	52	-	100	100	0.00%
Inside Charges - Electric	40,801	42,243	45,000	47,250	5.00%
Inside Charges- Water	544	729	1,000	1,100	10.00%
Inside Charges- Sewer	604	629	700	750	7.14%
<b>Total Operating</b>	<b>66,766</b>	<b>69,288</b>	<b>84,415</b>	<b>90,055</b>	<b>6.68%</b>
Non-Depreciable Capital	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Total City Clerk</b>	<b>\$123,756</b>	<b>\$127,314</b>	<b>\$144,790</b>	<b>\$160,533</b>	<b>10.87%</b>



**MISSION:** The Finance Department safeguards public assets and provides accurate and reliable financial information to all

**ACTIVITIES:** The Finance Administration Division provides oversight and coordination of the entire finance function, which includes Accounting, Payroll, Purchasing, Utility Billing, Collections, and Information Technology. The staff of this division retains ultimate responsibility for keeping the accounts of the City in accordance with generally accepted accounting principles, disbursing all funds in strict compliance with the Local Government Budget and Fiscal Control Act, and efficiently procuring goods and services to support city activities. In addition, Finance Administration prepares statements of financial condition; supervises the receipt, deposit, and investment of City funds; and maintains records concerning bonded debt and other obligations of the City.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. To implement, test, and train staff with the upcoming application software change.
2. To design desktop procedures for each module upon final implementation of each module.
3. To schedule staff training enhancing their Excel and Word skills.

**GOALS FOR THE FUTURE:**

1. Submit relevant, informative data to management and Council for decision-making purposes.
2. To research and acquisition of current accounting and management application software.
3. In house publication of the City’s annual report resulting in reduction of audit costs.

**The Finance Administration Division is staffed as follows:**

	Pay Grade	Budget 2015-16	Budget 2016-17	Additions (Reductions) 2017-18	Adopted 2017-18
Finance Director	32	1	1	-	1
Assistant Finance Director	27	1	1	-	1
Accountant	17	1	1	-	1
Accounting Technician A/P	13	1	1	-	1
Accounting Technician Payroll	13	1	1	-	1
Accounting Technician Part-Time	13	1	1	-	1
<b>Total</b>		<u>6</u>	<u>6</u>	<u>-</u>	<u>6</u>

PERFORMANCE MEASURES

**GOALS:**

1. To provide accurate financial information in a timely manner to the City Council, departments and external agencies in order to comply with local, state and federal laws, and governmental accounting and regulatory requirements.
2. To provide timely and accurate budget and performance information to City Council, departments, external agencies, and the general public in order to ensure the effective use of city resources.
3. To provide accurate and timely payments to City employees in order to comply with the City's Compensation plan.
4. To provide accurate and timely issuance of payments to vendors in order to maximize the City's cash flow position.

**OBJECTIVES:**

1. To receive the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association.
2. To receive the Distinguished Budget Presentation Award from the Government Finance Officers Association.
3. To maximize investment earnings by maintaining an average rate of return on the portfolio 50 basis points higher than the average rate of return at the North Carolina Cash Management Trust.
4. Process monthly financial statements within 15 days of month end.
5. To close and reconcile year end within 90 days from the end of fiscal year.
6. To provide the Local Government Commission electric copy of the City's annual report by October 15th.
7. Publish the required number of the City's annual report within 110 days from the end of fiscal year.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Receipt of GFOA Certificate of Excellence in Financial Reporting.	Awarded	Awarded	Objective	Objective
Receipt of GFOA Distinguished Budget Presentation Award.	Awarded	Awarded	Awarded	Objective
Average number of days to process monthly financial statements.	18 Days	20 Days	15 Days	15 Days
To close and reconcile year end within 90 days from the end of fiscal year.	90 Days	165 Days	90 Days	90 Days
Publish the City's annual report within 110 days from the end of fiscal year.	115 Days	120 Days	110 Days	110 Days
To maximize investment earnings by maintaining an average rate of return on the portfolio 50 basis points higher than the average rate of return at the North Carolina Cash Management Trust.	56	31	Objective	Objective

## GENERAL GOVERNMENT

## FINANCE ADMINISTRATION

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$318,562	\$301,410	\$339,056	\$360,119	6.21%
Salaries-Longevity	-	150	150	150	0.00%
FICA Expense	23,835	21,940	25,984	27,595	6.20%
Group Life	965	809	1,739	1,873	7.71%
Retirement	21,692	20,477	25,101	27,559	9.79%
Group Health	42,601	37,732	46,008	50,610	10.00%
Christmas Bonus	375	375	450	450	0.00%
<b>Total Personnel</b>	<b>408,030</b>	<b>382,893</b>	<b>438,488</b>	<b>468,356</b>	<b>6.81%</b>
Professional Services	55,374	55,946	60,134	53,255	-11.44%
Banking Services	34,000	26,058	36,000	31,200	-13.33%
Telephone/Communications	1,236	1,706	3,050	2,225	-27.05%
Travel and Training	5,795	4,714	7,210	10,866	50.71%
Maint and Repair Equipment	5,108	2,149	6,636	4,448	-32.97%
Postage	12	-	75	75	0.00%
Bldgs Equip and Land Rent	4,320	3,240	4,320	4,320	0.00%
Property Tax Refunds	9,591	16,458	10,000	10,000	0.00%
Supplies-General	7,976	7,879	8,000	8,000	0.00%
Contracted Services - General	1,402	-	-	-	N/A
County Tax Collection	202,084	200,325	206,500	225,940	9.41%
Collection Fees	3,758	1,604	2,500	2,500	0.00%
Dues & Subscriptions	802	908	700	700	0.00%
Insurance & Bonds	5,671	6,522	7,174	7,533	5.00%
Miscellaneous Expense	-	6,846	100	100	0.00%
<b>Total Operating</b>	<b>337,129</b>	<b>334,355</b>	<b>352,399</b>	<b>361,162</b>	<b>2.49%</b>
Capital Outlay-Equipment	-	10,177	-	-	N/A
Non-Depreciable Capital	-	5,300	4,900	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>15,477</b>	<b>4,900</b>	<b>-</b>	<b>N/A</b>
<b>Total Finance Administration</b>	<b>\$745,159</b>	<b>\$732,725</b>	<b>\$795,787</b>	<b>\$829,518</b>	<b>4.24%</b>



**MISSION:** The mission of the Collections Department is to maintain accurate records and maximize its resources to ensure a high rate of collection of utility accounts, business licenses, and all other collection activities for the City of Statesville.

**ACTIVITIES:** The Collections Division maintains accurate, up-to-date records in accordance with laws and policies that provide data for management decisions. The division also maximizes its resources to ensure a high rate of collection of utility accounts.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. To review a process to collect minimum water and sewer charges to reduce delinquencies.
2. Establish an Occupancy Tax Audit system to ensure that the appropriate taxes are being collected from the City's
3. Continue training and education regarding waiver of deposits to ensure the City is in compliance with FTC regulations.

**GOALS FOR THE FUTURE:**

1. Educate other city departments about our debt set off program, to increase our efforts in collection of delinquent accounts.
2. Provide education for our Customer Service Representatives so that they may provide the best customer service possible. Provide customer service training to improve our customer service skills.

**The Finance Collections Division is staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions) 2017-18</u>	<u>Adopted 2017-18</u>
Collections/Revenue Manager	18	1	1	-	1
Senior Customer Service Representative	11	-	1	-	1
Customer Service Representatives	9	4	3	-	3
<b>Total</b>		<u>5</u>	<u>5</u>	<u>-</u>	<u>5</u>

PERFORMANCES MEASURES

**GOALS:**

1. Create a procedures manual to document the proper procedures in the Collections Department to aid the Customer Service Representatives in assisting customers.
2. Maintain accurate social security information for new customers to ensure the highest collection rate possible. Also maintain accurate and up-to-date records of our customers to provide excellent customer service.
3. Evaluate our current procedures with our collection agency to eliminate current inefficiencies.
4. Continue to ensure that former customers satisfy all outstanding debts with the City before re-establishing utility services.
5. Attempt to identify customers for bank draft payments to alleviate the lobby traffic.

**OBJECTIVES:**

1. Process utility inquiry orders (EL & WA complaints) within three business days.
2. To utilize the NC Debt Set Off program, not only on utility billing customers, but city wide.
3. To maintain below the minimum satisfactory number in the cash outage policy for each representative.

**KEY PERFORMANCE MEASURES:**

	2014-2015 actual	2015-2016 actual	2016-2017 budget	2017-2018 budget
% of utility inquiries processed in 3 business days	99.00%	99.00%	99.00%	99.00%
% of Debt Set-off social security number matches	98.00%	98.00%	98.00%	98.00%
<sup>1.</sup> Electric Accounts Receivable Turnover Rate	43.01	44.45	45.05	44.29
<sup>1.</sup> Water Accounts Receivable Turnover Rate	50.78	49.91	48.61	47.52
<sup>1.</sup> Sewer Accounts Receivable Turnover Rate	49.91	50.41	49.26	49.74
* Electric Accounts Receivable Turnover Rate	31.25	30.19	30.68	30.25
*Water Accounts Receivable Turnover Rate	46.27	45.69	49.69	48.36
*Sewer Accounts Receivable Turnover Rate	45.66	46.19	51.29	49.24
Number of Utility Customers - Electric	12,941	12,824	12,937	12,940
Number of Utility Customers - Water	11,308	11,366	11,716	11,400
Number of Utility Customers - Sewer	10,318	10,376	10,399	10,400

1. With the estimated unbilled accrual.

\* Without the estimated unbilled accrual.

## GENERAL GOVERNMENT

## FINANCE COLLECTIONS

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$164,071	\$120,390	\$174,400	\$186,591	6.99%
Salaries-Overtime	-	-	-	-	N/A
Salaries-Temporary	-	-	-	-	N/A
FICA Expense	12,461	9,150	13,370	14,303	6.98%
Group Life	593	367	882	944	7.03%
Retirement	11,613	8,183	12,916	14,284	10.59%
Group Health	36,515	23,735	38,340	42,175	10.00%
Christmas Bonus	375	225	375	375	0.00%
<b>Total Personnel</b>	<b>225,628</b>	<b>162,050</b>	<b>240,283</b>	<b>258,672</b>	<b>7.65%</b>
Professional Services	17,030	20,193	21,900	21,900	0.00%
Telephone/Communications	5,344	5,260	5,100	5,100	0.00%
Travel and Training	1,800	525	4,000	4,000	0.00%
Maint and Repair Equipment	12,068	13,094	15,620	15,620	0.00%
Postage	-	-	100	100	0.00%
Supplies-General	6,215	4,794	6,880	6,880	0.00%
Contracted Services - General	-	95	2,000	2,000	0.00%
Credit Card Bank Fees	130,301	156,792	140,000	173,000	23.57%
Dues & Subscriptions	202	-	210	210	0.00%
Insurance & Bonds	6,017	6,920	7,612	7,993	5.01%
Miscellaneous Expense	31	-	50	50	0.00%
<b>Total Operating</b>	<b>179,008</b>	<b>207,673</b>	<b>203,472</b>	<b>236,853</b>	<b>16.41%</b>
Capital Outlay-Equipment	5,050	-	-	-	N/A
Non-Depreciable Capital	-	-	-	6,100	N/A
<b>Total Capital Outlay</b>	<b>5,050</b>	<b>-</b>	<b>-</b>	<b>6,100</b>	<b>N/A</b>
<b>Total Finance Collections</b>	<b>\$409,686</b>	<b>\$369,723</b>	<b>\$443,755</b>	<b>\$501,625</b>	<b>13.04%</b>



**MISSION:** The mission of the Purchasing Department is to ensure the most efficient and effective use of public funds through a competitive bidding process.

**ACTIVITIES:** The Purchasing Division keeps abreast of current prices and general market trends and purchases supplies, materials, equipment and services for the City through competitive bidding in accordance with NC General Statutes and local policy. The division works with other departments and vendors in drafting bid specifications for major commodities. This division supervises the central warehouse and surplus property is disposed of by GovDeals Internet Auction, annual auction, sealed bids or private sales and negotiations.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Work with departments in setting up capital schedule and purchase goods within the current fiscal year.
2. Continue to offer training in purchasing policies, state contracts, and procedures to departments.
3. Implement electronic purchase orders to reduce time and cost.
4. Assist departments in preparing specifications for quotes.
5. Continue to work with warehouse staff; organizing supplies; eliminating obsolete inventory; etc.

**GOALS FOR THE FUTURE:**

1. Utilize website advertising.
2. Work with Warehouse Staff organizing, relabeling bins in Warehouse Inventory

**The Finance Purchasing Division is staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions) 2017-18</u>	<u>Adopted 2017-18</u>
Purchasing Agent	19	1	1	-	1
Warehouse Technician	8	1	1	-	1
Stock Clerk	6	1	1	-	1
Total		<u>3</u>	<u>3</u>	<u>-</u>	<u>3</u>

PERFORMANCE MEASURES

**GOALS:**

1. Provide a timely and competitive formal (in-house) bidding process.
2. Provide a timely and competitive informal bidding process.
3. Expand minority vendors.

**OBJECTIVES:**

1. Ensure that 90 percent of formal bids are secured within 120 days or less.
2. Ensure that 90 percent of informal bids are secured within 30 days or less.
3. Expand the minority vendor data base by 5 percent annually.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Number of formal bids	3	5	4	4
Percentage of formal bids (in-house) secured within 120 days or less	100.00%	100.00%	100.00%	100.00%
Number of informal bids	1,350	1,329	1,291	1,291
Ensure that 90% of informal bids secured within 30 days or less	100.00%	100.00%	100.00%	100.00%
Number of minority vendors	341	358	376	395
Meet minority vendor base by 5% annually	5.00%	5.00%	5.00%	5.00%

**GENERAL GOVERNMENT**

**FINANCE PURCHASING**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$107,872	\$136,823	\$116,219	\$121,436	4.49%
FICA Expense	7,752	9,978	8,908	9,307	4.48%
Group Life	390	391	599	614	2.50%
Retirement	7,633	8,441	8,605	9,295	8.02%
Group Health	21,909	21,300	23,004	25,305	10.00%
Christmas Bonus	225	225	225	225	0.00%
<b>Total Personnel</b>	<b>145,781</b>	<b>177,158</b>	<b>157,560</b>	<b>166,182</b>	<b>5.47%</b>
Professional Services	-	175	4,000	4,000	0.00%
Telephone/Communications	1,253	1,475	1,667	1,667	0.00%
Gasoline	400	629	732	550	-24.86%
Travel and Training	1,927	2,093	2,660	2,660	0.00%
Maint and Repair Equipment	665	-	800	800	0.00%
Maint and Repair-Vehicles	263	118	1,000	1,000	0.00%
Supplies-General	1,510	1,296	2,000	2,000	0.00%
Dues & Subscriptions	100	100	100	100	0.00%
Insurance & Bonds	3,850	4,428	4,871	5,115	5.01%
Miscellaneous Expense	-	44	75	75	0.00%
OSHA - Safety	322	265	400	400	0.00%
<b>Total Operating</b>	<b>10,290</b>	<b>10,623</b>	<b>18,305</b>	<b>18,367</b>	<b>0.34%</b>
Non-Depreciable Capital	-	-	-	1,525	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,525</b>	<b>N/A</b>
<b>Total Finance Purchasing</b>	<b>\$156,071</b>	<b>\$187,781</b>	<b>\$175,865</b>	<b>\$186,074</b>	<b>5.81%</b>



**MISSION:** The Information Technology Department supports all departments within the City, to enable them to be a model

**ACTIVITIES:** The Information Technology Department evaluates, installs, and supports all enterprise hardware and software,

**ACTION PLAN FOR FISCAL YEAR 2017-2018:**

1. Administer a wide-area network consisting of 16 locations.
2. Complete Upgrade of Local Government Software (Financials, Human Resources, Customer Information Systems)
3. Read over 25,700 meters and bill over 15,000 customers per month.
4. Expand GIS mapping of the Electric and Water Infrastructure

**GOALS FOR THE FUTURE:**

1. Implement Intranet (Sharepoint)
2. Implement Secure Wireless and Remote Access
3. Establish training program for Microsoft software.

**The Information Technology Department is staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions) 2017-18</u>	<u>Adopted 2017-18</u>
IT Director	31	1	1	-	1
Information Technology Technician	19	1	2	-	2
Helpdesk / Administrative Support	13	-	1	-	1
GIS Coordinator	21	-	1	-	1
GIS Analyst	17	-	1	-	1
Utility Billing Specialist	11	1	1	-	1
Customer Service Supervisor	16	1	1	-	1
Customer Services Attendant	10	1	1	-	1
Meter Readers	9	3	4	-	4
	<b>Total</b>	<u>8</u>	<u>13</u>	<u>-</u>	<u>13</u>

PERFORMANCE MEASURES

**GOALS:**

- 1. Maintain mission critical applications at a high rate of availability for City use.
- 2. Read a high percentage of all meters each month.

**OBJECTIVES:**

- 1. Maintain ERP application availability at 95% or above during regular working hours, which are defined as 7 AM to 5
- 2. Read at least 98% of meters each month.

**KEY PERFORMANCE MEASURES:**

	2014-2015 actual	2015-2016 actual	2016-2017 actual	2017-2018 budget
Number of meters to be read	25,750	25,750	25,750	26,000
Percent of meters read	99.05%	98.94%	99.99%	98.00%
Percent of billings delivered on time	94.44%	100.00%	100.00%	0.00%
Percent of enterprise application uptime	99.94%	99.98%	99.62%	90.00%

## GENERAL GOVERNMENT

## INFORMATION TECHNOLOGY

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$354,147	\$392,345	\$436,559	\$572,338	31.10%
Salaries-Overtime	15,836	16,721	17,000	18,000	5.88%
Temporary Salaries	4,572	1,067	-	5,400	N/A
Salaries-Longevity	200	-	-	-	N/A
FICA Expense	27,558	30,575	34,755	45,236	30.16%
Group Life	1,210	1,235	2,296	2,978	29.70%
Retirement	26,193	27,631	33,574	45,176	34.56%
Group Health	65,727	68,161	84,713	109,655	29.44%
Christmas Bonus	750	750	825	975	18.18%
<b>Total Personnel</b>	<b>496,193</b>	<b>538,485</b>	<b>609,722</b>	<b>799,758</b>	<b>31.17%</b>
Professional Services	37,572	78,050	77,200	59,230	-23.28%
Telephone/Communications	6,019	7,880	26,715	15,275	-42.82%
Gasoline	9,954	6,696	13,000	8,000	-38.46%
Utilities	-	-	-	-	N/A
Travel and Training	5,470	1,512	6,300	13,000	106.35%
Maint and Repair Equipment	998	652	1,000	1,000	0.00%
Maint and Repair-Vehicles	9,266	5,364	10,000	10,000	0.00%
Postage	84,312	81,378	135,000	135,000	0.00%
Supplies-General	3,273	1,982	2,000	6,900	245.00%
Uniforms	-	-	-	3,600	N/A
Data Processing	2,024	3,330	2,700	4,200	55.56%
Data Processing-Hardware Maint	13,087	11,442	15,000	20,450	36.33%
Data Processing-Software Maint	69,508	72,897	77,400	152,400	96.90%
Data Processing-Computer Forms	11,872	618	1,700	1,900	11.76%
Dues & Subscriptions	270	-	200	320	60.00%
Insurance & Bonds	8,910	10,247	11,272	11,836	5.00%
OSHA - Safety	5,074	4,420	5,650	1,400	-75.22%
Inside Charges - Electric	-	-	-	-	N/A
Inside Charges- Water	-	-	-	-	N/A
Inside Charges- Sewer	-	-	-	-	N/A
<b>Total Operating</b>	<b>267,609</b>	<b>286,468</b>	<b>385,137</b>	<b>444,511</b>	<b>15.42%</b>
Capital Outlay-Equipment	14,512	23,506	755,000	124,700	-83.48%
Non-Depreciable Capital	39,289	29,905	13,300	14,325	7.71%
<b>Total Capital Outlay</b>	<b>53,801</b>	<b>53,411</b>	<b>768,300</b>	<b>139,025</b>	<b>-81.90%</b>
<b>Total Information Tech</b>	<b>\$817,603</b>	<b>\$878,364</b>	<b>\$1,763,159</b>	<b>\$1,383,294</b>	<b>-21.54%</b>

**MISSION:** The Personnel Department is to assist in the hiring, retention and motivation of capable, diligent employees dedicated to the City and the public they serve, and to help those employees serve in the most efficient, effective and safe manner possible. The department will also strive to minimize liability exposures and losses while doing our best to prevent those losses through concentrated risk management and loss control techniques.

**ACTIVITIES:** The Personnel Department researches, develops and implements policy and procedures that allow us to achieve the goals outlined in our mission statement. We administer, maintain and monitor the City’s pay and Classification plan, performance appraisal system, employee benefit programs and also manage employee safety training, inspections and other loss control measures. In addition, we review and select appropriate insurance coverages and policies and maintain employee personnel records, both paper and computer.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Remain current of local, state and federal personnel and risk management issues; assist with policy changes as
2. Establish and implement a merit based pay plan.
  
3. Monitor and implement ACA obligations and adapt health plan as needed.
4. Develop strategy for measuring effectiveness of wellness initiatives.
5. Focus on strengthening departmental safety programs.

**GOALS FOR THE FUTURE:**

1. Improve department's ability to more proactively manage City's loss exposures.
2. Develop strategies to regularly update classification/pay systems in house.

**The Human Resources Department is staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions) 2017-18</u>	<u>Adopted 2017-18</u>
Assistant City Manager-Policy	36	1	1	-	1
Human Resource Director	24	1	1	-	1
Human Resource's Technician	13	1	1	-	1
<b>Total</b>		<u>3</u>	<u>3</u>	<u>-</u>	<u>3</u>

PERFORMANCE MEASURES

**GOALS:**

1. Maintain an efficient and effective hiring process.
2. Promote excellent relations with our customers by providing efficient, effective, and professional customer service.

**OBJECTIVES:**

1. Track citywide turnover rate.
2. Work with departments to ensure that 92% of employees complete the probationary period within initial probationary period.

**KEY PERFORMANCE MEASURES:**

	2014-2015 actual	2015-2016 actual	2016-2017 budget	2017-2018 budget
Number of new hires - Full-time & Part-time	41	46	48	43
Number of new hires - Temporary	67	87	90	90
Number of employees (excl Council)	386	386	394	396
Citywide turnover rate	11.92%	11.92%	9.65%	10.00%
Citywide turnover rate - Retirees	3.88%	3.37%	4.06%	6.00%
Citywide turnover rate - Voluntary	6.74%	8.03%	4.50%	3.00%
Citywide turnover rate - Involuntary	1.30%	52.00%	1.02%	1.00%
Number of employees who successfully complete probationary period within 6 months	38	43	44	40
Number of employees who do not successfully complete probationary period within 6 months	3	3	4	3
% of employees who successfully complete probationary period within 6 months	92.69%	93.48%	91.67%	93.00%

**GENERAL GOVERNMENT**

**HUMAN RESOURCES**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$215,130	\$219,811	\$274,760	\$238,603	-13.16%
Salaries-Overtime	-	-	-	500	N/A
Temporary Salaries	10,927	11,858	11,856	12,103	2.08%
Salaries-Longevity	800	800	800	800	0.00%
FICA Expense	17,343	17,744	21,928	19,296	-12.00%
Group Life	673	687	1,347	1,244	-7.65%
Retirement	15,219	14,970	20,219	18,346	-9.26%
Group Health	21,909	21,909	23,004	25,305	10.00%
Unemployment Insurance	33,707	16,646	45,000	45,000	0.00%
Christmas Bonus	225	225	225	225	0.00%
<b>Total Personnel</b>	<b>315,933</b>	<b>304,650</b>	<b>399,139</b>	<b>361,422</b>	<b>-9.45%</b>
Employee Recognition	18,839	27,092	35,500	35,500	0.00%
SFAC Employee Membership	8,982	6,387	10,000	10,000	0.00%
Professional Services	18,906	45,781	24,700	30,200	22.27%
Telephone/Communications	2,405	2,407	3,000	3,000	0.00%
Travel and Training	11,857	5,721	19,500	19,500	0.00%
Maint and Repair Equipment	-	173	200	200	0.00%
Postage	92	-	200	200	0.00%
Operating Expense / Advertising	7,452	6,925	9,000	9,000	0.00%
Supplies-General	7,597	7,425	7,500	7,500	0.00%
Dues & Subscriptions	3,467	3,756	3,000	3,000	0.00%
Insurance & Bonds	1,902	2,187	2,406	2,526	4.99%
Operating Expense / Physicals	9,675	13,918	12,000	12,000	0.00%
Miscellaneous Expense	190	-	200	200	0.00%
OSHA - Safety	13,899	6,834	14,000	15,000	7.14%
<b>Total Operating</b>	<b>105,263</b>	<b>128,606</b>	<b>141,206</b>	<b>147,826</b>	<b>4.69%</b>
Non-Depreciable Capital	-	-	-	1,525	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,525</b>	<b>N/A</b>
<b>Total Human Resources</b>	<b>\$421,196</b>	<b>\$433,256</b>	<b>\$540,345</b>	<b>\$510,773</b>	<b>-5.47%</b>

**MISSION:** The City Attorney serves the City Council, staff and employees in all legal matters to ensure that they are properly handled.

**ACTIVITIES:** The City Attorney prepares and/or reviews all legal documents before being signed by City officials, consults with staff each Friday regarding all matters where an attorney's advice or decision is needed and represents the City in all court cases.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Continue to provide all legal services needed on a timely basis.
2. Continue to work on easements for property relating to greenways, airport improvement, and Eastside Drive

**GENERAL GOVERNMENT****LEGAL**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Professional Services	\$86,326	\$81,203	\$92,500	\$92,500	0.00%
Travel and Training	-	55	1,900	1,900	0.00%
Contracted Services - General	3,335	4,612	3,000	3,000	0.00%
Dues & Subscriptions	-	-	100	100	0.00%
Total Operating	89,661	85,870	97,500	97,500	0.00%
Total Legal	<b>\$89,661</b>	<b>\$85,870</b>	<b>\$97,500</b>	<b>\$97,500</b>	<b>0.00%</b>



**MISSION:** The Planning Department works with political and appointed boards, citizens and developers to enhance the quality of life and economic stability for the City of Statesville through balanced and harmonious land development policies and coordinated service delivery.

**ACTIVITIES:** The Planning Department oversees the current and long-range land/economic development functions of the City. The Planning staff regularly deals with rezoning cases, policy development, annexation, transportation issues through the Charlotte Regional Transportation Planning Organization (CRTPO), minor and major project development, coordination of land development processes with other departments (i.e. Technical Review Committee), administration of land development policies, regulatory tools, coordination with Downtown Statesville Development Corporation (DSDC), historic properties, housing code, nuisance abatement, condemnations, etc. The department staff serves as direct liaisons to City Council and four council appointed boards and numerous council committees appointed by the Mayor. The department is a research resource for the City on planning and development issues and provides technical assistance on special projects.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Complete Comprehensive Transportation Plan/Kimley Horn Consultant.
2. Aggressively pursue condemnations in south Statesville.
3. Finalize plans and bid US 21 Greenway connector/underpass with Transportation Alternative Program (TAP) funds.
4. Continue transportation consulting/CRTPO issues.
5. Update sign and landscape regulations.
6. Multiple text amendments

**GOALS FOR THE FUTURE:**

1. Continue enforcement efforts to improve character and aesthetics of Statesville.
2. Rescope STP-DA fund request to design Shelton Avenue Linear Park/Carolina Thread Trail (CTT).
3. Continue cross training within department to ensure efficiency in service levels.
4. Continue to implement recommendations outlined in the Land Development Plan, Comprehensive Transportation Plan and the Downtown/115 Streetscape/Land Use Master plan.

PERFORMANCE MEASURES

**GOALS:**

1. Review plans in a timely manner.
2. Track economic benefit associated with departmental activity.

**OBJECTIVES:**

1. Review 100% of non-TRC, Technical Review Committee, plans within five (5) working days.
2. Issue 100% of monthly reports on departmental activity within ten (10) days of month end.

**KEY PERFORMANCE MEASURES:**

	2014-2015 actual	2015-2016 actual	2016-2017 budget	2017-2018 budget
Number of non-TRC plans (output)	417	512	600	650
Percentage of non-TRC plans completed within 5 working days (outcome)	90.00%	90.00%	90.00%	90.00%
Hours per plans review (efficiency)	2	2	2	2
Number of monthly reports (output)	12	12	12	12
Percentage of monthly reports issued within 10 days of month end (outcome)	100.00%	100.00%	100.00%	100.00%

**The Planning Department is staffed as follows:**

	Pay Grade	Budget 2015-16	Budget 2016-17	Additions (Reductions) 2017-18	Adopted 2017-18
Planning Director	31	1	1	-	1
Assistant Director	27	1	1	-	1
Senior Planner	23	1	1	-	1
Planner II	20	2	2	-	2
Planner I	18	1	1	-	1
Office Manager	12	1	1	-	1
<b>Total</b>		<u>7</u>	<u>7</u>	<u>-</u>	<u>7</u>

## GENERAL GOVERNMENT

## PLANNING

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$372,284	\$405,141	\$418,233	\$445,858	6.61%
Salaries-Temporary	2,880	5,772	6,624	6,624	0.00%
Salaries-Longevity	625	625	625	625	0.00%
FICA Expense	27,680	30,314	32,590	34,703	6.48%
Group Life	1,273	1,448	2,183	2,322	6.37%
Retirement	26,304	27,546	30,992	34,151	10.19%
Group Health	44,122	51,121	53,676	59,045	10.00%
Christmas Bonus	450	525	525	525	0.00%
<b>Total Personnel</b>	<b>475,618</b>	<b>522,492</b>	<b>545,448</b>	<b>583,853</b>	<b>7.04%</b>
Professional Services	67,681	153,995	37,000	30,750	-16.89%
Telephone/Communications	6,649	4,675	7,500	6,102	-18.64%
Gasoline	2,094	1,340	4,745	2,000	-57.85%
Travel and Training	1,224	9,745	12,450	12,250	-1.61%
Maint and Repair Equipment	1,306	2,787	4,450	5,215	17.19%
Maint and Repair-Vehicles	1,942	4,008	2,500	2,500	0.00%
Postage	235	-	300	300	0.00%
Supplies-General	6,907	5,289	8,450	8,450	0.00%
Depart Supplies-Printing	-	-	3,000	1,500	-50.00%
Contracted Services - General	6,635	22,959	86,000	40,000	-53.49%
Dues & Subscriptions	1,202	1,193	2,534	23,452	825.49%
Insurance & Bonds	10,962	12,606	13,867	14,560	5.00%
Miscellaneous Expense	175	248	800	800	0.00%
Inside Charges- Water	171	226	323	323	0.00%
Inside Charges- Sewer	124	127	140	144	2.86%
C/S Economic Development	108,743	114,180	116,464	118,793	2.00%
Partnership 2000	7,404	7,494	7,495	7,866	4.95%
Chamber of Commerce	10,000	15,000	15,000	15,000	0.00%
Commercial Retail Program	-	-	160,000	160,000	0.00%
Planning Bd & Hist. Commission	2,905	3,818	13,889	13,889	0.00%
<b>Total Operating</b>	<b>236,359</b>	<b>359,690</b>	<b>496,907</b>	<b>463,894</b>	<b>-6.64%</b>
Capital Other Improvements	11,300	98,450	-	148,800	N/A
Capital Outlay-Equipment	7,729	-	22,000	-	N/A
Non-Depreciable Capital	-	-	-	4,400	N/A
<b>Total Capital Outlay</b>	<b>19,029</b>	<b>98,450</b>	<b>22,000</b>	<b>153,200</b>	<b>596.36%</b>
<b>Total Planning</b>	<b>\$731,006</b>	<b>\$980,632</b>	<b>\$1,064,355</b>	<b>\$1,200,947</b>	<b>12.83%</b>

**MISSION:** The DSDC – Main Street Program works to maintain and develop Historic Downtown Statesville as the cultural, social, historic and economic center of the community.

**ACTIVITIES:** The DSDC works with the downtown district to make downtown attractive, viable and a growing part of the tax base. This is done through promotions (ongoing as well as seasonal), business recruitment, and infrastructure recommendations.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. To submit to the City Council a development plan of action for awarding a five year renewal of DSDC district.
2. Develop Plan of Action for approval and implementation of CBD Master Plan.
3. Work to broaden board membership and volunteer recruitment. Expand DSDC's internal operations with a new database system and web site.
4. Develop more effective tools for tapping three markets: Downtown employees, residents of Statesville and Iredell County, and Tourists. Work to establish a "Friends of Downtown" list to use in direct mail campaign at least twice annually.
5. Promote and market the "Free Wi-Fi" Service in downtown.

**GOALS FOR THE FUTURE:**

1. Identify and implement ways to attract new businesses, customers and visitors to downtown using the four cornerstones of the Main Street Program: design, economic restructuring, organization and promotion.
2. The City of Statesville has a contract with the DSDC – Main Street Program to provide the above mentioned services. Therefore, the staff of this division are not employees of the City of Statesville.

**GENERAL GOVERNMENT****MAIN STREET**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Miscellaneous Expense	\$19,737	\$14,951	\$33,097	\$27,900	-15.70%
Downtown Stv Dev Corp	101,017	115,465	110,755	116,070	4.80%
General Fund Contribution	23,812	47,305	48,812	48,812	0.00%
Total Operating	144,566	177,721	192,664	192,782	0.06%
Capital Outlay-Other Improvements	-	-	-	-	N/A
Capital Outlay-Equipment	-	-	-	-	N/A
Total Capital Outlay	-	-	-	-	N/A
Total Main Street	<b>\$144,566</b>	<b>\$177,721</b>	<b>\$192,664</b>	<b>\$192,782</b>	<b>0.06%</b>



**MISSION:** The Public Works/Engineering Department provides essential infrastructure needs, citizen services, and meets maintenance.

**ACTIVITIES:** Public Works Department is comprised of Engineering, Water/Sewer Maintenance, Street Maintenance, Garage and Sanitation, providing essential citizen services and other City Departmental Support.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Continuing the implementation of the Downtown and NC 115 Streetscape project.
2. Continuation of Water/Sewer renovation projects.
3. Prepare Division CC Street Improvement Project for bid.
4. Continue program to pave all gravel roads within City Limits.
5. Continue implementation of stormwater Phase II program.
6. Complete construction of NCDOT I-77 rest area sanitary sewer project.

**GOALS FOR THE FUTURE:**

1. Continuation of infrastructure improvements & expansion.
2. Continuation of training needs as related to OSHA safety and department operations.

**The Public Works Department is staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions) 2017-18</u>	<u>Adopted 2017-18</u>
Public Works Director/City Eng.	32	1	1	-	1
Assistant Public Works Director	27	-	1	-	1
GIS Coordinator	18	1	-	-	-
Surveyor	18	1	1	-	1
Engineering Technician	16	1	1	-	1
Office Manager	11	1	1	-	1
<b>Total</b>		<u>5</u>	<u>5</u>	<u>-</u>	<u>5</u>

PERFORMANCE MEASURES

**GOALS:**

1. Provide direction and supervision of infrastructure maintenance and improvements.
2. Provide safe, trained, professional personnel.
3. Provide inspection of new construction and assure adherence of City Codes and Ordinances.

**OBJECTIVES:**

1. Continue Water/Sewer renovation, maintenance and expansion projects.
2. Continue Street improvement and maintenance programs.
3. Continue City-wide sidewalk replacement and new sidewalk programs.
4. Conclude program to systematically pave all unpaved City streets.

**KEY PERFORMANCE MEASURES:**

	0	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Water Taps Sold (Revenue)	\$8,328	\$14,050	\$15,000	\$15,000
Sewer Taps Sold (Revenue)	\$11,250	\$19,500	\$10,000	\$10,000
System Development Fees Collected	\$199,215	\$493,072	\$350,000	\$350,000

**GENERAL GOVERNMENT**

**PUBLIC WORKS - ENGINEERING**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$218,375	\$298,196	\$369,599	\$323,532	-12.46%
Salaries-Longevity	-	-	-	-	N/A
FICA Expense	16,298	21,375	28,309	24,779	-12.47%
Group Life	721	1,013	1,925	1,677	-12.88%
Retirement	15,437	20,255	27,347	24,746	-9.51%
Group Health	25,560	37,123	46,008	42,175	-8.33%
Christmas Bonus	300	375	450	375	-16.67%
<b>Total Personnel</b>	<b>276,691</b>	<b>378,337</b>	<b>473,638</b>	<b>417,284</b>	<b>-11.90%</b>
Professional Services	9,445	4,234	4,300	4,300	0.00%
Telephone/Communications	4,922	4,484	6,820	7,120	4.40%
Gasoline	1,965	1,903	3,500	2,100	-40.00%
Travel and Training	2,786	6,712	7,345	8,150	10.96%
Maint and Repair Equipment	43,528	45,107	44,400	7,850	-82.32%
Maint and Repair-Vehicles	1,037	645	2,000	2,100	5.00%
Hand Tools	20	62	150	150	0.00%
Supplies-General	7,867	5,391	7,500	8,900	18.67%
Contracted Services - General	2,500	47	-	-	N/A
Dues & Subscriptions	2,258	853	3,245	4,565	40.68%
Insurance & Bonds	8,389	9,647	10,612	11,143	5.00%
Miscellaneous Expense	313	304	500	500	0.00%
Woods Dam Special District	-	27,838	3,600	3,600	0.00%
OSHA - Safety	163	-	450	450	0.00%
Inside Charges-Water	56	-	-	-	N/A
<b>Total Operating</b>	<b>85,249</b>	<b>107,227</b>	<b>94,422</b>	<b>60,928</b>	<b>-35.47%</b>
Capital Outlay-Equipment	-	6,680	37,000	7,500	-79.73%
Non-Depreciable Capital	5,944	-	-	10,870	N/A
<b>Total Capital Outlay</b>	<b>5,944</b>	<b>6,680</b>	<b>37,000</b>	<b>18,370</b>	<b>-50.35%</b>
<b>Total Public Works</b>	<b>\$367,884</b>	<b>\$492,244</b>	<b>\$605,060</b>	<b>\$496,582</b>	<b>-17.93%</b>



**MISSION:** The Public Works Department provides essential infrastructure needs, citizen services, and meets City plans and goals by achieving optimum costs of construction, operation and maintenance.

**ACTIVITIES:** The Garage Division provides the maintenance and servicing of the City cars, trucks and equipment at the least expense and the shortest down time possible.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Provide emergency repairs on all City equipment, fire, police and other Department's equipment.
2. Provide non-emergency, yet necessary repairs.
3. Inspect 266 cars & trucks for PM and N.C. Inspection.
4. Keep records of break downs and repairs on all equipment, parts, labor & off road diesel fuel.
5. Help other departments as much as possible.

**GOALS FOR THE FUTURE:**

1. To better educate mechanics using tapes and other materials designed for the purpose of understanding and repairing of latest and modern equipment purchased by the City.

**The Garage Division is staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions) 2017-18</u>	<u>Adopted 2017-18</u>
Fleet Manager	22	1	1	-	1
Assistant Fleet Manager	17	1	1	-	1
Automotive Mechanic	13	6	6	-	6
Mechanic/Small Engine	10	1	1	-	1
		<u>9</u>	<u>9</u>	<u>-</u>	<u>9</u>

PERFORMANCE MEASURES

**GOALS:**

1. Maintain all City vehicles in good and safe working condition.
2. Complete all necessary repairs in a timely manner using City forces and outside vendors when necessary.
3. Ensure proper training and education of Garage employees to keep up with new technology.

**OBJECTIVES:**

1. To provide preventative and recommended maintenance on all City vehicles.
2. Complete State emissions and safety inspections on all of the City's fleet.
3. To respond to all emergencies and provide necessary support to all divisions of the City during these emergencies.
4. Maintain proper documentation on all vehicles as it pertains to maintenance and repair.
5. Assist all Divisions and the Finance Department with the budget process when requested.

**KEY PERFORMANCE MEASURES:**

	2014-2015 actual	2015-2016 actual	2016-2017 budget	2017-2018 budget
Fleet size (includes all but small equipment)	456	456	455	469
Preventive maintenance service	1016	1016	1027	1027
Number of State Inspections	252	256	266	266
Internal customer satisfaction rating (%)	N/A	N/A	N/A	N/A
Average maintenance cost per vehicle	1003	1138	1138	1200

## GENERAL GOVERNMENT

## GARAGE

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$335,494	\$338,244	\$374,615	\$380,337	1.53%
Salaries-Overtime	1,283	567	3,000	3,000	0.00%
Salaries-Longevity	375	375	375	375	0.00%
FICA Expense	24,577	24,846	28,968	29,406	1.51%
Group Life	1,289	1,223	1,956	1,981	1.28%
Retirement	22,996	22,447	27,983	29,367	4.95%
Group Health	65,727	60,249	69,012	75,915	10.00%
Christmas Bonus	675	675	675	675	0.00%
<b>Total Personnel</b>	<b>452,416</b>	<b>448,626</b>	<b>506,584</b>	<b>521,056</b>	<b>2.86%</b>
Operating Expense / Diesel Fuel	283	195	840	400	-52.38%
Telephone/Communications	2,840	3,033	2,928	3,304	12.84%
Gasoline	3,275	2,332	6,320	2,400	-62.03%
Travel and Training	815	60	900	900	0.00%
Maintenance and Repair-Bldgs & Grnds	1,983	952	4,000	5,000	25.00%
Maint and Repair Equipment	5,709	7,629	8,000	8,000	0.00%
Maint and Repair-Vehicles	4,015	1,815	6,200	6,200	0.00%
Hand Tools	3,225	3,991	4,000	4,000	0.00%
Automotive Supplies	-	901	2,000	2,000	0.00%
Supplies-General	9,807	9,450	14,322	14,322	0.00%
Uniforms	617	1,526	3,653	3,653	0.00%
Contracted Services - General	1,895	2,863	3,100	3,100	0.00%
Tipping Fees	514	514	525	525	0.00%
Dues & Subscriptions	156	160	200	200	0.00%
Insurance & Bonds	12,374	14,230	15,653	16,436	5.00%
Miscellaneous Expense	-	-	225	225	0.00%
Inventory Over/Short	3,235	(2)	-	-	N/A
OSHA - Safety	1,768	1,319	2,300	2,300	0.00%
Inside Charges - Electric	36,296	23,792	22,000	22,000	0.00%
Inside Charges- Water	162	167	240	240	0.00%
Inside Charges- Sewer	253	260	340	340	0.00%
<b>Total Operating</b>	<b>89,222</b>	<b>75,187</b>	<b>97,746</b>	<b>95,545</b>	<b>-2.25%</b>
Capital Outlay-Equipment	-	-	-	7,500	N/A
Non-Depreciable Capital	-	1,150	4,174	5,125	22.78%
<b>Total Capital Outlay</b>	<b>-</b>	<b>1,150</b>	<b>4,174</b>	<b>12,625</b>	<b>202.47%</b>
<b>Total Garage</b>	<b>\$541,638</b>	<b>\$524,963</b>	<b>\$608,504</b>	<b>\$629,226</b>	<b>3.41%</b>

**MISSION:** Maintain the Warehouse and Operations Facility so that it provides a functional and efficient central location that houses the Electric Utilities Department, Purchasing and the following Public Works Divisions; Water/Sewer Maintenance, Sanitation, Street and Garage.

**ACTIVITIES:** The Warehouse complex serves as the Operations Center for the Electric Utilities Department, Purchasing and four Public Works Divisions. It also provides for the storage of materials, equipment, and vehicles used by the Electric Utilities Dept., the Public Works Divisions -Water/Sewer Maint., Street, Sanitation, Garage, and Purchasing as well as providing office space for each.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Install floor to ceiling shelving in the warehouse to achieve about 25% more storage.
2. Install security system at Warehouse Complex.

## GENERAL GOVERNMENT

## WAREHOUSE

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$ -	\$ -	\$ -	\$ -	N/A
FICA Expense	-	-	-	-	N/A
Group Life	-	-	-	-	N/A
Retirement	-	-	-	-	N/A
Group Health	-	-	-	-	N/A
Christmas Bonus	-	-	-	-	N/A
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
Diesel Fuel	128	-	200	150	-25.00%
Telephone/Communications	2,039	1,204	2,300	2,300	0.00%
Travel and Training	-	-	-	-	N/A
Maintenance and Repair-Bldgs & Grnds	11,288	10,041	12,100	12,100	0.00%
Maint and Repair Equipment	2,546	3,214	4,914	4,914	0.00%
Supplies-General	2,828	1,242	1,200	1,200	0.00%
Supplies-Janitorial	3,998	1,806	4,000	4,000	0.00%
Contracted Services - General	10,346	7,487	11,200	11,200	0.00%
Tipping Fees	2,799	2,738	2,800	2,800	0.00%
Miscellaneous Expense	-	-	200	200	0.00%
Inside Charges - Electric	36,359	57,747	62,590	62,590	0.00%
Inside Charges - Water	1,596	1,672	2,500	3,500	40.00%
Inside Charges - Sewer	1,674	1,991	2,900	4,500	55.17%
<b>Total Operating</b>	<b>75,601</b>	<b>89,142</b>	<b>106,904</b>	<b>109,454</b>	<b>2.39%</b>
Capital Outlay-Other Improvements	-	13,488	71,000	-	N/A
Capital Outlay-Equipment	-	-	-	75,000	N/A
Non-Depreciable Capital	-	-	4,800	18,300	281.25%
<b>Total Capital Outlay</b>	<b>-</b>	<b>13,488</b>	<b>75,800</b>	<b>93,300</b>	<b>23.09%</b>
<b>Total Warehouse</b>	<b>\$75,601</b>	<b>\$102,630</b>	<b>\$182,704</b>	<b>\$202,754</b>	<b>10.97%</b>

**The General Expense Department** serves as an area where items are budgeted that are occasional in occurrence and that do not specifically benefit one department, but rather various departments of the General Fund. Operating transfers for the General Fund are appropriated in this department as well as debt service payments.

**The Special Appropriation Department** is for non-profit organizations that the City has funded in past years.

**GENERAL GOVERNMENT**

**GENERAL EXPENSE**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Miscellaneous Expense	\$0	\$ 9,000	\$ -	\$ -	N/A
Economic Development	571,667	510,214	487,000	727,000	49.28%
ICATS City Transportation	11,911	13,452	16,000	40,000	150.00%
Professional Services	68,236	-	-	-	N/A
Inventory Purchases	-	-	-	-	N/A
Inventory Issues	-	-	-	-	N/A
Diesel Purchases	-	-	-	-	N/A
Diesel Issues	-	-	-	-	N/A
<b>Total Operating</b>	<b>651,814</b>	<b>532,666</b>	<b>503,000</b>	<b>\$767,000</b>	<b>52.49%</b>
Capital Outlay-Real Property	27,067	515,799	-	-	N/A
Non-Depreciable Capital	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>27,067</b>	<b>515,799</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
Transfers - Airport Improvement Fund	21,642	-	-	-	N/A
Domestic Violence Fund	-	66,624	-	-	N/A
Transfers - Transfer To Gen Cap Res	-	3,669,438	-	-	N/A
<b>Total Transfers</b>	<b>21,642</b>	<b>3,736,062</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
Principal & Interest-Debt Payments	1,448,200	1,078,417	1,044,124	1,009,831	-3.28%
<b>Total Debt Service</b>	<b>1,448,200</b>	<b>1,078,417</b>	<b>1,044,124</b>	<b>1,009,831</b>	<b>-3.28%</b>
Contingency	-	-	125,000	150,000	20.00%
<b>Total Contingency</b>	<b>-</b>	<b>-</b>	<b>125,000</b>	<b>150,000</b>	<b>20.00%</b>
<b>Total General Expense</b>	<b>\$2,148,723</b>	<b>\$5,862,944</b>	<b>\$1,672,124</b>	<b>\$1,926,831</b>	<b>15.23%</b>

**GENERAL GOVERNMENT**

**SPECIAL APPROPRIATIONS**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Arts Council	\$3,325	\$3,325	\$ 3,325	\$3,325	0.00%
Children's Homes of Iredell	-	3,750	3,750	3,750	0.00%
Council on Aging	5,750	5,750	5,750	5,750	0.00%
Iredell Co Rescue Squad	6,500	6,500	6,500	6,500	0.00%
Lifespan Vocational Ws	25,000	25,000	25,000	25,000	0.00%
Elderly Nutrition Prog	3,731	3,731	3,731	3,731	0.00%
Garfield Sr Citizens	1,000	1,000	1,000	-	N/A
Golden Age Sr. Citizens	1,000	1,000	1,000	-	N/A
Happy Hour Sr. Citizens	1,000	1,000	1,000	-	N/A
Counseling Center Ired	-	9,560	9,560	9,560	0.00%
Iredell Senior Center	4,600	4,600	4,600	4,600	0.00%
5th St Shelter Ministry	4,000	4,000	4,000	4,000	0.00%
Iredell Museums, Inc.	3,570	3,570	3,570	3,570	0.00%
<b>Total Special Appropriations</b>	<b>59,476</b>	<b>72,786</b>	<b>72,786</b>	<b>69,786</b>	<b>-4.12%</b>
<b>Total Special Appropriations</b>	<b>\$59,476</b>	<b>\$72,786</b>	<b>\$72,786</b>	<b>\$69,786</b>	<b>-4.12%</b>

**MISSION:** The Statesville Police Department conscientiously strives to be responsive to the needs of the community knowing that we exist not to serve ourselves, but to serve and protect others. We will work in a cooperative effort with the community to ensure that Statesville is a city in which people can live, work, and play in a safe environment, while striving to become more effective through increased communication and accountability.

**ACTIVITIES:** The Police Department discharges patrol, investigative, and preventive programs, which are supported by a variety of technical and administrative functions.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Develop and train subordinate department leaders for future advancement through continuing education.
2. Finalize the CALEA accreditation process by the end of 2017, and be recognized as a CALEA accredited
3. Move forward with and expand upon projects such as LEAD (Law Enforcement Assisted Diversion), and the
4. Continue to form sustainable partnerships with new partners such as NCHARM Reduction and Mitchell Community College (recruiting initiative) while maintaining and enhancing established partnerships with
5. Build upon recent technological improvements (CAD/RMS/800 Radio System, etc.), and continue the modernization of police related services throughout the City.

**GOALS FOR THE FUTURE:**

1. Increase staffing levels in the patrol division through an aggressive recruiting program.
2. Complete the CALEA accreditation process by the end of 2017.
3. Design and build a new joint operation center for police and fire in South Statesville.
4. Utilize the new RMS/CAD (New World System) to help deploy police resources more efficiently (Crime
5. Continue to evaluate and improve upon the community policing efforts of the COPS division and the patrol division.

**PERFORMANCE MEASURES  
COMMUNICATION DIVISION**

**MISSION:** The mission of the Communication Division is to provide a high level of communication and customer service to all internal and external users of the system.

**Goals:**

1. Implement and advance the use of the new CAD/RMS system to expedite dispatching and reporting of crimes
2. Obtain Certification for all telecommunication employees.
3. Become certified through the NC 911 Board as a certified backup for ECOM.
4. Interoperability between Statesville city agencies and surrounding entities.
5. Obtain communication over the Viper System via the dispatch consoles.

**OBJECTIVES:**

1. The Statesville Police Department’s new CAD/RMS system is currently in place and will allow a quicker, more informative dispatch to the patrol officers. This system will also allow reports to be entered and approved in a much timelier manner, thus reducing the amount of time we spend to report crimes to the State.
2. While collaborating with other local agencies, and Mitchell Community College, obtain 100% certification for all dispatchers through the North Carolina Justice Academy, or other Nationally recognized organization. Having certified telecommunicators will enhance public safety and perception as well as sustain a safe and professional work environment.
3. Complete the necessary tasks to become a certified backup communication center for Iredell County ECOM through the NC 911 board. Completing this objective will ensure ECOM has backup center located within Statesville in case their center becomes inoperable. It will be beneficial to the citizens of Statesville as well as the entire county.
4. Research and develop policies and procedures to allow interoperability between partner agencies, city agencies, and the Statesville Police Department.
5. Having communication over the Viper System through our consoles will allow dispatchers to communicate with multiple agencies at once, utilizing only the console. This will allow for faster responses from other agencies, as well as provide an emergency backup for that agency if their facility goes down.

**KEY PERFORMANCE MEASURES:**

	2014-2015 actual	2015-2016 actual	2016-2017 budget	2017-2018 budget
Number of Incoming Calls	87,135	77,595	79,406	81,825
Number of Dispatched Calls and/or Self-Initiated Calls	49,528	52,412	51,443	51,125
Number of Unanswered or Disconnected Calls	0.003%	0.004%	0.003%	0.004%
Number of Call Takers Receiving 20 Hours of Annual	40%	100%	100%	100%
Number of Hours Covered by Non-Divisional Full Time	1.00%	1.00%	1.00%	1.00%
Number of New Call Takers Receiving 160 Hours of	100.00%	100.00%	100.00%	100.00%
Turnover Rate	10%	6%	6%	6%

**PERFORMANCE MEASURES  
CRIMINAL INVESTIGATION DIVISION**

**GOALS FOR THE FUTURE:**

1. Improve clearance rate of Part 1 crimes by 5%.
2. Utilize private labs to receive lab results in a timely manner to aid in identification of offenders involved in
3. Evaluate the long term need for a position within CID to process crime statistics, gather data and intelligence for the new RMS, and to use for crime mapping and crime hot spot identification. This in turn will improve patrol deployments to areas seeing an increase in specific crimes.
4. Continue to move forward in the need to provide career development opportunities for investigators.
5. Evaluate capabilities of the new RMS in its abilities to track and lookup stolen property to increase the potential for an increase in stolen property recovery.

**OBJECTIVES:**

1. Continue to utilize rotating night shift investigators to improve quality of Part 1 crime investigation at the time the incident is reported to maximize potential leads and increase chances for clearance.
2. Identify funding sources, grants for private lab testing in major cases.
3. Identify agencies with a similar makeup who employ crime analysts and the funding potential for a position within our agency.
4. Continue to enroll CID personnel in classes that utilize the NCJA Criminal Investigation Certificate Program to develop certified investigators.
5. Utilize the news RMS to track and more easily identify stolen property to match it with existing cases to increase stolen property recovery rates.

**KEY PERFORMANCE MEASURES:**

	2014-2015 actual	2015-2016 actual	2016-2017 budget	2017-2018 budget
National Average Part 1 Crimes Cleared by Arrest.	45.64%	43.76%	Incomplete Data	Incomplete Data
Statesville Average Part 1 Violent Crimes Cleared by Arrest.	34.87%	Incomplete Data	Incomplete Data	Incomplete Data
Statesville PD CID Cases Assigned for Follow-up	1040	1232	1300	1350
Average No. of Cases Assigned Per Inv.	148	176	185	192
Statesville PD Domestic Violence Cases Assigned	N/A	531	600	630
Statesville PD Domestic Violence Cases Cleared by	N/A	184	253	322

**PERFORMANCE MEASURES  
NARCOTICS DIVISION**

**GOALS FOR THE FUTURE:**

1. Cultivate and utilize local, state, and federal agencies and their resources in a combined effort to assist and collaborate on major drug trafficking investigations.
2. Initiate a concentrated focus on those individuals responsible for trafficking meth and heroin into Statesville from source cities and states.
3. Increase focus on organized groups from the Statesville area that are trafficking narcotics and weapons from major drug hubs into Statesville.
4. Develop and implement a plan for bringing officers interested in a future in narcotics investigations to work with narcotics to gain valuable knowledge and experience.

**OBJECTIVES:**

1. Maintain positive, and consistent working relationships with other agencies, which in turn provides resources and assets to the agency to assist with drug investigations.
2. Cultivate confidential informants with a knowledge of those trafficking in meth and heroin into Statesville from source cities and states.
3. Continue to identify and document the activities of organized groups in Statesville that are involved in the trafficking of weapons and narcotics from major drug hubs in NC and other states.
4. Compile a list of those officers interested in a future in narcotics investigations. Allow these officers when staffing permits, to come in and work with the Narcotics Division, which will help the officer gain valuable experience and also supplement the Narcotics Division with extra manpower when needed.

**KEY PERFORMANCE MEASURES:**

	2014-2015 actual	2015-2016 actual	2016-2017 budget	2017-2018 budget
Narcotic Incident Reports	183	186	212	225
Firearm Seizures	20	5	20	25
Cocaine Seizures ( Grams)	931.10	146.00	180.00	200.00
Marijuana Seizures (Grams)	6,428.70	805.10	1,123.20	1,500.00
Prescription Pills (Dosage Units)	746.00	421.00	250.00	500.00
Cash Seizures	\$13,947	\$25,628	\$23,000	\$24,000
Search Warrants Executed	38	28	34	40.00
Heroin (Grams)	126.30	34.20	50.00	75.00
Meth (Grams)	N/A	2,678.00	500.00	600.00

\*\*Note: 2013-2014 stats included Narcs/SOT. 2015 to date is only Narcotics Division.\*\*

**PERFORMANCE MEASURES  
PATROL DIVISION**

**MISSION:** The Statesville Police department conscientiously strives to be responsive to the needs of the community knowing that we exist not to serve ourselves, but to serve and protect others. We will work in a cooperative effort with the community to ensure that Statesville is a city in which people can live, work, and recreate in a safe environment.

**GOALS FOR THE FUTURE:**

1. Develop education and training plan that targets crime prevention measures in high crime areas. Train personnel to identify these locations and utilize resources to mitigate the impact on quality of life in those areas.
2. Reduction of traffic collisions is paramount to the safety of the public in Statesville. The traffic team will monitor those locations with increased activity and provide plans to reduce the severity of accidents in those locations.
3. With the influx of new personnel within the patrol division, training is a high priority for employee development. Patrol Captains will identify a training plan for their squad that includes training goals.
4. Continue the implementation of the "Police Recruit Program" and identify new methods of recruiting to fill existing vacancies.
5. Utilize "COPS" officers to continue increasing positive policing programs within the community.

**OBJECTIVES:**

1. Reduction of Part 1 crimes in high crime areas through crime prevention measures and community involvement.
2. Improve officer response times through staffing measures and utilization of the new RMS system.
3. A 5% reduction in motor vehicle collisions through targeted enforcement and education methods utilizing social method.
4. Develop a team of patrol officers that are proficient with the new CAD system and utilize them for telecommunicator vacancies and training.
5. Creation of an advanced FTO program to provide remedial training for new officers with identified deficiencies. This group would also be used to train personnel on advanced patrol techniques.

**KEY PERFORMANCE MEASURES:**

	2014-2015 actual	2015-2016 actual	2016-2017 budget	2017-2018 budget
Officer Response Times Average	4:36	6:12	6:56	6:30
Self-initiated Calls of Officer Activity	31,737	32,416	27,314	27,000
Total Number of UCR Part 1 Violent Crime	231	162	600	550
Driver's Checkpoints	23	65	40	60
Vehicle Crashes Investigated	1,666	1,625	1,912	1,800

**The Police Department staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions)</u>	<u>Adopted 2017-18</u>
Chief	31	1	1	-	1
Assistant Chief	26	2	2	-	2
Captain	23	7	7	-	7
Police Technology Specialist	20		1	-	1
Sergeant	19	8	8	-	8
Investigator	17	9	9	-	9
Investigator/Gang	17	1	1	-	1
Community Resources Coord.	17	1	1	-	1
Police Officer	15	49	51	-	51
Communications Tech	14	2	2	-	2
Property Evidence Custody	13	1	1	-	1
Telecommunicator	12	8	8	-	8
Office Manager	11	1	1	-	1
Property Evidence Tech	11	1	1	-	1
Records Supervisor	9	1	1	-	1
Administrative Secretary II	8	2	2	-	2
Records/Data Clerk	8	2	2	-	2
<b>Total</b>		<u>96</u>	<u>99</u>	<u>-</u>	<u>99</u>

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$4,188,417	\$4,108,922	\$ 4,505,202	\$4,702,200	4.37%
Salaries-Overtime	133,219	142,636	160,000	130,000	-18.75%
Salaries-Temporary	19,411	21,901	28,485	28,485	0.00%
Salaries-Longevity	1,275	850	850	450	-47.06%
FICA Expense	320,599	316,524	357,805	374,744	4.73%
Group Life	14,360	14,016	23,560	24,675	4.73%
Retirement	648,291	627,826	741,971	789,609	6.42%
Group Health	648,138	623,186	751,464	843,500	12.25%
Christmas Bonus	7,050	6,450	7,350	7,500	2.04%
<b>Total Personnel</b>	<b>5,980,760</b>	<b>5,862,311</b>	<b>6,576,687</b>	<b>6,901,163</b>	<b>4.93%</b>
Professional Services	11,905	9,185	14,300	15,868	10.97%
Diesel Fuel	444	306	1,000	500	-50.00%
Telephone/Communications	63,591	48,116	82,534	131,210	58.98%
Gasoline	137,628	96,312	164,000	120,500	-26.52%
Utilities	6,244	4,913	5,000	5,000	0.00%
Travel and Training	38,880	35,764	36,384	36,617	0.64%
Maint and Repair-Bldgs & Grnds	14,439	23,324	32,257	29,945	-7.17%
Maint and Repair Equipment	35,462	79,617	122,412	125,943	2.88%
Main and Repair-Vehicles	82,625	90,720	130,940	133,925	2.28%
Postage	6,784	7,919	8,765	8,975	2.40%
Bldgs Equip and Land Rent	11,509	7,290	14,320	15,900	11.03%
Advertising	538	226	1,669	1,674	0.30%
Supplies-General	74,934	71,720	94,378	107,771	14.19%
Uniforms	63,205	65,093	67,513	75,762	12.22%
Data Processing	48,562	46,859	56,327	108,262	92.20%
Contracted Services - General	6,261	7,010	10,110	10,370	2.57%
Tipping Fees	1,798	1,798	2,000	2,000	0.00%
Dues & Subscriptions	2,515	1,354	8,201	9,446	15.18%
Insurance and Bonds	128,125	147,344	162,078	170,182	5.00%
Physicals	2,370	1,760	3,280	3,380	3.05%
Miscellaneous Expense	2,320	2,764	279,100	5,100	-98.17%
Investigative Funds	50,000	50,000	53,000	54,000	1.89%
OSHA-Safety	3,799	1,919	5,900	5,900	0.00%
Inside Charges - Electricric	45,945	47,501	50,000	60,000	20.00%
Inside Charges- Water	1,134	1,438	1,800	2,000	11.11%
Inside Charges- Sewer	862	1,006	1,500	1,700	13.33%
<b>Total Operating</b>	<b>841,879</b>	<b>851,258</b>	<b>1,408,768</b>	<b>1,241,930</b>	<b>-11.84%</b>

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Capital Outlay-Other Improvemer	-	-	-	-	N/A
Capital Outlay-Equipment	338,566	641,390	177,711	218,540	22.97%
Capital Outlay-Non Depreciable	11,485	178,350	29,008	123,025	324.11%
Total Capital Outlay	350,051	819,740	206,719	341,565	65.23%
Total Police	<b>\$7,172,690</b>	<b>\$7,533,309</b>	<b>\$8,192,174</b>	<b>\$8,484,658</b>	<b>3.57%</b>



**MISSION:** The Fire Department is dedicated to the safety and protection of our community's quality of life from all hazards through a well trained, professional, rapid response team seeking opportunities to serve while placing others before self.

**ACTIVITIES:** The Fire Department has two divisions that provide fire protection and public safety: Operations and Administration. The Operations Division is responsible for firefighter training and emergency response to all types of hazards. The Administration Division coordinates fire and life safety education, code enforcement, and fire investigations along with managing the accreditation process

**ACTION PLAN FOR FISCAL YEAR 2017-2018:**

1. Continue equipment replacement plans to update current equipment
2. Develop executable plan to replace aging fire apparatus
3. Maintain accreditation and prepare for ISO inspection

**GOALS FOR THE FUTURE:**

1. Implement long range plan for station renovation/construction & vehicle replacement schedule to meet growth needs of the City.
2. Meet national OSHA/NFPA staffing practices on emergency scene while maintaining sufficient additional personnel to respond to other incidents.
3. Reduce ISO rating to attract industry & businesses through lower insurance premiums.
4. Seek alternative revenue to supplement current budget

**The Fire Department staffed as follows:**

	Pay Grade	Budget 2015-16	Budget 2016-17	Additions (Reductions) 2017-18	Adopted 2017-18
Chief	31	1	1	-	1
Deputy Chief	26	2	1	-	1
Assistant Fire Chief	21	1	1	-	1
Battalion Chief	119	3	4	-	4
Captain	117	12	12	-	12
Captain	17	1	1	-	1
Lieutenant	114	15	15	-	15
Lieutenant	14	1	1	-	1
Firefighter	111	36	34	-	34
Office Manager	11	1	1	-	1
<b>Total</b>		<b>73</b>	<b>71</b>	<b>-</b>	<b>71</b>

**PERFORMANCE MEASURES  
FIRE OPERATIONS**

**MISSION:** The Department strives to operate an efficient fire protection service for the community and looks to improve the service levels in the most effective manner possible. Emergency response continues to involve more specialty areas of responsibility including hazardous materials, technical rescue, airport crash/rescue and medical capabilities. These activities along the traditional fire department roles continue to dominate the Department's services.

**ACTIVITIES:** The Fire Operation Section shall provide a safe community environment by delivering fire, rescue, and medical services to the citizens of Statesville. These services will be provided in the most efficient and effective manner possible with the resources provided.

- GOALS:**
1. Maintain accreditation status.
  2. Offer training opportunities to increase knowledge of employees
  3. Continue to research and develop aviation firefighting/rescue and develop program to meet the needs of the Statesville Regional Airport.
  4. Evaluate new ISO standards and incorporate into Operations policies.

- OBJECTIVES:**
1. Have first engine company on the scene of 90% of calls within 6:20 from call receipt with a full alarm assignment within 10:20.
  2. Confine structure fires to room of origin 75% of the time.

KEY PERFORMANCE MEASURES:	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Demand for Services	2,209	4,015	4,400	4,600
Property Loss	\$277,380	\$435,640	\$2,500,000	\$500,000
Fires Confined to Room of Origin	40%	90%	75%	75%

**PERFORMANCE MEASURES  
ADMINISTRATION/FIRE AND LIFE SAFETY**

**MISSION:** The Department strives to assure asset and resource allocation to meet the needs of the Department. This section coordinates the administrative functions of the Department to include the accreditation process and manages the Fire & Life Safety Division. The Fire & Life Safety Division provides fire safety education, conducts annual fire inspections, and performs fire investigations to enhance the quality of life for the citizens of Statesville.

**ACTIVITIES:** The Administrative Section of the Department coordinates the Department budget and all administrative functions of the Department. The Section also manages the Fire & Life Safety Program for the Department.

- GOALS:**
1. Maintain Accreditation
  2. Provide code enforcement
  3. Conduct thorough fire investigations
  4. Provide quality fire safety education to the public.

- OBJECTIVES:**
1. Maintain comprehensive inspections program that meets the inspection schedule outlined in the NC State Building Code.
  2. Provide construction plans review in a timely manner (48 hour turn-a-round).
  3. Provide a quality fire investigation for all incidents deemed necessary to reduce the risk of the community; while maintaining a successful clearance rate above the national average of 15%.
  4. Provide fire and safety education to at risk groups identified by national statistics.
  5. Continue to implement the strategic initiatives and manage the accreditation process
  6. Manage Department budget to stay within guidelines set by Finance Dept. and Budget Team.

KEY PERFORMANCE MEASURES:	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Classes/Students	166/4943	154/6286	200/4200	165/5300
Inspections	978	1037	1000	1100
Re-Inspections	125	125	150	150
Investigations	17	11	15	15
Plans Review	44	58	75	75

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$3,043,779	\$3,033,655	\$3,220,422	\$3,321,962	3.15%
Salaries-Overtime	115,403	162,281	95,000	150,000	57.89%
Salaries-Temporary	-	-	2,625	4,500	71.43%
Salaries-Longevity	3,000	2,125	1,900	1,175	-38.16%
FICA Expense	229,431	234,851	255,199	266,790	4.54%
Group Life	10,465	10,443	16,553	17,188	3.84%
Retirement	221,649	214,981	246,137	265,754	7.97%
Group Health	507,556	503,296	544,793	598,885	9.93%
Christmas Bonus	5,325	5,175	5,325	5,325	0.00%
<b>Total Personnel</b>	<b>4,136,608</b>	<b>4,166,807</b>	<b>4,387,954</b>	<b>4,631,579</b>	<b>5.55%</b>
Professional Services	9,835	22,121	28,100	29,650	5.52%
Services- Annex	-	-	1,000	1,000	0.00%
Diesel Fuel	28,614	18,740	26,400	21,000	-20.45%
Telephone - Communications	30,075	25,442	35,096	36,432	3.81%
Gasoline	11,943	8,243	11,550	10,500	-9.09%
Utilities	16,567	14,959	17,000	24,000	41.18%
Travel and Training	9,383	17,113	25,350	25,350	0.00%
Maintenance and Repair-Bldgs & Maint and Repair Equipment	17,571	12,880	28,000	31,500	12.50%
Maint and Repair-Vehicles	47,246	17,940	36,040	36,200	0.44%
Postage	43,701	75,202	65,000	70,000	7.69%
Bldgs Equip and Land Rent	77	110	300	200	-33.33%
Advertising	-	-	600	600	0.00%
Supplies-General	-	-	300	300	0.00%
Supplies-Janitorial	16,819	26,768	36,900	37,250	0.95%
Supplies-Materials	6,176	6,540	6,500	8,500	30.77%
Uniforms	12,990	27,817	28,675	31,000	8.11%
Contracted Services - General	72,314	62,943	92,250	99,775	8.16%
Tipping Fees	11,838	25,720	29,310	38,840	32.51%
Laundry	1,284	1,284	1,500	1,500	0.00%
Dues & Subscriptions	-	94	500	500	0.00%
Insurance and Bonds	8,313	9,694	10,350	10,750	3.86%
Miscellaneous Expense	160,773	184,889	203,378	213,547	5.00%
OSHA - Safety	-	178	200	200	0.00%
Inside Charges - Electricric	6,240	6,382	7,220	7,550	4.57%
Inside Charges- Water	32,799	33,037	32,800	33,800	3.05%
Inside Charges- Sewer	1,956	1,991	2,400	2,400	0.00%
Bad Debt Expense	2,994	3,031	3,360	3,360	0.00%
Computer Software	225	245	1,000	1,000	0.00%
<b>Total Operating</b>	<b>551,696</b>	<b>605,051</b>	<b>735,329</b>	<b>780,954</b>	<b>6.20%</b>

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Capital Outlay-Other Improvemer	-	37,240	-	-	N/A
Capital Outlay-Equipment	166,379	16,990	-	685,000	N/A
Non Depreciable Capital	11,512	12,200	10,000	22,100	121.00%
<b>Total Capital Outlay</b>	<b>177,891</b>	<b>66,430</b>	<b>10,000</b>	<b>707,100</b>	<b>6971.00%</b>
<b>Total Fire</b>	<b>\$4,866,195</b>	<b>\$4,838,288</b>	<b>\$5,133,283</b>	<b>\$6,119,633</b>	<b>19.21%</b>

**MISSION:** The mission of the Street Division is to maintain and repair city streets, providing an adequate transportation infrastructure for all vehicles traveling within the City of Statesville.

**ACTIVITIES:** The Street Division maintains approximately 143.03 miles of paved streets, and 2.32 miles of stone streets. The Division is responsible for installation of storm drains, asphalt repairs, sweeping, maintenance of all types of signs, and painting of crosswalks, stop bars, arrows and parking areas. The Street Division is responsible for maintaining streets during ice and snowstorms or removing debris caused by storm damage. This Division also maintains utility cuts by Water/Sewer Division and the Electric Utilities Department and repairs and replaces sidewalk and curb & gutter.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Continue to develop current street improvement program and complete paving of gravel roads as directed by City Council. Street improvement program consists of street resurfacing and construction.
2. Continue to develop sidewalk replacement in downtown area and sidewalk rehabilitation requirements all over town.
3. Install and repair storm drains where required.
4. Improve City signs, street markers and painting schedule of crosswalks and direction arrows, stop bars and parking areas.
5. Continue Street Maintenance Program throughout City, patching and other repairs as needed.
6. Assist with development and implementation of Phase II Stormwater Management Plan

**GOALS FOR THE FUTURE:**

1. Continuation of street construction and sidewalk rehabilitation.
2. Continuation of street maintenance program of City infrastructure and new annexed areas as required.

**The Street Division is staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions) 2017-18</u>	<u>Adopted 2017-18</u>
Superintendent	22	1	-	-	-
Assistant Superintendent	17	1	1	-	1
Crew Supervisor/Inspector Tech	17	1	1	-	1
General Supervisor	16	1	1	-	1
MEO	12	3	3	-	3
Concrete Craftsperson	12	-	1	-	1
Commercial Driver	11	7	7	-	7
Skilled Laborer	10	3	2	-	2
<b>Total</b>		<u>17</u>	<u>16</u>	<u>-</u>	<u>16</u>

PERFORMANCE MEASURES

**GOALS:**

1. Maintain an on-going street resurfacing program.
2. Provide timely response for street repair requests.
3. Monitor street quality on an annual basis.

**OBJECTIVES:**

1. Repave 5 percent of lane miles annually to maintain a 20-year repaving cycle.
2. Respond to pothole repair requests within 48 hours.
3. Maintain an ITRE rating of 85 percent or higher.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Number of miles maintained	144.5	144.5	144.5	145.4
Number of miles resurfaced	3.6	4.55	4.65	4.85
Cost per mile resurfaced	127,735	108,382	N/A	N/A
Percentage of miles resurfaced	3%	3%	3%	4%
Number of potholes reported	N/A	N/A	N/A	N/A
Percentage of potholes repaired within 48 hours	95%	95%	95%	95%
ITRE rating	85.1	85.1	85.1	85.1
Weeded Lots Mowed	375	160	375	200
Pot Holes Patched	200	200	200	200
	Division Z	Division AA	Division BB	Division CC

**TRANSPORTATION**

**PUBLIC WORKS - STREET**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$570,671	\$553,293	\$550,484	\$607,966	10.44%
Salaries-Overtime	7,431	11,045	15,000	15,000	0.00%
Salaries-Temporary	9,941	16,060	22,480	22,480	0.00%
Salaries-Longevity	650	450	450	450	0.00%
FICA Expense	44,185	43,689	45,106	49,503	9.75%
Group Life	1,949	1,946	2,890	3,183	10.14%
Retirement	40,569	38,395	41,911	47,720	13.86%
Group Health	116,847	113,804	122,688	134,960	10.00%
Christmas Bonus	1,200	1,200	1,200	1,200	0.00%
<b>Total Personnel</b>	<b>793,443</b>	<b>779,882</b>	<b>802,209</b>	<b>882,462</b>	<b>10.00%</b>
Professional Services	-	5,000	-	-	N/A
Diesel Fuel	40,716	25,890	30,000	29,000	-3.33%
Telephone/Communications	2,746	3,536	4,000	4,000	0.00%
Gasoline	7,344	4,721	8,000	6,200	-22.50%
Utilities	68,777	68,333	64,200	68,500	6.70%
Travel and Training	-	706	1,000	2,000	100.00%
Maintenance and Repair-Bldgs &	69	-	500	500	0.00%
Maint and Repair Equipment	24,806	13,932	25,000	35,000	40.00%
Maint and Repair-Vehicles	36,492	29,297	34,000	35,000	2.94%
Bldgs Equip and Land Rent	1,990	1,980	7,600	7,600	0.00%
Hand Tools	1,580	3,283	2,500	2,500	0.00%
Supplies-General	5,316	8,927	8,000	8,500	6.25%
Supplies - Materials General	30,733	38,991	42,500	42,500	0.00%
Uniforms	554	1,298	3,576	3,576	0.00%
Contracted Services - General	500	1,813	15,000	15,000	0.00%
Tipping Fees	24,367	28,091	26,000	26,000	0.00%
Dues & Subscriptions	156	160	350	350	0.00%
Insurance & Bonds	44,461	51,130	56,243	59,055	5.00%
Miscellaneous Expense	308	940	500	500	0.00%
OSHA - Safety	4,822	3,947	5,000	5,500	10.00%
Inside Charges - Electric	595,613	632,902	640,000	640,000	0.00%
<b>Total Operating</b>	<b>891,350</b>	<b>924,877</b>	<b>973,969</b>	<b>991,281</b>	<b>1.78%</b>
Capital Outlay-Equipment	-	-	-	173,000	N/A
Capital Outlay - Sidewalks Curbs &	52,536	36,722	50,000	50,000	0.00%
Non-Depreciable Capital	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>52,536</b>	<b>36,722</b>	<b>50,000</b>	<b>223,000</b>	<b>346.00%</b>
<b>Total Street Department</b>	<b>1,737,329</b>	<b>\$1,741,481</b>	<b>\$1,826,178</b>	<b>\$2,096,743</b>	<b>14.82%</b>

**TRANSPORTATION****PUBLIC WORKS - STREET CONSTRUCTION**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Professional Services	\$2,825	\$14,796	\$2,500	\$2,500	0.00%
Traffic Control	31,564	17,825	35,000	35,000	0.00%
Supplies - Materials General	18,375	25,102	35,000	35,000	0.00%
Right Of Way	-	-	-	-	N/A
<b>Total Operating</b>	<b>52,764</b>	<b>57,723</b>	<b>72,500</b>	<b>72,500</b>	<b>0.00%</b>
Capital Outlay-Street Improve	491,711	497,569	500,000	500,000	0.00%
Street Improve-Non-Powell Bill	-	-	400,000	-	N/A
Non-Depreciable Capital	-	-	-	5,500	N/A
<b>Total Capital Outlay</b>	<b>491,711</b>	<b>497,569</b>	<b>900,000</b>	<b>505,500</b>	<b>-43.83%</b>
<b>Total Street Construction</b>	<b>\$544,475</b>	<b>\$555,292</b>	<b>\$972,500</b>	<b>\$578,000</b>	<b>-40.57%</b>

**TRANSPORTATION**

**AIRPORT**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$21,189	\$ -	\$ -	\$ -	N/A
Salaries-Overtime	617	-	-	-	N/A
Salaries-Temporary	10,729	-	-	-	N/A
FICA Expense	2,571	-	-	-	N/A
Group Life	74	-	-	-	N/A
Retirement	1,625	-	-	-	N/A
Group Health	4,869	-	-	-	N/A
Christmas Bonus	75	-	-	-	N/A
<b>Total Personnel</b>	<b>41,749</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
Professional Services	72,986	-	-	-	N/A
Telephone/Communications	3,516	-	-	-	N/A
Utilities	13,596	-	-	-	N/A
Travel and Training	1,661	-	-	-	N/A
Maint of Bldg and Grounds	19,238	-	-	-	N/A
Groundskeeping Expense	39,569	-	-	-	N/A
Contracted Services	-	-	-	-	N/A
Dues and Subscriptions	735	-	-	-	N/A
Insurance and Bonds	16,594	-	-	-	N/A
Miscellaneous Expense	1,657	-	-	-	N/A
Inside Charges-Water	98	-	-	-	N/A
Inside Charges-Sewer	148	-	-	-	N/A
<b>Total Operating</b>	<b>169,798</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
Capital - Land	-	-	-	-	N/A
Capital Other Improvements	-	-	-	-	N/A
Capital - Equipment	-	-	-	-	N/A
Non-Depreciable Capital	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Total Airport</b>	<b>\$211,547</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>

Note: See Airport Operating Fund.



**MISSION:** The mission of the Residential Refuse Collection Program is to provide city residents with a healthy and sanitary environment through the collection and disposal of residential solid waste.

**ACTIVITIES:** The Sanitation Division collects and transports solid waste from residential, schools, businesses and commercial establishments within the City of Statesville. This division is also responsible for the City’s recycling and loose leaf collection programs.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Continue and enhance the level of solid waste and recycling services to further minimize citizen complaints.
2. Continue to provide assistance to other City departmental divisions when called upon.
3. Continue implementation of automated garbage collection

**GOALS FOR THE FUTURE:**

1. Provide more safety training for employees and enhancement of fleet preventive maintenance program.
2. Investigate and compare other types of collection equipment, which may enhance our collection efficiency.

**The Sanitation Division is staffed as follows:**

	Pay Grade	Budget 2015-16	Budget 2016-17	Additions (Reductions) 2017-18	Adopted 2017-18
Superintendent	19	1	1	-	1
Assistant Superintendent	16	1	1	-	1
General Supervisor	14	2	2	-	2
MEO	11	2	2	-	3
Commercial Driver	9	9	10	-	9
Waste Collector	5	11	8	(2)	6
<b>Total</b>		<u>26</u>	<u>24</u>	<u>(2)</u>	<u>22</u>

**PERFORMANCE MEASURES**

**GOALS:**

1. Provide efficient collection service to city residents.
2. Track the number of collection points within the collection area.
3. Provide effective collection service to city residents.

**OBJECTIVES:**

1. To try and keep the cost per ton for residential refuse as close to \$60 as possible.
2. Increase the tons collected per collection FTE to 1,000.
3. Do a physical count of collection points and update the database on an ongoing basis.
4. Assign new accounts to respective routes.
5. Resolve 95% of complaints within 24 hours of receipt.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Number of collection points	9,700	9,816	10,149	10,149
Tons per 1,000 collection points	989	823	806	825
Tons per 1,000 population	390	322	310	325
Number of complaints received	950	950	800	800
Cost per ton collected	\$68	\$64	\$84	\$75
Cost per collection point	\$67	\$52	\$67	\$67
Percentage of complaints resolved within 24 hours of receipt	95.00%	95.00%	95.00%	95.00%

**ENVIRONMENTAL PROTECTION**

**PUBLIC WORKS - SANITATION**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$785,574	\$796,656	\$816,963	\$864,302	5.79%
Salaries-Overtime	26,871	36,807	30,000	35,000	16.67%
Salaries-Temporary	111,484	84,938	80,500	80,500	0.00%
Salaries-Longevity	925	925	925	925	0.00%
FICA Expense	68,624	68,288	71,172	75,166	5.61%
Group Life	2,658	2,786	4,258	4,511	5.94%
Retirement	56,957	55,760	62,803	68,915	9.73%
Group Health	174,054	183,183	183,302	194,005	5.84%
Christmas Bonus	1,725	1,875	1,800	1,725	-4.17%
<b>Total Personnel</b>	<b>1,228,872</b>	<b>1,231,218</b>	<b>1,251,723</b>	<b>1,325,049</b>	<b>5.86%</b>
Diesel Fuel	86,054	55,265	102,000	68,500	-32.84%
Telephone/Communications	3,382	3,477	3,980	3,980	0.00%
Gasoline	12,603	8,538	26,000	15,000	-42.31%
Travel and Training	1,100	1,119	2,000	2,000	0.00%
Maintenance and Repair - Equipn	7,474	14,899	17,000	20,000	17.65%
Maintenance and Repair - Auto a	62,834	94,834	69,500	80,000	15.11%
Postage	-	-	25	25	0.00%
Hand Tools	1,983	1,586	2,000	2,000	0.00%
Supplies-General	41,080	48,473	25,100	37,500	49.40%
Uniforms	777	1,889	3,016	8,487	181.40%
Tipping Fees	33,042	23,077	52,000	32,000	-38.46%
Dues & Subscriptions	478	494	550	550	0.00%
Insurance & Bonds	58,192	66,921	73,613	77,294	5.00%
Miscellaneous Expense	1,379	984	2,000	4,500	125.00%
OSHA - Safety	8,537	3,991	9,700	9,700	0.00%
Bad Debt Expense	214	572	-	-	N/A
<b>Total Operating</b>	<b>319,129</b>	<b>326,119</b>	<b>388,484</b>	<b>361,536</b>	<b>-6.94%</b>
Capital Outlay-Equipment	291,751	-	325,000	460,000	41.54%
Non-Depreciable Capital	293,170	-	121,000	-	N/A
<b>Total Capital Outlay</b>	<b>584,921</b>	<b>-</b>	<b>446,000</b>	<b>460,000</b>	<b>3.14%</b>
<b>Total Sanitation</b>	<b>\$2,132,922</b>	<b>\$1,557,337</b>	<b>\$2,086,207</b>	<b>\$2,146,585</b>	<b>2.89%</b>



**MISSION:** The Recreation & Parks Department enhances the quality of life for the citizens of Statesville by providing quality recreational programs, facilities, and experiences designed to meet the leisure needs of the community and to serve as a medium through which people of all ages, races, etc. have an opportunity to come together, participate, become involved, and share positive experiences of life.

**ACTIVITIES:** The Recreation Administrative Division directs operation of 6 departmental divisions: Administration, Athletics, Programs, Parks, Cemeteries & Public Grounds, and Urban Forestry/Landscaping. The division also collects revenues (\$650,000+ annually), controls budget expenditures, hires seasonal employees, registers approximately 3,000 participants, books facility and shelter rentals, handles cemetery sales and arrangements and serves as the information center for the department.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Continue operation of the new recreation center and pool.
2. Begin hwy 21 greenway connector project.
3. Continue upgrade for facilities per Master Plan.

**GOALS FOR THE FUTURE:**

1. Continue upgrades and new development per Master Plan.
2. Continue to secure land for open space.
3. Continue greenway development.

**The Recreation & Parks Administration Division is staffed as follows:**

	Pay Grade	Budget 2015-16	Budget 2016-17	Additions (Reductions) 2017-18	Adopted 2017-18
Director	31	1	1	-	1
Office Manager & Cemetery	12	1	1	-	1
Administrative Secretary I	9	1	1	-	1
Total		<u>3</u>	<u>3</u>	<u>-</u>	<u>3</u>

PERFORMANCE MEASURES

**GOALS:**

1. Meet revenue projections of Fitness and Activity Center and Leisure Pool.
2. Begin construction on the hwy 21 greenway connection.
3. Continue upgrades as the opportunities arise from master plan.

**OBJECTIVES:**

1. Continue to evaluate operations of both the fitness center and leisure pool.
2. Work with the Engineering and Planning Departments.
3. As opportunies arise for new development, work to complete.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Fitness and Activity Center Revenues	\$354,672	\$373,425	\$360,000	\$304,100
Leisure Pool Revenues	\$150,422	\$143,684	\$145,000	\$170,100
Linear feet of paved greenway	2.2 miles	2.2 miles	2.2 miles	2.2 miles

**CULTURAL & RECREATION**

**RECREATION - ADMINISTRATION**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Permanent	\$145,084	\$148,586	\$153,107	\$160,543	4.86%
Overtime	-	-	-	-	N/A
Temporary	4,329	2,779	3,240	3,240	0.00%
FICA	11,437	11,586	14,970	15,539	3.80%
Group Life	522	532	795	836	5.16%
Retirement	10,271	10,094	11,331	12,283	8.40%
Group Health	21,909	21,909	23,004	25,305	10.00%
Christmas Bonus	225	225	225	225	0.00%
<b>Total Personnel</b>	<b>193,777</b>	<b>195,711</b>	<b>206,672</b>	<b>217,971</b>	<b>5.47%</b>
Telephone/Communications	22,748	20,994	23,900	24,700	3.35%
Travel and Training	2,012	1,649	2,020	2,020	0.00%
Maintenance and Repair-Bldgs & G	300	1,254	1,500	1,500	0.00%
Maint and Repair Equipment	2,250	2,250	2,250	2,250	0.00%
Maintenance and Repair / City Office	39,905	43,147	48,600	48,600	0.00%
Postage	186	26	4,000	4,000	0.00%
Bldgs Equip & Land Rent	146	153	500	500	0.00%
Advertising	600	640	1,000	1,000	0.00%
Supplies-General	7,017	7,366	7,950	8,950	12.58%
Supplies-Janitorial	1,957	2,109	4,600	4,600	0.00%
Contracted Services - General	2,258	2,803	3,130	3,130	0.00%
Tipping Fees	2,055	2,055	3,000	2,300	-23.33%
Contracted Services / Credit Card B	3,495	5,655	4,500	4,500	0.00%
Dues & Subscriptions	447	509	730	730	0.00%
Insurance & Bonds	4,593	5,282	5,810	5,810	0.00%
Miscellaneous Expense	80	72	500	500	0.00%
Miscellaneous Expense / Programs	40,936	40,383	45,000	45,000	0.00%
OSHA - Safety	-	152	100	100	0.00%
Inside Charges - Electric	53,026	56,447	60,000	60,000	0.00%
Inside Charges- Water	6,888	7,223	10,500	15,550	48.10%
Inside Charges- Sewer	4,927	3,492	7,000	6,750	-3.57%
<b>Total Operating</b>	<b>195,826</b>	<b>203,661</b>	<b>236,590</b>	<b>242,490</b>	<b>2.49%</b>
Capital Outlay-Other Improvement:	-	29,566	-	115,000	N/A
Capital Outlay-Equipment	-	-	-	22,000	N/A
Capital Outlay / Non-Depreciable	19,625	36,741	-	15,450	N/A
<b>Total Capital Outlay</b>	<b>19,625</b>	<b>66,307</b>	<b>-</b>	<b>152,450</b>	<b>N/A</b>
<b>Total Recreation Admin</b>	<b>\$409,228</b>	<b>\$465,679</b>	<b>\$443,262</b>	<b>\$612,911</b>	<b>38.27%</b>



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**ACTIVITIES:** The Athletic Program provides a variety of athletic programs and activities for persons of all ages. Some of the activities offered and supervised by the athletic staff include: adult softball , youth baseball/softball, 3 tennis tournaments, tennis classes/instruction, youth wrestling, youth basketball, adult basketball, horseshoe tournaments. Coordinates soccer and baseball field rentals for all practices, games and tournaments. The athletic staff also offers tournaments in a variety of areas each year.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. To provide a comprehensive athletic program for youth and adults of Statesville.
2. Plan, organize, promote, administer, and evaluate programs and events.
3. Manage the athletic program to maximize the resources of, and available to, athletic staff and recreation and parks department. To include cooperative programming with other agencies in Statesville and Iredell County, such as
4. Provide employee training and development that provides employees and volunteers with the knowledge and skills they need to do their jobs.
5. Manage employee and participant safety.

**GOALS FOR THE FUTURE:**

1. Look at new athletic programs to get new age adults more active.
2. Increase the number of teams in the adult spring softball league.
3. Increase the number of teams in the adult fall Kickball league.
4. Increase the number of teams in the adult winter basketball league.

**The Recreation Athletics Division is staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions) 2017-18</u>	<u>Adopted 2017-18</u>
Athletic Coordinator	19	<u>1</u>	<u>1</u>	-	<u>1</u>
	Total	<u><u>1</u></u>	<u><u>1</u></u>	<u><u>-</u></u>	<u><u>1</u></u>

PERFORMANCE MEASURES

**GOALS:**

1. To increase the numbers of youth sports teams .
2. To increase the number of adult athletic teams sponsored by industries or businesses within the city limits of Statesville.
3. To increase the amount of revenue produced by Field Rentals.
4. To maintain the quality of outdoor athletic facilities.

**OBJECTIVES:**

1. Maintain quality youth and adult athletic programs.
2. Continue growth in current athletic programs, as well as look for new programs that would benefit the residents of Statesville.
3. Prevent overuse of soccer fields by closing each one day per week.
4. Continue to look for potential field rental clients for tournaments.
5. Increase the number of youth teams in leagues.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Number of soccer fields	7	7	7	7
Revenue from Field Rentals	\$41,942	\$38,216	\$38,000	\$38,000
Number of Youth Sports Teams	103	86	83	85
Number of industrial athletic teams	12	12	15	12
Number of Adult Sports Teams	31	30	30	30
Percentage of fields closed for one day each week	98%	98%	98%	98%

**CULTURAL & RECREATION**

**RECREATION - ATHLETICS**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Permanent	\$42,049	\$45,170	\$46,485	\$48,511	4.36%
Temporary	40,094	43,859	43,748	45,548	4.11%
Longevity	-	-	-	-	N/A
FICA	6,101	6,312	6,909	7,064	2.24%
Group Life	151	162	243	253	4.12%
Retirement	2,975	3,068	3,441	3,712	7.88%
Group Health	7,303	7,303	7,668	8,435	10.00%
Christmas Bonus	75	75	75	75	0.00%
<b>Total Personnel</b>	<b>98,748</b>	<b>105,949</b>	<b>108,569</b>	<b>113,598</b>	<b>4.63%</b>
Gasoline	1,085	527	1,975	550	-72.15%
Travel and Training	659	964	1,135	1,135	0.00%
Maintenance and Repair-Bldgs & G	16,545	-	-	-	N/A
Maint and Repair Equipment	23	50	250	250	0.00%
Maint and Repair-Vehicles	858	94	2,000	2,000	0.00%
Advertising	503	500	525	525	0.00%
Supplies-General	26,519	26,653	27,000	27,000	0.00%
Contracted Services - General	33,357	30,232	48,060	48,060	0.00%
Dues & Subscriptions	-	-	2,230	2,230	0.00%
Insurance & Bonds	10,377	11,933	13,126	13,782	5.00%
Miscellaneous Expense	300	160	300	300	0.00%
<b>Total Operating</b>	<b>90,226</b>	<b>71,113</b>	<b>96,601</b>	<b>95,832</b>	<b>-0.80%</b>
Capital Outlay-Other Improvement:	-	-	-	-	N/A
Capital Outlay-Equipment	-	-	-	-	N/A
Capital Outlay - Non-Depreciable	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Total Athletics</b>	<b>\$ 188,974.00</b>	<b>\$ 177,062.00</b>	<b>\$ 205,170.00</b>	<b>\$ 209,430.00</b>	<b>2.08%</b>



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**ACTIVITIES:** The Program Division and Bentley Community Center provide a variety of recreational opportunities for people of all ages and abilities. Among these opportunities are special events and programs including: Special Olympics, After School Enhancement Programs, Fall Festival, Hype Night, Spring Egg Hunt, Summer Day Camp and Senior Citizen Celebrations. This division also coordinates trips throughout the year visiting sites such as; Southern Christmas & Spring Shows, Shatley Springs, Wohlfahrt Haus Dinner Theater, State Parks, various museums, etc. At the Bentley Community Center, in addition to many special events, instructional classes are offered including ceramics, Youth in Motion, and Adult Exercise classes.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Increase fitness center membership sales at Bentley Community Center
2. Continue to expand, market and promote Special Olympics of Iredell County. Increase volunteer opportunities for local companies and civic organizations. Increase Iredell County's participation at State level competitions.
3. Host or serve as a major partner in at least one community event each month.

**GOALS FOR THE FUTURE:**

1. Develop and enhance marketing strategies to support and expand departmental programs and increase usage of recreation facilities, parks and cultural events.
2. Design programs and services which reflect the City's strategic plan, community demographics, interests and trends in the recreation industry.

**The Programs Division is staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions) 2017-18</u>	<u>Adopted 2017-18</u>
Program Director	19	1	1	-	1
Center Director	15	1	1	-	1
Assistant Center Director	11	1	1	-	1
	<b>Total</b>	<u>3</u>	<u>3</u>	<u>-</u>	<u>3</u>

PERFORMANCE MEASURES

**GOALS:**

1. Increase revenue to \$1000 in Bentley Fitness Membership Sales.
2. Increase use of computer lab
3. Increase programs and special events at Bentley Community Center.

**OBJECTIVES:**

1. Utilize advertising budget to promote programs and community events.
2. Partner with outside organizations who could offer programs at Bentley Community Center

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Revenue generated from Bentley Fitness Center	N/A	N/A	\$ 200.00	\$ 250.00
Bentley computer lab use/month	N/A	N/A	2	5
Program offerings at Bentley Community Center	9	12	12	15

**CULTURAL & RECREATION**

**RECREATION - PROGRAMS**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Permanent	\$126,137	\$129,413	\$132,910	\$134,903	1.50%
Overtime	-	-	1,000	1,000	0.00%
Temporary	25,557	21,466	30,000	30,000	0.00%
FICA	11,048	11,197	12,556	12,709	1.22%
Group Life	452	462	697	707	1.43%
Retirement	8,923	8,789	9,913	10,400	4.91%
Group Health	21,909	21,909	23,004	25,305	10.00%
Christmas Bonus	225	225	225	225	0.00%
<b>Total Personnel</b>	<b>194,251</b>	<b>193,461</b>	<b>210,305</b>	<b>215,249</b>	<b>2.35%</b>
Gasoline	2,143	1,844	2,895	2,000	-30.92%
Utilities	3,834	2,602	7,000	7,000	0.00%
Travel and Training	1,609	1,298	1,750	1,750	0.00%
Maintenance and Repair-Bldgs & G	6,464	3,948	8,600	8,600	0.00%
Maint and Repair Equipment	948	490	3,540	3,540	0.00%
Maint and Repair-Vehicles	387	2,310	2,000	2,000	0.00%
Advertising	2,817	2,299	3,000	3,000	0.00%
Hand Tools	100	-	100	100	0.00%
Supplies-General	9,145	6,175	9,000	9,000	0.00%
Supplies-Janitorial	1,154	1,438	2,000	2,000	0.00%
Supplies-Ceramics	-	-	-	-	N/A
Special Events & Programs	17,509	13,946	15,600	15,600	0.00%
Uniforms	373	314	500	500	0.00%
Contracted Services - General	18,456	20,815	21,500	21,500	0.00%
Dues & Subscriptions	165	65	165	165	0.00%
Insurance & Bonds	10,995	12,644	13,908	14,603	5.00%
Miscellaneous Expense	-	-	-	-	N/A
OSHA - Safety	-	-	-	-	N/A
<b>Total Operating</b>	<b>76,099</b>	<b>70,188</b>	<b>91,558</b>	<b>91,358</b>	<b>-0.22%</b>
Capital Outlay-Equipment	94,352	14,258	-	-	N/A
Capital Outlay / Non-Depreciable	-	16,352	-	3,050	N/A
<b>Total Capital Outlay</b>	<b>94,352</b>	<b>30,610</b>	<b>-</b>	<b>3,050</b>	<b>N/A</b>
<b>Total Programs</b>	<b>\$364,702</b>	<b>\$294,259</b>	<b>\$301,863</b>	<b>\$309,657</b>	<b>2.58%</b>



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**ACTIVITIES:** The Statesville Fitness and Activity Center provides a variety of programs and activities for people of all ages and abilities. Some of the instructional classes offered at Statesville Fitness & Activity Center include: Martial Arts, Silver Sneakers, Silver & Fit, Yoga, Kickboxing, Zumba, Fit Forever, Hip Hop, PiYo, Cardio Cycle, Youth Fit, Climbing Wall Programs, and Aqua Zumba. Additional amenities include: supervised childcare, Fitness on Demand, interactive cardiovascular equipment, bicycles to ride along the greenway, Knockerball and disc golf rentals. Some of the Statesville Fitness & Activity Center special events, programs, and clubs include: After School Enhancement, Summer Day Camps, Spring Break Camps, Winter Break Camps, Teacher Workday Camps, Safety Camps, Trick or Treat the Greenway Trail, Family Bingo, Special Populations Programs, Senior Citizen Clubs, Santa's Workshop, Pickleball, Badminton, and Table Tennis. The Statesville

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Continue to increase the value of the Statesville Fitness and Activity Center by developing and offering a variety of new and existing programs, classes and workshops to all aspects of the community.
2. Continue to market and promote memberships to the Statesville Fitness and Activity Center by offering affordable membership rates and by participating in local festivals, health fairs, community and corporate events.
3. Increase facility rentals by seeking out potential clients to rent during the workday.

**GOALS FOR THE FUTURE:**

1. Develop and enhance marketing strategies to increase facility rentals at Statesville Fitness and Activity Center.
2. Continue to increase facility program offerings, group fitness classes, and membership sales in order to meet revenue projections.

**The Programs Division is staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions) 2017-18</u>	<u>Adopted 2017-18</u>
Facility Manager	18	1	1	-	1
Fitness Director	15	1	1	-	1
Assist. Facility Manager	15	2	2		2
<b>Total</b>		<u>4</u>	<u>4</u>	<u>-</u>	<u>4</u>

PERFORMANCE MEASURES

**GOALS:**

1. To exceed revenue projections in Statesville Fitness and Activity Center memberships.
2. To exceed \$12,500 in revenue projections for room rentals in 2016-2017.
3. Create two new annual events and implement three new ongoing programs at the facility.

**OBJECTIVES:**

1. Attend corporate health fairs and events to increase staff's professional development. Participate in local festivals
2. Utilize advertising budget to promote the new fitness center and its benefits.
3. Meet with target corporations and local businesses to present corporate fitness membership packages and facility rental opportunities.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Statesville Fitness & Activity Center Membership Revenue	\$264,732.58	\$271,361.40	\$210,000.00	\$225,000.00
Statesville Fitness & Activity Center Facility Rental Revenue	\$13,744.50	\$17,955.00	\$21,000.00	\$17,500.00
Statesville Fitness & Activity Center summer camp and afterschool program revenue	\$46,430.00	\$45,388.00	\$48,920.00	\$47,000.00

**BUDGET HIGHLIGHTS:**

\$3,000 added to 3306 to cover expenses for 3 senior clubs no longer receiving funds via special appropriations.

**CULTURAL & RECREATION**

**RECREATION - FITNESS & ACTIVITY CENTER**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Permanent	\$127,432	\$158,056	\$171,363	\$174,062	1.58%
Overtime	-	-	1,000	1,000	0.00%
Temporary	103,407	92,623	95,000	95,000	0.00%
FICA	17,122	18,689	20,474	20,680	1.01%
Group Life	458	519	687	687	0.00%
Retirement	9,015	10,738	12,760	13,398	5.00%
Group Health	21,909	24,647	30,672	33,740	10.00%
Christmas Bonus	225	300	300	300	0.00%
<b>Total Personnel</b>	<b>279,568</b>	<b>305,572</b>	<b>332,256</b>	<b>338,867</b>	<b>1.99%</b>
Utilities	3,935	2,524	7,500	7,500	0.00%
Travel and Training	2,660	4,067	4,250	4,250	0.00%
Maintenance and Repair-Bldgs & G	8,192	5,814	7,800	7,800	0.00%
Maint and Repair Equipment	11,024	8,934	15,210	15,210	0.00%
Advertising	3,301	3,955	5,000	5,000	0.00%
Hand Tools	200	-	200	200	0.00%
Supplies-General	14,192	10,432	16,000	16,000	0.00%
Supplies-Janitorial	5,950	3,609	6,000	6,000	0.00%
Special Events & Programs	7,754	9,549	9,800	12,800	30.61%
Uniforms	1,070	465	1,520	1,520	0.00%
Contracted Services - General	23,276	22,010	31,000	31,000	0.00%
Tipping Fees	-	-	500	100	-80.00%
Dues & Subscriptions	519	585	605	605	0.00%
OSHA - Safety	81	104	350	350	0.00%
Inside Charges - Electric	69,369	60,355	68,000	68,000	0.00%
Inside Charges- Water	652	656	800	800	0.00%
Inside Charges- Sewer	1,057	1,064	1,200	1,200	0.00%
<b>Total Operating</b>	<b>153,232</b>	<b>134,123</b>	<b>175,735</b>	<b>178,335</b>	<b>1.48%</b>
Capital Outlay-Equipment	-	-	115,000	-	N/A
Capital Outlay / Non-Depreciable	-	12,208	-	1,525	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>12,208</b>	<b>115,000</b>	<b>1,525</b>	<b>-98.67%</b>
<b>Total SFAC-Fitness &amp; Activity</b>	<b>\$432,800</b>	<b>\$451,903</b>	<b>\$622,991</b>	<b>\$518,727</b>	<b>-16.74%</b>



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**ACTIVITIES:** The Statesville Leisure Pool offers a variety of safe water activities for persons of all ages and abilities. Activities to be offered include: Open Swim, SFAC Member Swim, Day Camp, Birthday Party Rentals, Exclusive Pool Rentals, and Lifeguard Training.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

- 1 Maintain accurate inventories.
- 2 Meet revenue projections.
- 3 Increase Birthday Party Rentals.

**GOALS FOR THE FUTURE:**

- 1 Operate a safe, well maintained leisure pool.
- 2 Maintain proper certifications for pool operations.
- 1 Operate a safe, well maintained leisure pool.
- 2 Maintain proper certifications for pool operations.

PERFORMANCE MEASURES

**GOALS:**

- 1 To maintain and operate a safe swimming pool.
- 2 To meet revenue projections for the budget year.
- 3 To maintain high water quality in the pool.

**OBJECTIVES:**

- 1 To offer eight in-house safety training sessions for lifeguards and staff.
- 2 To increase number of pool parties, admissions, and campers to help meet revenue goal.
- 3 Maintain water PH, chlorine, and alkalinity at recommended levels.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Number of weeks pool is open.	15	15	15	15
Number of in house safety training sessions held.	8	8	8	8
Number of pool parties	32	35	40	40
Number of pool admissions	34,658	36,598	35,000	33,000
Number of camper admissions	3,559	3,488	3,000	3,500
Number of days pool is open	80	75	75	80
Percentage of days pool is open that pool water is checked every two hours for proper balance.	100%	100%	100%	100%
Percentage of days pool is open that pool water is checked every two hours for proper balance.	100%	100%	100%	100%

**CULTURAL & RECREATION****RECREATION - LEISURE POOL**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries - Temporary	\$89,185	\$85,136	\$90,065	\$90,065	0.00%
FICA	6,787	6,513	6,881	6,881	0.00%
<b>Total Personnel</b>	<b>95,972</b>	<b>91,649</b>	<b>96,946</b>	<b>96,946</b>	<b>0.00%</b>
Travel and Training	920	375	1,000	1,000	0.00%
Maintenance and Repair-Bldgs & G	1,298	241	2,000	2,000	0.00%
Maint and Repair Equipment	1,389	954	2,000	2,000	0.00%
Advertising	500	300	1,000	1,000	0.00%
Supplies-General	4,637	4,529	4,500	4,500	0.00%
Supplies-Janitorial	1,481	1,215	1,480	1,480	0.00%
Supplies- Chemical	11,397	15,703	11,500	12,500	8.70%
Uniforms	1,021	1,226	1,430	1,430	0.00%
Concessions	39,702	38,024	33,000	35,500	7.58%
Contracted Services - General	2,402	2,163	2,700	2,700	0.00%
Dues & Subscriptions	-	90	200	200	0.00%
Inside Charges - Electric	20,973	21,134	25,000	25,000	0.00%
Inside Charges- Water	2,684	4,218	4,100	5,500	34.15%
Inside Charges- Sewer	2,475	3,339	4,800	4,800	0.00%
<b>Total Operating</b>	<b>90,879</b>	<b>93,511</b>	<b>94,710</b>	<b>99,610</b>	<b>5.17%</b>
Capital Outlay / Non-Depreciable	-	1,569	-	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>1,569</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Total Leisure Pool</b>	<b>\$186,851</b>	<b>\$186,729</b>	<b>\$191,656</b>	<b>\$196,556</b>	<b>2.56%</b>



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**ACTIVITIES:** The Parks Division maintains over 400 acres of parks; 20 parks and recreation buildings; 14 picnic shelters, 6 miles of greenways/trails, 7 interstate interchanges, Downtown Streetscape and other facilities with a staff of 13 full-time people. Responsibilities include, but are not limited to, mowing and sowing grass, ball field maintenance, facility maintenance and repair, leaf and tree removal, trash pickup, repair of numerous pieces of playground equipment and special event setups.

**ACTION PLAN FOR FISCAL YEAR 2017-2018:**

1. Continue to Improve turf areas at parks (Lakewood, Bristol, Cooper, Caldwell).
2. Keep City Parks well maintained for citizens to enjoy.
3. Keep interstate interchanges well maintained for citizens and people traveling through our city.

**GOALS FOR THE FUTURE:**

1. Mow parks on a 10 day rotation, interstate interchangers on a 12 day rotation and ballfields on a 7 day rotation rotation.
2. Renovate restrooms at Lakewood Park.
3. Install maintenance building at Soccer Complex.

**The Parks Division is staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions) 2017-18</u>	<u>Adopted 2017-18</u>
Superintendent of Parks & Public	22	1	1	-	1
Park Maintenance Supervisor	17	1	1	-	1
General Supervisor	16	2	2	-	2
Skilled Laborer	10	8	10	1	11
	<b>Total</b>	<u>12</u>	<u>14</u>	<u>1</u>	<u>15</u>

PERFORMANCE MEASURES

**GOALS:**

1. Complete replacement of water fountains at parks to ADA compliant.
2. To have all existing water fountains replaced within two years.

**OBJECTIVES:**

1. Purchase water fountains.
2. Coordinate with other departments for installation.
3. Install fountains.
4. Have new fountains installed in 2016.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Original fountains in park system	16	16	16	16
% New fountains needed in system	25.00%	25.00%	25.00%	25.00%
% New fountains installed in system	50.00%	75.00%	75.00%	75.00%
% Installation remaining	50.00%	25.00%	25.00%	25.00%

**CULTURAL & RECREATION**

**RECREATION - PARKS**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Permanent	\$427,721	\$432,222	\$501,043	\$561,518	12.07%
Overtime	18,802	21,829	25,000	25,000	0.00%
Temporary	79,281	71,555	63,227	38,334	-39.37%
Longevity	-	-	-	-	N/A
FICA	38,393	38,614	45,263	47,931	5.89%
Group Life	1,514	1,486	2,657	2,920	9.90%
Retirement	31,215	30,303	39,051	44,890	14.95%
Group Health	85,810	82,767	108,082	126,525	17.06%
Christmas Bonus	900	900	1,050	1,125	7.14%
<b>Total Personnel</b>	<b>683,636</b>	<b>679,676</b>	<b>785,373</b>	<b>848,243</b>	<b>8.01%</b>
Diesel Fuel	5,861	4,194	9,000	5,500	-38.89%
Gasoline	34,414	20,427	39,000	22,500	-42.31%
Utilities	6,791	3,509	10,000	10,000	0.00%
Travel and Training	1,731	1,856	2,500	2,500	0.00%
Maint and Repair-Bldgs & Grnds	58,501	27,383	39,500	39,500	0.00%
Maint and Repair Equipment	24,102	27,786	27,000	28,000	3.70%
Maint and Repair-Vehicles	8,003	8,152	11,000	11,000	0.00%
Streetscape Maintenance	-	-	-	7,500	N/A
Hand Tools	693	510	800	800	0.00%
Supplies-General	13,451	7,013	10,850	10,850	0.00%
Supplies-Janitorial	9,379	8,299	12,850	12,850	0.00%
Supplies-Materials	93,367	69,365	80,000	80,000	0.00%
Uniforms	2,676	1,853	2,585	2,585	0.00%
Contracted Services - General	114,166	115,560	141,285	59,150	-58.13%
Tipping Fees	948	317	1,100	500	-54.55%
Streetscape Landscaping	-	-	-	134,478	N/A
Dues & Subscriptions	308	188	540	540	0.00%
Insurance & Bonds	27,007	31,058	34,164	35,872	5.00%
OSHA - Safety	3,440	2,491	4,000	4,000	0.00%
Inside Charges - Electric	21,987	25,208	25,000	27,000	8.00%
Inside Charges - Water	12,138	25,012	25,000	30,000	20.00%
Inside Charges - Sewer	2,739	5,721	4,800	7,000	45.83%
Appearance Commission	6,178	3,228	6,000	6,000	0.00%
Tree Board	515	-	-	10,000	N/A
<b>Total Operating</b>	<b>448,395</b>	<b>389,130</b>	<b>486,974</b>	<b>548,125</b>	<b>12.56%</b>
Capital Outlay-Other Improvement:	-	-	-	-	N/A
Capital Outlay-Memorial Trees	-	-	1,500	1,500	0.00%
Capital Outlay-Equipment	18,788	94,044	-	26,000	N/A
Capital Outlay / Non-Depreciable	22,893	6,827	7,800	12,000	53.85%
<b>Total Capital Outlay</b>	<b>41,681</b>	<b>100,871</b>	<b>9,300</b>	<b>39,500</b>	<b>324.73%</b>
<b>Total Parks</b>	<b>\$1,173,712</b>	<b>\$1,169,677</b>	<b>\$1,281,647</b>	<b>\$1,435,868</b>	<b>12.03%</b>

**MISSION:** The Public Grounds and Cemetery Division provides and maintains accurate records of burial spaces in City owned cemeteries and assists citizens and funeral homes with arrangements. In addition, the division strives to maintain City buildings, airport property, public grounds and cemeteries to a high level of acceptance.

**ACTIVITIES:** The Public Grounds & Cemeteries Division is responsible for the operation and care of City owned cemeteries; including meeting with families, funeral homes, selling of spaces, arranging burials, and maintaining accurate records of sales and burials; mowing and maintaining cemeteries, public grounds, airport, industrial park and medians; maintaining, and repairing public buildings.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Provide for approximately 266 burials.
2. Maintain 52 acres of cemeteries plus traffic islands and medians. (This includes mowing of grass, seeding, new graves, shrub pruning, refilling sunken graves and trimming around monuments.)
3. Maintain 300 acres of airport property.
4. Provide building maintenance staff for performing maintenance on City's buildings.
5. Provide staff to deliver supplies for cleaning of City maintain buildings.
6. Supervise grave contractors and monument contractors.

**GOALS FOR THE FUTURE:**

1. Develop additional areas for burial sites at Oakwood and Belmont Cemeteries.
2. Maintain high level of safety practices and conform to OSHA Standards.

**The Public Grounds & Cemeteries**

	Pay Grade	Budget 2015-2016	Budget 2016-2017	Additions (Reductions)	Proposed 2017-2018
Public Grounds/Cem Supervisor	17	1	1	-	1
Bldgs. Maintenance Supervisor	16	1	1	-	1
Bldgs. Maintenance Tech	12	1	1	-	1
Skilled Laborer	10	2	3	-	3
Total		<u>5</u>	<u>6</u>	<u>-</u>	<u>6</u>

PERFORMANCE MEASURES

**GOALS:**

1. Keep cemeteries grounds well kept for funerals and for the public to enjoy.
2. Keep Airport mowed and trimmed.
3. Complete Work Orders in a timely manner.

**OBJECTIVES:**

1. Mow cemeteries on a 7 day rotation, Trim around markers on a 14 day rotation.
2. Mow & Trim Airport on a 14 day rotation.
3. Complete work orders within 30 days from receipt.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Cemetery Lots purchased by City Resident	58	84	70	57
Cemetery Lots purchased by Non Resident	24	28	26	58
Work Orders Received	881	338	900	814
Work Orders Completed on Time	95%	95%	93%	764%
Number of buildings being cleaned	9	10	10	10

**CULTURAL & RECREATION****PUBLIC GROUNDS & CEMETERIES**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$195,760	\$170,556	\$206,775	\$219,433	6.12%
Salaries-Overtime	10,014	5,923	13,700	13,700	0.00%
Salaries-Temporary	50,645	49,792	49,401	30,387	-38.49%
Salaries-Longevity	300	-	-	-	N/A
FICA Expense	19,381	17,310	19,314	20,194	4.56%
Group Life	575	550	1,094	1,151	5.21%
Retirement	13,625	11,921	16,206	17,810	9.90%
Group Health	33,472	32,255	46,008	50,610	10.00%
Christmas Bonus	375	375	450	450	0.00%
<b>Total Personnel</b>	<b>324,147</b>	<b>288,682</b>	<b>352,948</b>	<b>353,735</b>	<b>0.22%</b>
Operating Expense / Diesel Fuel	5,860	6,061	7,500	6,000	-20.00%
Telephone/Communications	4,646	5,091	4,900	5,300	8.16%
Gasoline	10,157	6,668	11,500	6,000	-47.83%
Utilities	755	592	1,300	1,200	-7.69%
Travel and Training	484	398	600	600	0.00%
Maintenance and Repair-Bldgs & G	3,438	3,392	8,900	8,000	-10.11%
Maint and Repair Equipment	10,784	6,150	12,500	12,500	0.00%
Maint and Repair-Vehicles	2,299	7,375	8,500	8,500	0.00%
Bldgs Equip and Land Rent	-	-	360	360	0.00%
Shop Expense	530	651	750	750	0.00%
Hand Tools	2,245	2,248	2,600	2,600	0.00%
Supplies-General	2,435	3,035	4,000	4,000	0.00%
Supplies-Janitorial	1,206	894	1,250	1,250	0.00%
Supplies - Materials	10,558	14,701	15,000	17,000	13.33%
Uniforms	1,247	1,219	1,255	1,255	0.00%
Contracted Services - General	9,143	6,670	12,680	12,500	-1.42%
Tipping Fees	445	984	2,000	1,200	-40.00%
Janitorial Contract	86,344	85,344	96,000	96,000	0.00%
Grave Fees	64,370	59,380	79,500	79,500	0.00%
Dues & Subscriptions	178	178	270	270	0.00%
Insurance & Bonds	12,062	13,871	15,258	16,021	5.00%
Miscellaneous Expense	-	77	500	500	0.00%
Grave Lots	9,500	8,500	13,000	13,000	0.00%
OSHA - Safety	3,199	3,079	3,650	3,650	0.00%
Inside Charges - Electric	5,175	4,828	5,400	5,000	-7.41%
Inside Charges- Water	551	584	600	700	16.67%
Inside Charges- Sewer	202	236	540	540	0.00%
<b>Total Operating</b>	<b>247,813</b>	<b>242,206</b>	<b>310,313</b>	<b>304,196</b>	<b>-1.97%</b>

**CULTURAL & RECREATION****PUBLIC GROUNDS & CEMETERIES**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Capital Outlay-Real Property	-	-	-	-	N/A
Capital Outlay-Other Improvement:	-	-	-	-	N/A
Capital Outlay-Equipment	-	28,400	30,000	27,000	-10.00%
Non-Depreciable Capital	-	5,709	-	11,000	N/A
Total Capital Outlay	-	34,109	30,000	38,000	26.67%
Total Public Grnd & Cemetery	<b>\$571,960</b>	<b>\$564,997</b>	<b>\$693,261</b>	<b>\$695,931</b>	<b>0.39%</b>

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**AIRPORT OPERATING FUND**  
**Summary of Revenues and Expenditures**  
**For the Fiscal Year Ended June 30, 2017-18**

**Summary of Revenues**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	%
					Change
<b>Revenue Sources:</b>					
Investment Earnings	\$ -	\$ 454	\$ 1,000	\$ 2,125	112.50%
Operating Revenues	-	559,950	403,000	495,450	22.94%
Fund Balance	-	-	142,776	78,588	-44.96%
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ 560,404</b>	<b>\$546,776</b>	<b>\$576,163</b>	<b>5.37%</b>

**Summary of Expenditures**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	%
					Change
<b>Expenditures by Function:</b>					
Airport Operations	\$ -	\$ 293,543	\$546,776	\$576,163	5.37%
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 293,543</b>	<b>\$546,776</b>	<b>\$576,163</b>	<b>5.37%</b>

**AIRPORT OPERATING FUND**

**DETAIL REVENUES**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Investment Earnings</b>					
Investments-Earnings	\$ -	\$ 454	\$ 1,000	\$2,125	112.50%
Total Investment Earnings	-	454	1,000	2,125	112.50%
<b>Operating Revenues</b>					
Sale Of Fixed Assets	-	22,609	-	-	N/A
Airport Rent	-	330,143	226,000	255,000	12.83%
Iredell County-Share Manager	-	22,000	22,000	22,000	0.00%
Fueling Flow Fees	-	185,198	155,000	200,000	29.03%
Site Lease	-	-	-	18,450	N/A
Total Operating Revenues	-	559,950	403,000	495,450	22.94%
<b>Fund Balance</b>					
Fund Balance Appropriated	-	-	142,776	78,588	-44.96%
Fund Balance	-	-	142,776	78,588	-44.96%
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ 560,404</b>	<b>\$546,776</b>	<b>\$ 576,163</b>	<b>5.37%</b>

The Airport Operating Fund is an enterprise fund. Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the costs of providing goods and services to the general public be financed or recovered through user charges, or that periodic determination of net income is appropriate for accountability purposes. The proposed budget for the Airport Operating Fund is \$576,163.

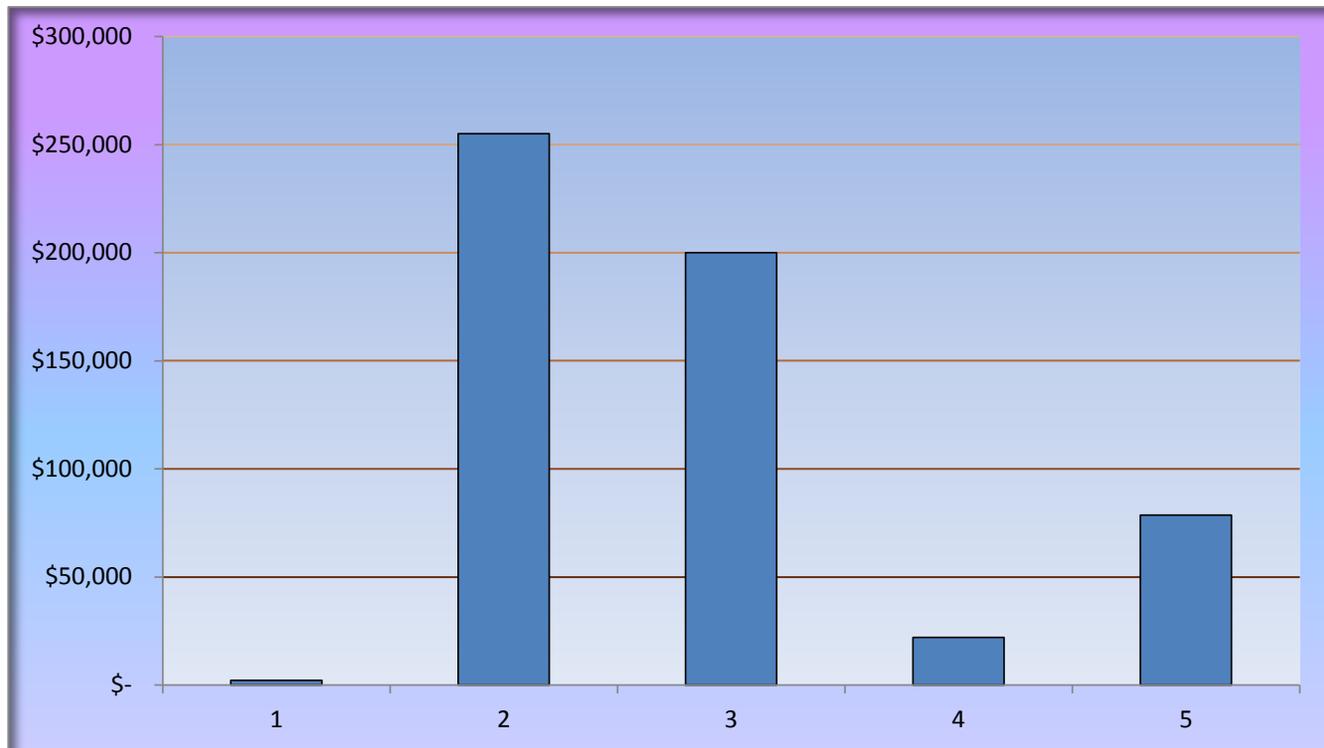
**Operating Revenues**

Two categories of revenues account for 78.97% of Airport Operating Fund resources as discussed below:

- 1. Airport Rent
- 2. Fuel Flow Fees

Of these revenues the Airport Rent and the Fuel Flow Fees are derived from revenues from airport operations. Appropriated Fund Balance was used to balance the requested expenditures.

**Fiscal Year 2017 - 2018  
Total Revenues  
\$576,163**



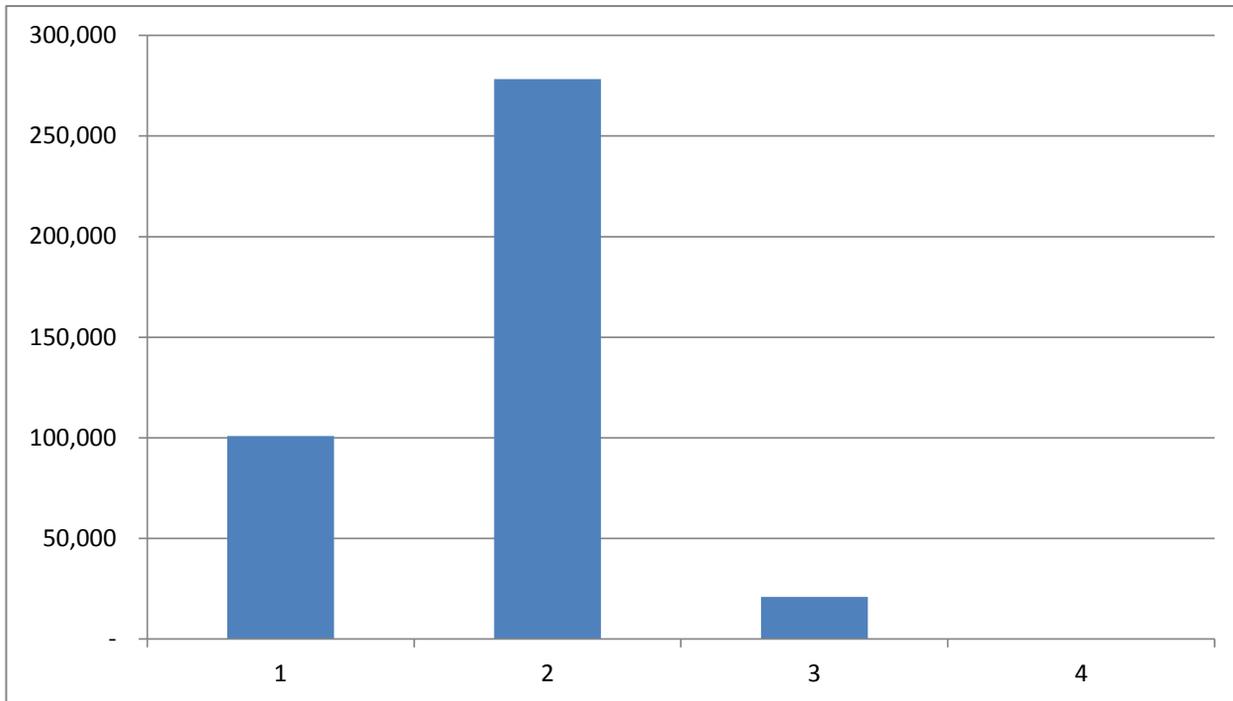
SUMMARY OF EXPENDITURES BY AREA

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Expenditures by Area</b>					
Personnel Services	\$ -	\$ 132,178	\$161,767	185,745	14.82%
Operating	-	142,878	365,009	369,418	1.21%
Capital Outlay	-	18,487	20,000	21,000	5.00%
Contingency	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 293,543</b>	<b>\$546,776</b>	<b>\$576,163</b>	<b>5.37%</b>

Fiscal Year 2017 - 2018

Expenditures by Area

\$576,163



**MISSION:** The Statesville Regional Airport's mission is to represent the City of Statesville in a professional, responsible and businesslike manner while serving the best interests of the citizens of Iredell County and to promote business aviation, economic and industrial development. The City of Statesville will plan, develop, operate, and maintain a premier air transportation facility at the highest levels of safety, convenience, and efficiency.

**ACTIVITIES:** The airport is situated on approximately 428 acres of City-owned land, presently has 79 based aircraft on the premises with a tax value of over \$157 million. There are 23 corporate and general aviation hangars. The leases from these hangars produce over \$280,000 in annual income. The number of aircraft operations (take-offs and landings) exceeds 36,000 per year. Statesville Flying Service, Inc. is the fixed based operator at the airport and operates from a 16 acre tract of land on the north side of the airport. The City is responsible for maintaining all navigational aids (NAVAIDS), runway and taxiway lighting and signage on the airport. Interest in constructing new hangars has recently increased.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Complete Corporate Hangar Site Plan and to pursue federal and state funding for construction.
2. Continue to prepare environmental analysis for the South Parallel Taxiway.
3. Finalize the Airport Layout Plan (ALP).
4. Secure funds from VISION 100 and other sources for construction of the eastern portion of the South Parallel Taxiway
5. Pursue funds from the Charlotte Regional Transportation Planning Organization (CRTPO).
6. Add additional corporate hangars at the airport.

**GOALS FOR THE FUTURE:**

1. Receive funding approval (VISION 100 funds and discretionary appropriations) from Congress for the western portion of the South Parallel Taxiway project, begin design and construction and relocate Bethlehem Road and construct a connection to Buffalo Shoals Road.
2. Increase tax base at the airport by adding corporate hangars and corporate aircraft.

**The Airport is staffed as follows:**

	<u>Pay Grade</u>	<u>Budget 2015-16</u>	<u>Budget 2016-17</u>	<u>Additions (Reductions) 2017-18</u>	<u>Adopted 2017-18</u>
Airport Manager	23	-	1	-	1
Airport Maintenance	12	-	1	-	1
<b>Total</b>		<u>-</u>	<u>2</u>	<u>-</u>	<u>2</u>

**PERFORMANCE MEASURES**

**GOALS:**

1. Add two new corporate aircraft to the based customers.
2. Install upgraded PAPI and REIL systems.
3. Complete the ALP.
4. Design and construction of eastern portion of South Parallel Taxiway.

**OBJECTIVES:**

1. To market the airport assets to increase operations at the airport and to attract additional jet aircraft to base at the airport which will increase property tax income for the City.
2. Establish a working relationship with the Planning staff and CRTPO and pursue funding opportunities from it.
3. To operate and develop the City's Airport in the most fiscally responsible way to ensure aeronautical and facility needs are met to support growth and the related economic development of the City, County and region.
4. To protect life and property at the airport by being proactive in maintaining the safest possible facilities and equipment that complies with or exceeds federal, state and local safety and security regulations.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	Actual	Actual	Budget	Budget
Fuel Flow	\$137,959	\$168,789	\$155,000	\$200,000
Leases	\$170,561	\$292,682	\$226,000	\$226,000
Grants	\$166,667	\$950,000	\$150,000	\$990,000
Tax Base Aircraft \$157,500,000	\$251,174,453	\$231,137,048	\$152,000,000	\$165,000,000
Tax Base Buildings \$18,851,990				

**TRANSPORTATION**

**AIRPORT OPERATING**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$ -	\$ 92,863	\$112,171	\$79,735	-28.92%
Salaries-Overtime	-	1,029	1,100	-	N/A
Salaries-Temporary	-	13,990	14,300	-	N/A
FICA Expense	-	8,203	9,771	6,105	-37.52%
Group Life	-	278	557	413	-25.85%
Retirement	-	6,307	8,382	6,098	-27.25%
Group Health	-	9,433	15,336	8,435	-45.00%
Christmas Bonus	-	75	150	75	-50.00%
<b>Total Personnel</b>	<b>-</b>	<b>132,178</b>	<b>161,767</b>	<b>100,861</b>	<b>-37.65%</b>
Professional Services	-	51,132	6,000	7,500	25.00%
Diesel Fuel	-	-	-	-	N/A
Telephone/Communications	-	3,365	3,635	3,800	4.54%
Gasoline	-	-	800	1,500	87.50%
Utilities	-	11,398	18,425	17,627	-4.33%
Travel and Training	-	1,909	7,150	10,650	48.95%
Maint & Rep/Bldgs & Grn	-	14,851	26,000	21,000	-19.23%
Maint & Rep-Equipment	-	-	8,000	6,000	-25.00%
Maint & Rep-Vehicles	-	157	750	1,000	33.33%
Groundskeeping Expense	-	38,754	51,075	-	N/A
Advertising/Promotion	-	-	4,000	5,500	37.50%
General Supplies	-	-	900	1,200	33.33%
Uniforms	-	-	250	300	20.00%
Internal PILOT	-	-	35,857	35,900	0.12%
Reimbursement	-	-	117,396	118,000	0.51%
Contracted Serv-General	-	-	57,000	19,500	-65.79%
Dues & Subscriptions	-	735	950	950	0.00%
Insurance & Bonds	-	19,083	20,991	22,041	5.00%
Miscellaneous Expense	-	1,191	1,700	1,700	0.00%
Inside Charges- Water	-	120	250	300	20.00%
Inside Charges- Sewer	-	183	400	420	5.00%
Airport Commission	-	-	3,480	3,480	0.00%
<b>Total Operating</b>	<b>-</b>	<b>142,878</b>	<b>365,009</b>	<b>278,368</b>	<b>-23.74%</b>
Capital Outlay-Other Imp	-	-	20,000	-	N/A
Capital Outlay-Equipment	-	18,487	-	19,500	N/A
Non-Depreciable Capital	-	-	-	1,500	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>18,487</b>	<b>20,000</b>	<b>21,000</b>	<b>5.00%</b>
Contingency	-	-	-	-	N/A
<b>Total Airport Operations</b>	<b>-</b>	<b>293,543</b>	<b>546,776</b>	<b>400,229</b>	<b>-26.80%</b>

**TRANSPORTATION****AIRPORT MAINTENANCE**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries	-	-	-	37,260	N/A
Salaries-Overtime	-	-	-	2,100	N/A
Salaries-Temporary	-	-	-	28,600	N/A
FICA Expense	-	-	-	5,205	N/A
Group Life	-	-	-	196	N/A
Retirement	-	-	-	3,013	N/A
Group Health	-	-	-	8,435	N/A
Christmas Bonus	-	-	-	75	N/A
<b>Total Personnel</b>	-	-	-	<b>84,884</b>	<b>N/A</b>
Diesel Fuel	-	-	-	3,000	N/A
Telephone/Communications	-	-	-	900	N/A
Gasoline	-	-	-	-	N/A
Travel And Training	-	-	-	450	N/A
Maint & Rep/Bldgs & Grnds	-	-	-	500	N/A
Maint & Rep/Equipment	-	-	-	4,000	N/A
Maint & Rep/Auto & Truck	-	-	-	4,000	N/A
Groundskeeping Expense	-	-	-	39,250	N/A
Supplies-General	-	-	-	700	N/A
Uniforms	-	-	-	250	N/A
Contracted Serv-General	-	-	-	37,500	N/A
OSHA - Safety	-	-	-	500	N/A
<b>Total Operating</b>	-	-	-	<b>91,050</b>	<b>N/A</b>
<b>Total Airport Maintenance</b>	-	-	-	<b>175,934.00</b>	<b>N/A</b>
<b>Total Airport Fund</b>	<b>\$ -</b>	<b>\$ 293,543</b>	<b>\$ 546,776</b>	<b>\$ 576,163</b>	<b>5.37%</b>

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Electric Fund

Summary of Revenues and Expenditures  
For the Fiscal Year Ended June 30, 2017-18

Summary of Revenues

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Revenue Sources:</b>					
Utility Sales Tax	\$1,207	\$0	\$0	\$ -	N/A
Fees	645,572	702,276	560,375	-	N/A
Electric Sales	46,311,527	45,569,103	46,153,703	46,247,000	0.20%
Services	80,201	70,411	60,000	20,000	-66.67%
Pole Attachment Rent	74,185	40,602	75,000	75,000	0.00%
Investment Earnings	103,440	122,320	85,000	150,000	76.47%
Other Revenue	559,149	583,387	673,576	632,286	-6.13%
Transfers	-	27,943	-	-	N/A
Fund Balance	-	-	-	78,500	N/A
<b>Total Revenues</b>	<b>\$47,775,281</b>	<b>\$47,116,042</b>	<b>\$47,607,654</b>	<b>\$47,202,786</b>	<b>-0.85%</b>

Summary of Expenditures

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Expenditures by Function:</b>					
Electric Utility	\$50,557,177	\$44,793,208	\$47,607,654	\$47,202,786	-0.85%
<b>Total Expenditures</b>	<b>\$50,557,177</b>	<b>\$44,793,208</b>	<b>\$47,607,654</b>	<b>\$47,202,786</b>	<b>-0.85%</b>

## ELECTRIC FUND

## DETAIL REVENUES

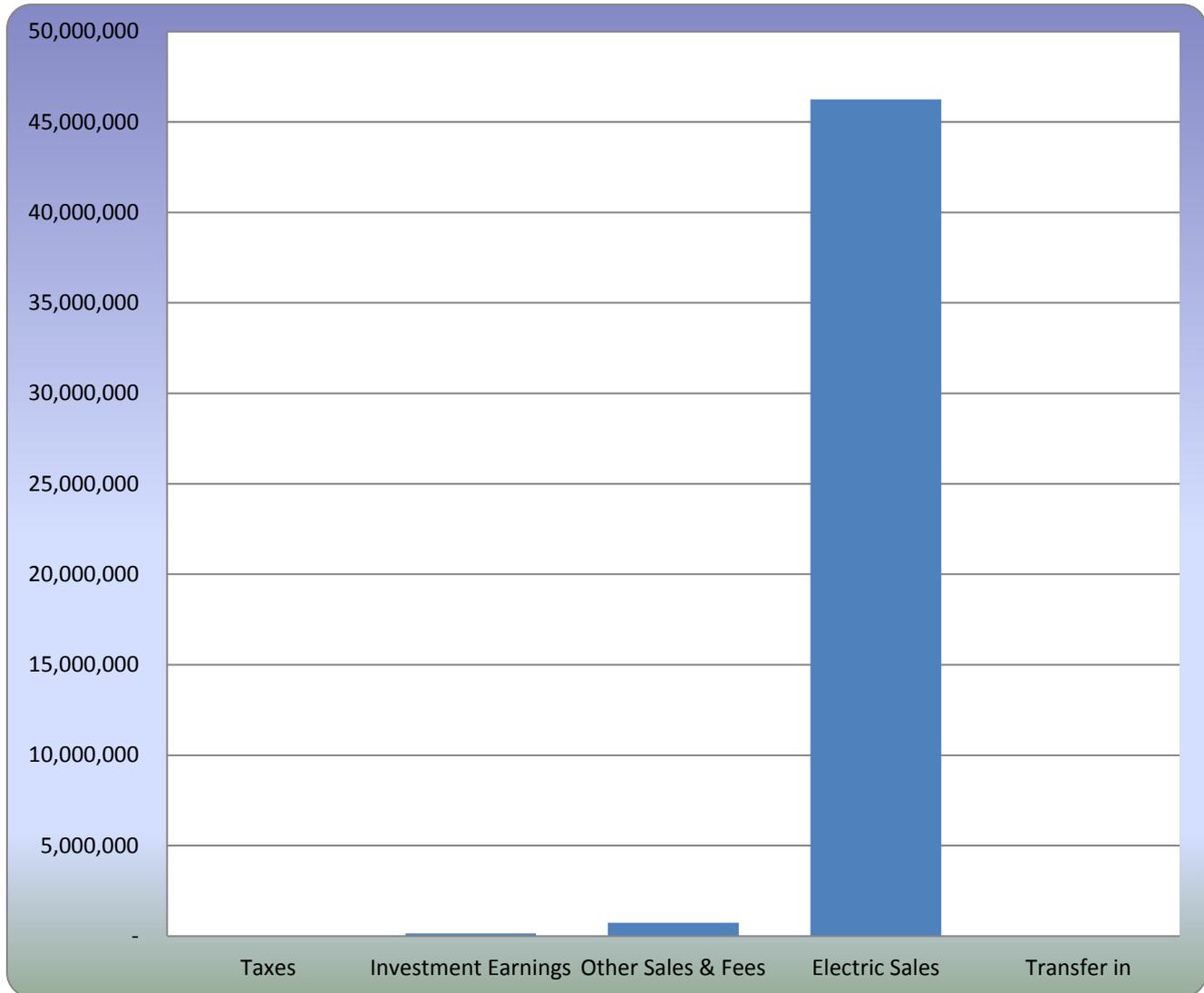
	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Taxes</b>					
NC Sales Tax	\$1,207	\$0	\$0	\$ -	N/A
Total Taxes	1,207	-	-	-	N/A
<b>Investment Earnings</b>					
Investments Earnings	103,440	122,320	85,000	150,000	76.47%
Total Investment Earnings	103,440	122,320	85,000	150,000	76.47%
<b>Other Revenue</b>					
Misc Revenue	10,136	34,847	10,000	18,710	87.10%
Sale Of Fixed Assets	39,301	991	5,000	5,000	0.00%
Cash Over/Short	(353)	(265)	-	-	N/A
Handling Charge Bad Check	5,400	4,968	5,000	-	N/A
Traffic Control	1,474	491	-	-	N/A
Power Agency Promo Refund	9,901	8,369	200,000	200,000	0.00%
FEMA Reimburse	-	-	-	-	N/A
Power Factor	245,400	236,799	225,000	225,000	0.00%
Renewable Energy Charges	161,490	163,324	165,000	165,000	0.00%
Insurance Proceeds	3,700	1,111	-	-	N/A
Participation - Power Agency	12,599	40,276	-	-	N/A
Bad Debt Recovery	49,072	69,393	45,000	-	N/A
Surge Protection Rider	576	576	576	576	0.00%
Generator Security Credit	20,453	22,507	18,000	18,000	0.00%
Total Other Revenue	559,149	583,387	673,576	632,286	-6.13%
<b>Fees</b>					
Reconnection	137,454	107,575	105,375	-	N/A
Penalty & Interest	468,731	454,877	420,000	-	N/A
Meter Tampering Fee	16,000	21,200	15,000	-	N/A
I-77/40 DOT I-3819A Utility Adj	-	-	-	-	N/A
Sale Of Material & Labor	23,387	118,624	20,000	-	N/A
NCDOT 32669.2.1 B-2576	-	-	-	-	N/A
Total Fees	645,572	702,276	560,375	-	N/A

**ELECTRIC FUND**

**DETAIL REVENUES**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Electric Sales</b>					
Electric Sales	44,625,863	43,685,097	44,413,703	44,420,000	0.01%
Electric Sales Internal	1,685,664	1,884,006	1,740,000	1,827,000	5.00%
Total Electric Sales	46,311,527	45,569,103	46,153,703	46,247,000	0.20%
<b>Services</b>					
Service Charge Connection	80,201	70,411	60,000	20,000	-66.67%
Total Services	80,201	70,411	60,000	20,000	-66.67%
<b>Rent</b>					
Pole Attachment Fee	74,185	40,602	75,000	75,000	0.00%
Total Rent	74,185	40,602	75,000	75,000	0.00%
<b>Transfers</b>					
Transfer From Utility Capital	-	27,943	-	-	N/A
Total Transfers	-	27,943	-	-	N/A
Fund Balance	-	-	-	78,500	N/A
Total Fund Balance	-	-	-	78,500	N/A
<b>Total Revenues</b>	<b>\$47,775,281</b>	<b>\$47,116,042</b>	<b>\$47,607,654</b>	<b>\$47,202,786</b>	<b>-0.85%</b>

Fiscal Year 2017 - 2018  
Electric Fund Revenues  
\$47,124,286



**Major Revenue Sources**

The Electric Fund is an enterprise fund. Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the costs of providing goods or services to the general public be financed or recovered through user charges, or that periodic determination of net income is appropriate for accountability purposes. The Statesville City Council establishes electric utility rates.

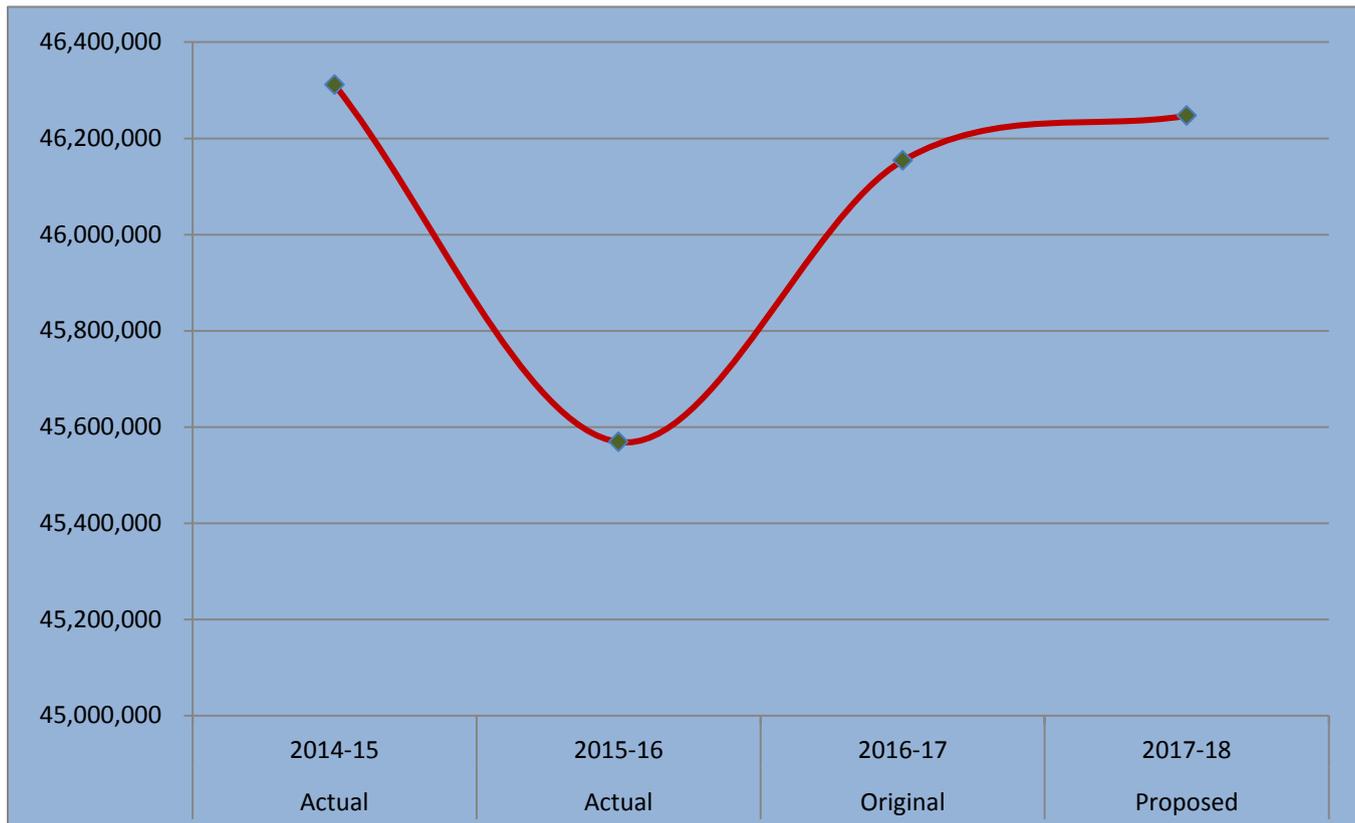
**Sales**

Electric Sales revenues tax are the charges electric utility customers pay for electric service.

Fiscal year 2017-2018 projected revenues from electric sales are estimated at \$46,247,000, a .20% increase from the previous year. This estimate reflects a limited growth in consumption. The City received a 6% decrease in wholesale costs in Fiscal Year 2016 based on a debt restructuring plan by the power agency.

One revenue category accounts for 96.95% of Electric Fund resources as discussed in the paragraph **Sales**:

**Fiscal Year 2017 - 2018  
Electric Sales**

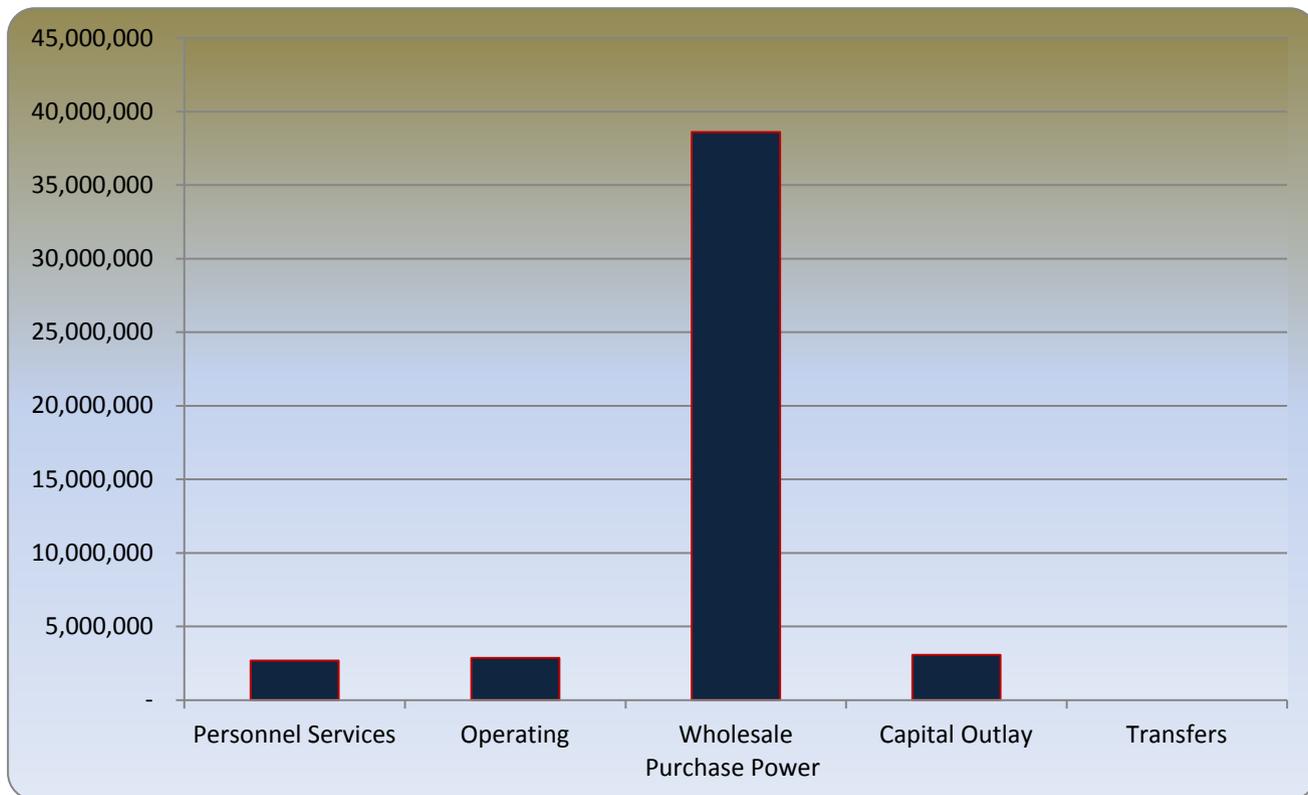


**ELECTRIC FUND**

**SUMMARY OF EXPENDITURES**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Total Expenditures</b>	<b><u>\$50,557,177</u></b>	<b><u>\$44,793,208</u></b>	<b><u>\$47,607,654</u></b>	<b><u>\$47,202,786</u></b>	<b><u>-0.85%</u></b>
<b>Expenditures by Area</b>					
Personnel Services	\$2,034,214	\$2,104,649	\$2,391,567	\$2,670,030	11.64%
Operating	5,230,901	2,463,136	2,831,947	2,853,696	0.77%
Wholesale Purchase Power	41,571,134	39,178,050	39,010,000	38,610,000	-1.03%
Capital Outlay	1,603,461	1,047,373	1,616,600	3,069,060	89.85%
Transfers	117,467	-	1,757,540	-	N/A
<b>Total Expenditures</b>	<b><u>\$50,557,177</u></b>	<b><u>\$44,793,208</u></b>	<b><u>\$47,607,654</u></b>	<b><u>\$47,202,786</u></b>	<b><u>-0.85%</u></b>

**Fiscal Year 2017 - 2018  
Electric Fund Expenditures  
\$47,202,786**



**MISSION:** The Electric Utilities Department delivers electrical service to customers as safely, efficiently, reliably, and economically as possible.

**ACTIVITIES:** The Electric Utilities Department delivers electrical service to over 13,000 customers in the City of Statesville and the surrounding area. This department constructs facilities for new electrical services and maintains over 266 miles of distribution line. Almost all of the maintenance and construction of the system is performed by the 13 line technicians and the majority of this work is done under energized conditions. The Department also installs, maintains, and tests electrical meters, substation equipment, and load management equipment.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Build distribution line extensions, transformer banks and other facilities necessary to serve new customers.
2. Continue implementation of the recommendations of the Electric Distribution System Study.
3. Replace and upgrade existing lines as necessary; begin multi-year project to convert 4 kV distribution system to 23 kV operation.

**GOALS FOR THE FUTURE:**

1. Continue to upgrade or convert the 4 kV distribution system.
2. Implement an AMI and Outage Management System.
3. Upgrade the existing SCADA communication system to fiber.

PERFORMANCE MEASURES

**GOALS:**

1. Perform the necessary preventive and corrective maintenance to extend the useful life of the electric distribution system and to ensure reliable service.
2. Prevent damage to the underground electric distribution system to increase reliability and to ensure the safety of the public.

**OBJECTIVES:**

1. Perform 100% of biannual inspections of more than 50 existing distribution switches on schedule.
2. Maintain or improve the average duration of an interruption for customers served (SAIDI) to the APPA average of 55.88 minutes per year.
3. Complete 60% of street light and security light repair requests within 3 working days of request.
4. Respond to 100% of requests from NC One Call to locate underground facilities within the mandated 72 hour time period.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	Actual	Actual	Y-T-D	Goal
Customers per employee	420	406	394	394
% of existing distribution switches maintained and inspected on schedule	100.00%	100.00%	<b>100.00%</b>	100.00%
Average % of time the electrical distribution system is available to provide service (ASAI)	99.9920%	99.9956%	<b>99.9963%</b>	99.9800%
Average number of times that a customer is interrupted (SAIFI)	0.589	0.258	<b>0.424</b>	0.800
Average duration of an interruption in minutes (SAIDI)	41.81	23.00	<b>19.27</b>	20.00
% of street light and security light trouble tickets handled within 3 working days of request	64.06%	78.54%	<b>80.24%</b>	80.00%
% of NC One-Calls handled within the mandated 48 hour time period	95.00%	96.10%	<b>90.35%</b>	95.00%

## The Electric Utilities Department is staffed as follows:

	Pay Grade	Budget 2015-16	Budget 2016-17	Additions (Reductions) 2017-18	Adopted 2017-18
Director	33	-	1	-	1
Assistant Director	28	1	1	-	1
Electrical Engineer	27	1	1	-	1
Operations Manager	28	1	1	-	1
Technical Services Supv	23	1	1	-	1
Line Crew Supervisor	23	3	3	-	3
Line Clearance Supervisor	23	1	1	-	1
Substation Supervisor	22	1	1	-	1
Substation Specialist	18	-	1	-	1
Line Technician III	19	7	5	-	5
Business Dev. Specialist	20	1	1	-	1
Line Technician II	16	3	3	-	3
Substation Technician	16	1	1	-	1
GIS Analyst	15	1	-	-	-
Engineering Serv. Supv.	21	1	1	-	1
Metering & Control Tech	15	2	2	-	2
Line Technician I	14	3	2	-	2
Line Technician	13	-	3	-	3
Staking Tech	13	1	2	-	2
Utility Locator	13	1	1	-	1
Office Manager	12	<u>1</u>	<u>1</u>	-	<u>1</u>
Total		<u>31</u>	<u>33</u>	-	<u>33</u>

## ELECTRIC FUND

## ELECTRIC UTILITY

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$1,485,062	\$1,540,393	\$1,723,235	\$1,914,951	11.13%
Salaries-Overtime	78,311	88,994	97,000	100,395	3.50%
Salaries-Temporary	22,502	22,824	22,500	51,000	126.67%
Longevity	775	775	775	375	-51.61%
FICA Expense	116,851	122,514	141,130	158,294	12.16%
Group Life	5,174	5,198	8,994	9,995	11.13%
Retirement	110,590	109,077	134,671	154,190	14.49%
Group Health	212,699	212,699	260,712	278,355	6.77%
Christmas Bonus	2,250	2,175	2,550	2,475	-2.94%
<b>Total Personnel</b>	<b>2,034,214</b>	<b>2,104,649</b>	<b>2,391,567</b>	<b>2,670,030</b>	<b>11.64%</b>
Professional Services	31,662	77,722	85,000	145,000	70.59%
Diesel Fuel	24,855	16,922	18,500	20,500	10.81%
Telephone/Communications	37,167	39,404	38,028	45,438	19.49%
Gasoline	24,285	17,368	15,314	19,500	27.33%
Utilities-Propane	3,429	1,786	7,500	7,631	1.75%
Travel and Training	35,365	26,491	38,815	45,707	17.76%
Maint & Rep of Bldgs & Grnds	1,642	2,300	3,500	3,561	1.74%
Maint & Rep of Equipment	39,967	39,711	58,000	60,354	4.06%
Maint & Rep of Auto & Truck	35,662	34,343	28,800	29,304	1.75%
Postage	336	366	500	509	1.80%
Bldgs Equip and Land Rent	24,000	24,000	25,800	25,800	0.00%
Advertising	1,797	1,213	2,200	2,200	0.00%
Customer Promo Rebates	15,573	65,509	200,000	200,000	0.00%
Hand Tools	11,796	11,362	11,800	11,389	-3.48%
Hand Tools - Metering	2,389	3,185	3,090	4,195	35.76%
Hand Tools - Substation Tools	1,748	2,128	2,450	3,000	22.45%
Supplies - General	16,357	21,070	19,850	19,383	-2.35%
NC Sales Tax	2,478,713	-	-	-	N/A
Internal Pilot	281,764	284,268	87,282	102,134	17.02%
Reimbursements	1,071,081	954,572	1,233,685	1,082,717	-12.24%
Contracted Serv-General	329,782	278,229	385,930	418,419	8.42%
Tipping Fees	2,631	2,122	4,500	2,200	-51.11%
Dues & Subscriptions	39,350	39,525	44,212	45,279	2.41%
Insurance & Bonds	53,993	62,092	68,301	71,716	5.00%
Miscellaneous Expense	309	375	500	509	1.80%
Inventory Short/Over	2	(34,015)	-	-	N/A
Obsolete Inventory	2,994	-	3,000	3,000	0.00%
OSHA - Safety	41,774	41,741	49,500	51,990	5.03%

**ELECTRIC FUND**

**ELECTRIC UTILITY**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Inside Charges - Electric	25,783	25,965	30,000	30,000	0.00%
Inside Charges - Water	673	699	800	800	0.00%
Inside Charges - Sewer	898	934	1,090	1,090	0.00%
System Maintenance	320,581	201,877	215,000	218,763	1.75%
Substation Maintenance	115,186	133,587	149,000	181,608	21.88%
Bad Debt Expense	157,357	86,285	-	-	N/A
Inventory Purchases	-	-	-	-	N/A
Inventory Issues	-	-	-	-	N/A
<b>Total Operating</b>	<b>5,230,901</b>	<b>2,463,136</b>	<b>2,831,947</b>	<b>2,853,696</b>	<b>0.77%</b>
Capital Outlay-Electric Distrib	614,149	403,756	742,000	2,537,960	242.04%
Capital Outlay Other Improvements	-	66,699	488,000	15,000	-96.93%
Fiber Optics	444,239	226,047	-	200,000	N/A
Sub Station #5	-	-	-	-	N/A
NCDOT Project I-3819A	-	-	-	-	N/A
Capital Outlay Equipment	536,642	329,919	374,500	279,000	-25.50%
Non-Depreciable Capital	8,431	20,952	12,100	37,100	206.61%
<b>Total Capital Outlay</b>	<b>1,603,461</b>	<b>1,047,373</b>	<b>1,616,600</b>	<b>3,069,060</b>	<b>89.85%</b>
To General Fund	-	-	-	-	N/A
To Streetscape Fund	-	-	-	-	N/A
Transfer To Util Cap Resv	-	-	1,757,540	-	N/A
Transfer To Rate Stabiliz	117,467	-	-	-	N/A
<b>Total Transfers</b>	<b>117,467</b>	<b>-</b>	<b>1,757,540</b>	<b>-</b>	<b>N/A</b>
Purchase For Resale	41,559,028	39,165,656	39,000,000	38,600,000	-1.03%
Purch Power Co-Generation	12,106	12,394	10,000	10,000	0.00%
<b>Total Purchase for Resale</b>	<b>41,571,134</b>	<b>39,178,050</b>	<b>39,010,000</b>	<b>38,610,000</b>	<b>-1.03%</b>
<b>Total Electric Fund</b>	<b>\$50,557,177</b>	<b>\$44,793,208</b>	<b>\$47,607,654</b>	<b>\$47,202,786</b>	<b>-0.85%</b>



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**Water and Sewer Fund**  
**Summary of Revenues and Expenditures**  
**For the Fiscal Year Ended June 30, 2017-18**

**Summary of Revenues**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	%
					Change
<b>Revenue Sources:</b>					
Inside Charges	\$73,537	\$91,633	\$95,000	\$100,000	5.26%
Sewer Fees	5,893,649	6,249,489	6,227,000	6,534,000	4.93%
Water Sales	3,720,402	3,893,524	3,935,000	4,067,100	3.36%
Services	311,397	546,750	360,000	688,700	91.31%
Rent	7,935	-	-	-	N/A
Investment Earnings	80,117	95,768	75,000	112,000	49.33%
Other Revenue	125,614	53,005	8,900	10,650	19.66%
Reimbursements	13,755	14,258	13,900	16,862	21.31%
Transfers	-	151,514	-	628,000	N/A
Fund Balance	-	-	1,947,484	32,968	-98.31%
<b>Total Revenues</b>	<b>\$10,226,406</b>	<b>\$11,095,941</b>	<b>\$12,662,284</b>	<b>\$12,190,280</b>	<b>-3.73%</b>

**Summary of Expenditures**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	%
					Change
<b>Expenditures by Function:</b>					
Sewer Maintenance	\$689,710	\$467,840	\$698,768	\$560,170	-19.83%
Water Maintenance	1,883,535	1,260,330	1,228,546	1,377,494	12.12%
Water Purification	5,276,024	6,905,318	7,716,675	4,457,847	-42.23%
3rd Creek Wastewater Treatment	839,046	921,137	1,073,859	2,497,380	132.56%
4th Creek Wastewater Treatment	1,683,346	1,694,493	1,944,436	3,297,389	69.58%
<b>Total Expenditures</b>	<b>\$10,371,661</b>	<b>\$11,249,118</b>	<b>\$12,662,284</b>	<b>\$12,190,280</b>	<b>-3.73%</b>

**WATER AND SEWER FUND**

**DETAIL REVENUES**

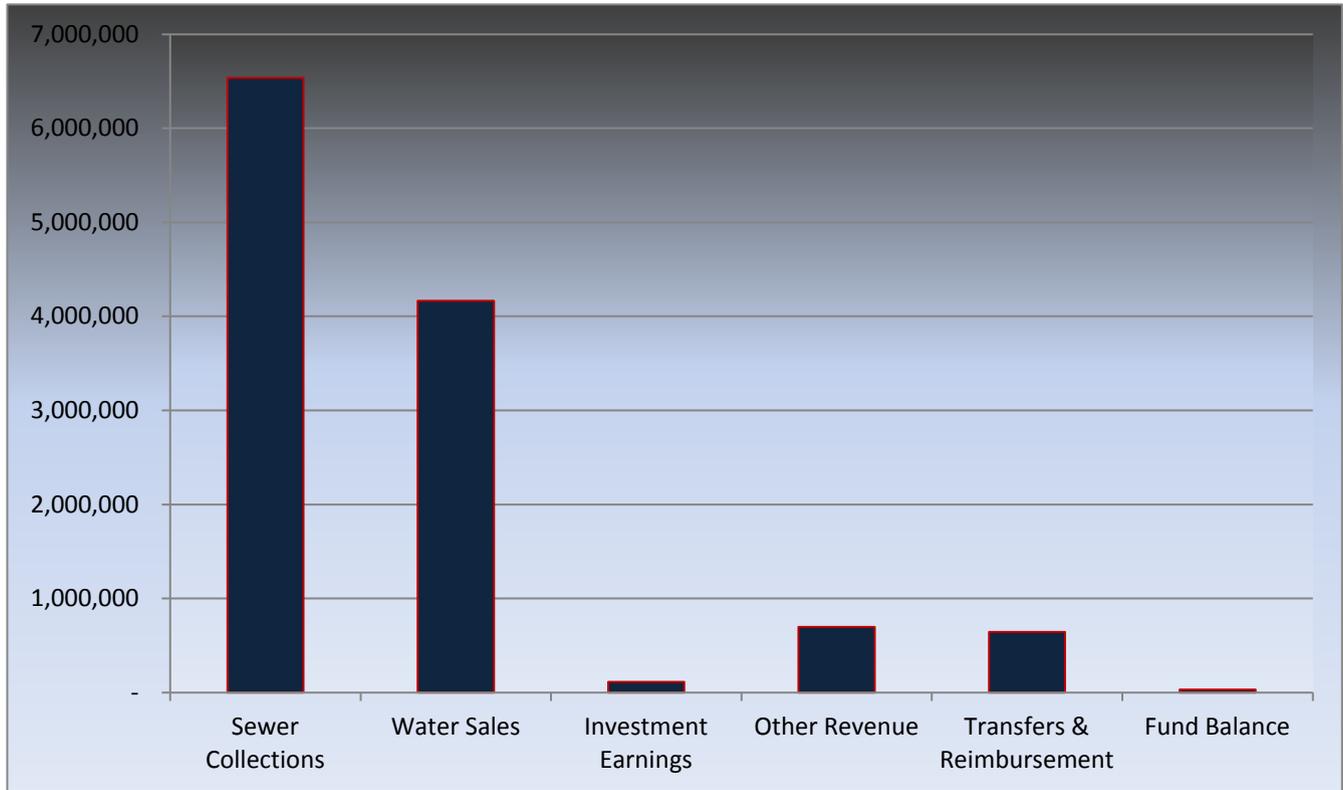
	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Inside Charges</b>					
Water Spec-Internal Sales	\$73,537	\$91,633	\$95,000	\$100,000	5.26%
Total Inside Charges	73,537	91,633	95,000	100,000	5.26%
<b>Investment Earnings</b>					
Earnings	80,117	95,768	75,000	112,000	49.33%
Total Investment Earnings	80,117	95,768	75,000	112,000	49.33%
<b>Other Revenue</b>					
Misc Revenue	8,225	2,636	3,000	3,000	0.00%
Sale Of Fixed Assets	21,340	3,863	5,000	5,000	0.00%
NC Forest Service Grant	-	-	-	-	N/A
Sewer Permit Violations	450	900	900	650	-27.78%
County Share Of Sewer Line	91,175	45,606	-	-	N/A
Insurance Proceeds	4,424	-	-	2,000	N/A
Total Other Revenue	125,614	53,005	8,900	10,650	19.66%
<b>Sewer Fees and Collections</b>					
Sewer Fees (Collections)	5,586,255	5,826,796	5,817,000	6,174,000	6.14%
Sewer Surcharge	25,224	16,804	20,000	15,000	-25.00%
Troutman	215,580	307,697	300,000	240,000	-20.00%
Penalty & Interest	66,590	98,192	90,000	105,000	16.67%
Total Fees	5,893,649	6,249,489	6,227,000	6,534,000	4.93%
<b>Water Sales</b>					
Water-General	3,587,825	3,717,380	3,769,000	3,900,000	3.48%
Iredell	46,174	52,484	46,000	50,000	8.70%
West Iredell	86,326	123,566	120,000	117,000	-2.50%
Troutman	77	94	-	100	N/A
Total Sales	3,720,402	3,893,524	3,935,000	4,067,100	3.36%
<b>Services</b>					
Backflow Fees	-	-	-	700	N/A
Water Meters & Connect	18,922	25,629	15,000	40,000	166.67%
Sewer Service & Permits	17,450	24,350	15,000	20,000	33.33%
Water SDF	54,116	97,901	70,000	128,000	82.86%
Sewer SDF	220,909	398,870	260,000	500,000	92.31%
Total Services	311,397	546,750	360,000	688,700	91.31%

**WATER AND SEWER FUND**

**REVENUES**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Rent</b>					
Site Lease	7,935	-	-	-	N/A
Total Rent	7,935	-	-	-	N/A
<b>Reimbursements</b>					
Electric	13,755	14,258	13,900	16,862	21.31%
Total Reimbursements	13,755	14,258	13,900	16,862	21.31%
<b>Transfers</b>					
From W/S Capital Reserve	-	115,000	-	628,000	N/A
From 3rd Creek WTP	-	36,514	-	-	N/A
Total Transfers	-	151,514	-	628,000	N/A
<b>Fund Balance</b>					
Fund Balance	-	-	1,947,484	32,968	-98.31%
Total Fund Balance	-	-	1,947,484	32,968	-98.31%
<b>Total Revenues</b>	<b>\$10,226,406</b>	<b>\$11,095,941</b>	<b>\$12,662,284</b>	<b>\$12,190,280</b>	<b>-3.73%</b>

Fiscal Year 2017 - 2018  
Water and Sewer Revenues  
\$12,190,280



**Major Revenue Sources**

The Water and Sewer Fund is an enterprise fund. Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the costs of providing goods or services to the general public be financed or recovered through user charges, or that periodic determination of net income is appropriate for accountability purposes.

The Statesville City Council establishes water and sewer utility rates. Two categories of revenues account for 86.96% of Water and Sewer Fund resources as discussed below:

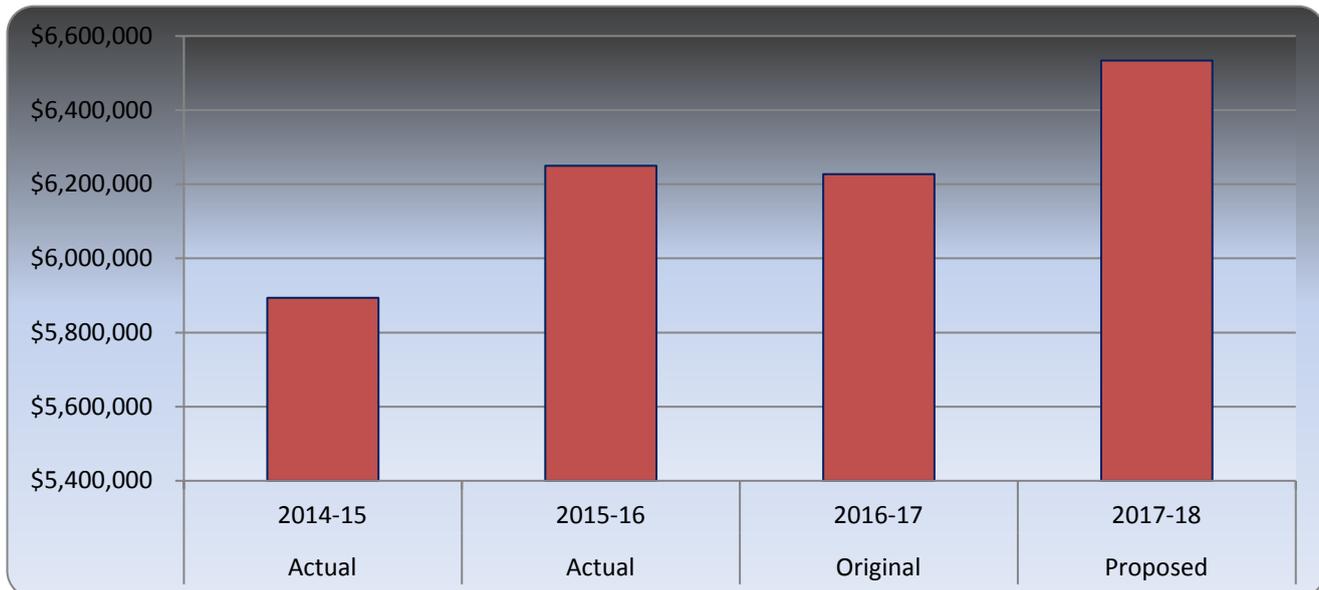
**Sewer Fees:**

These revenues are the largest resource in the Water and Sewer Fund accounting for approximately 53.60% of total revenues. This revenue category is comprised of fees charged for wastewater collection and treatment. Sewer fees are based on water consumption. Fiscal year 2017-2018 Sewer Sales are estimated at \$6,534,000, an increase over the prior year of 4.55%.

**Water Sales:**

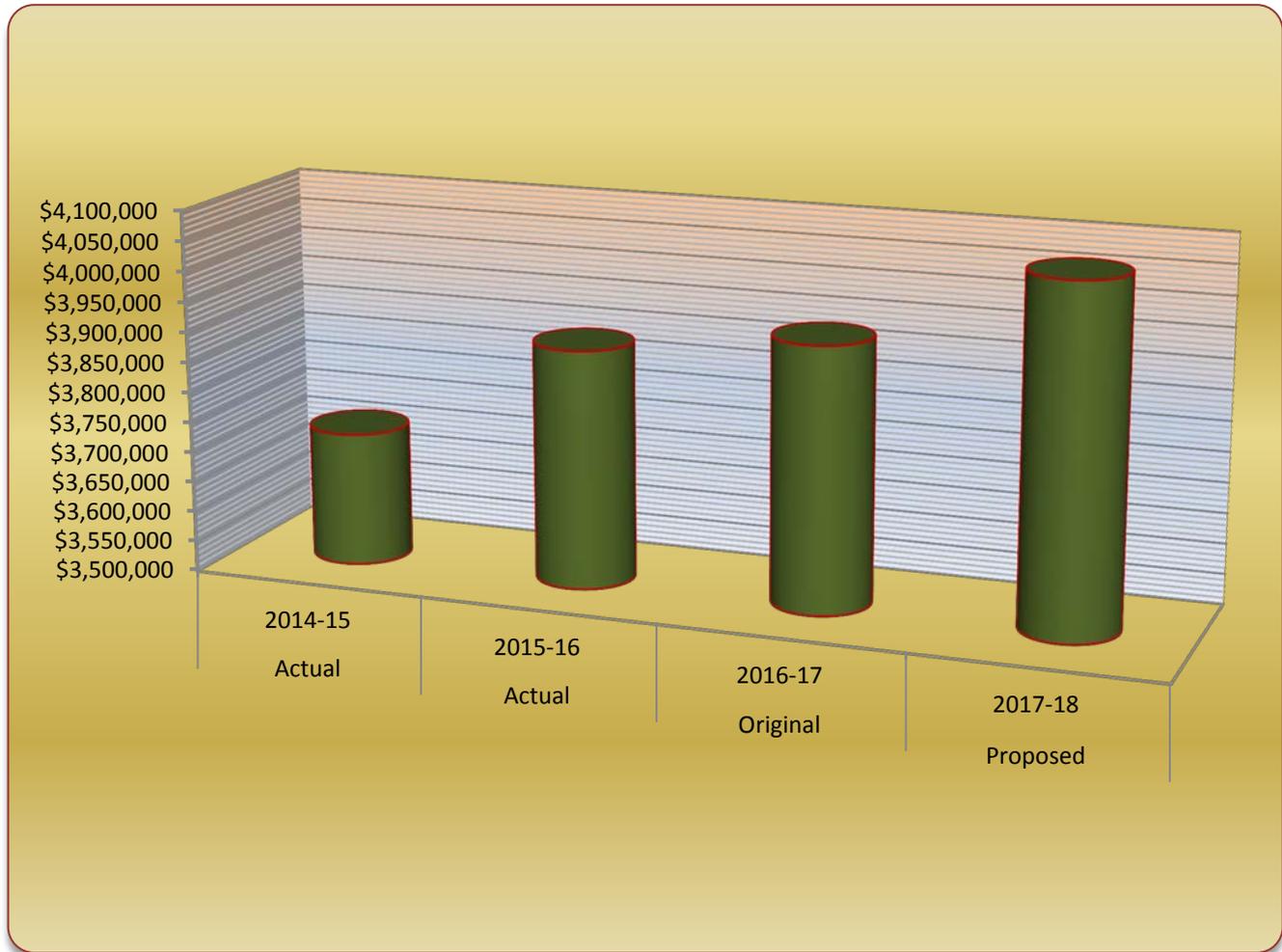
These revenues are the second largest resource in the Water and Sewer Fund accounting for approximately 33.36% of total revenues. This revenue category is comprised of water sales, including bulk sales. Fiscal year 2017-2018 Water Sales are estimated at \$4,067,100, a increase over the prior year of 4.46%. Revenues from water sales and sewer sales are estimated based on a three percent rate increase.

**Sewer Fees (Collections)**



Major Revenue Sources (continued)

Water Sales

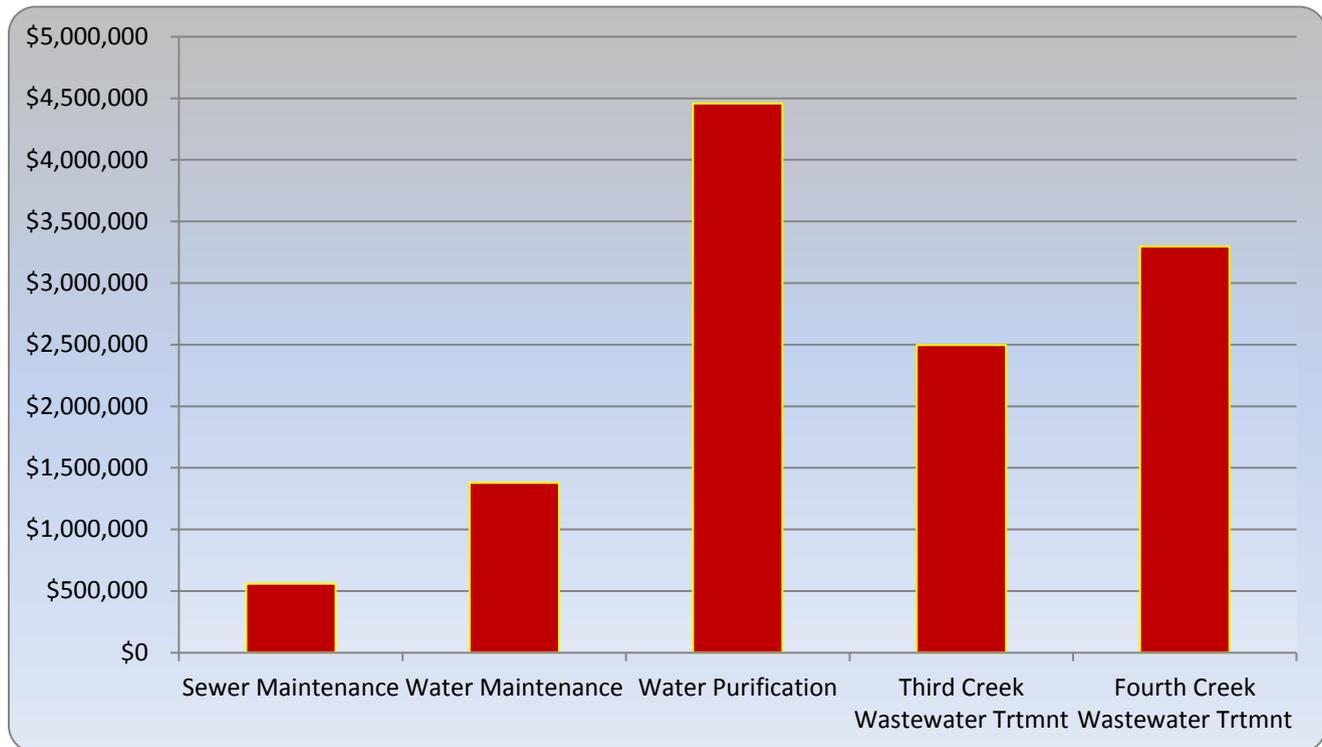


**WATER AND SEWER FUND**

**SUMMARY OF EXPENDITURES**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Sewer Maintenance	\$689,710	\$467,840	\$698,768	\$560,170	-19.83%
Water Maintenance	1,883,535	1,260,330	1,228,546	1,377,494	12.12%
Water Purification	5,276,024	6,905,318	7,716,675	4,457,847	-42.23%
Third Creek Wastewater Trtmnt	839,046	921,137	1,073,859	2,497,380	132.56%
Fourth Creek Wastewater Trtmnt	1,683,346	1,694,493	1,944,436	3,297,389	69.58%
<b>Total Expenditures</b>	<b>\$10,371,661</b>	<b>\$11,249,118</b>	<b>\$12,662,284</b>	<b>\$12,190,280</b>	<b>-3.73%</b>

**Fiscal Year 2017 - 2018  
Expenditures  
\$12,190,280**

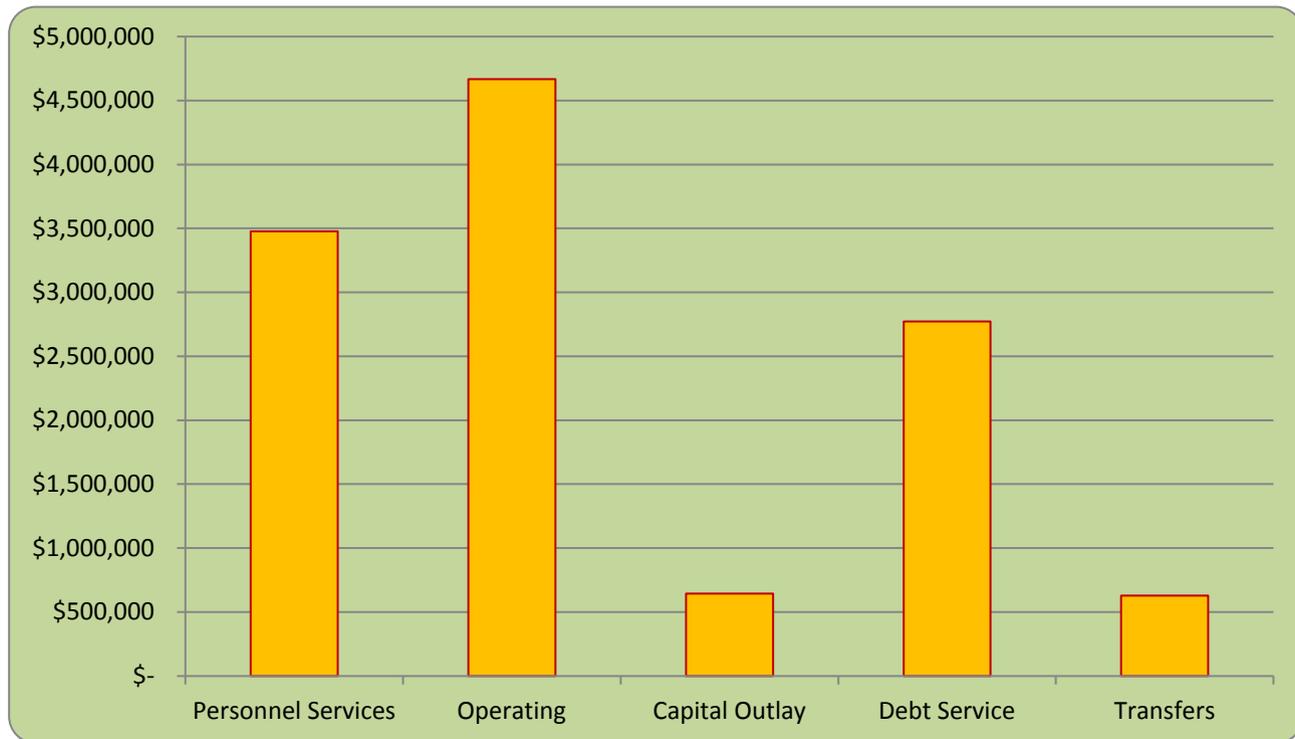


**WATER AND SEWER FUND**

**SUMMARY OF EXPENDITURES**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Expenditures by Area</b>					
Personnel Services	\$2,948,534	\$2,809,206	\$3,268,908	\$ 3,477,429	6.38%
Operating	4,128,446	4,255,771	4,465,086	4,668,299	4.55%
Capital Outlay	1,277,734	735,049	364,300	645,282	77.13%
Debt Service	1,297,023	2,702,321	2,738,990	2,771,270	1.18%
Transfers	719,924	746,771	1,825,000	628,000	-65.59%
Contingency	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$10,371,661</b>	<b>\$11,249,118</b>	<b>\$12,662,284</b>	<b>\$12,190,280</b>	<b>-3.73%</b>

**Fiscal Year 2017 - 2018  
Expenditures by Area  
\$12,190,280**



**MISSION:** The mission of the Sewer Division is to provide essential infrastructure needs, citizen services and to meet City plans and goals by achieving optimum cost of construction, operation and maintenance.

**ACTIVITIES:** The Sewer Maintenance Division insures the uninterrupted service of the sewer collection system from the customer service tap to the sewer treatment plant.

**ACTION PLAN FOR FISCAL YEAR 2017-2018:**

1. Continue ongoing sewer maintenance flushing/cleaning program.
2. Install new manholes when needed, also to rehab and repair older manholes.
3. Install cleanout on customer service line at property line as needed.
4. To continue CCTV program to find problems within the collection system that needs repaired
5. Continue root control and sewer rehabilitation program.

**GOALS FOR THE FUTURE:**

1. Eliminate as much infiltration and exfiltration in sewer collection system as possible.
2. Provide sewer service to all residents inside City limits.

**The Sewer Maintenance Division is staffed as follows:**

	Pay Grade	Budget 2015-16	Budget 2016-17	Additions (Reductions) 2017-18	Adopted 2017-18
Assistant Superintendent	18	1	1	-	1
Crew Supervisor/Inspection	17	1	1	-	1
General Supervisor	16	1	1	-	1
Camera Tech.	12	1	1	-	1
Commercial Driver	11	2	2	-	2
	<b>Total</b>	<u>6</u>	<u>6</u>	<u>-</u>	<u>6</u>

**PERFORMANCE MEASURES**

**GOALS:**

1. To provide uninterrupted service of the collection system from the customer service to the wastewater treatment plant.
2. To eliminate as much infiltration and exfiltration in the collection system as possible.

**OBJECTIVES:**

1. To limit the number of sanitary sewer overflows.
2. To maintain a root control program.
3. To maintain a preventive maintenance program that locates and repairs potential problems.
4. To increase by 10% the number of sewer services replaced.
5. To install cleanouts on customer sewer services as needed.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	Actual	Actual	Budget	Budget
Number of sewer services replaced.	40	23	30	35
Sewer Overflows	0	0	3	3
Root Control Footage	0	40,000	25,000	40,000
Sewer Cleanouts Installed	31	16	50	50
Number of sewer emergency calls	48	72	50	50

**WATER & SEWER FUND**

**PUBLIC WORKS - SEWER MAINTENANCE**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$224,852	\$177,091	\$231,552	\$234,092	1.10%
Salaries-Overtime	14,216	13,568	22,000	22,000	0.00%
Salaries-Longevity	125	-	-	-	N/A
FICA Expense	16,870	13,081	19,431	19,625	1.00%
Group Life	827	630	1,213	1,213	0.00%
Retirement	16,927	12,957	18,771	19,600	4.42%
Group Health	43,209	35,298	46,008	50,610	10.00%
Christmas Bonus	450	375	450	525	16.67%
<b>Total Personnel</b>	<b>317,476</b>	<b>253,000</b>	<b>339,425</b>	<b>347,665</b>	<b>2.43%</b>
Professional Services	-	-	1,500	1,500	0.00%
Diesel Fuel	17,116	9,090	24,000	9,000	-62.50%
Gasoline	7,998	3,852	12,000	6,000	-50.00%
Travel and Training	212	-	2,000	2,000	0.00%
Maint & Rep/Bldgs & Grnds	248	96	1,500	1,500	0.00%
Maint & Rep/Equipment	20,312	12,935	26,000	25,000	-3.85%
Maint & Rep/Auto & Truck	14,254	22,480	20,000	20,000	0.00%
Bldgs Equip and Land Rent	580	636	1,500	1,500	0.00%
Hand Tools	1,853	1,554	3,000	2,500	-16.67%
Supplies-General	3,308	2,650	3,500	3,500	0.00%
Supplies-Materials	1,410	1,947	2,500	3,000	20.00%
Uniforms	161	1,724	2,500	3,875	55.00%
Contracted Serv-General	-	-	-	-	N/A
Sewer Utility Avail Fee	-	-	-	-	N/A
Dues & Subscriptions	400	300	2,500	1,000	-60.00%
Insurance & Bonds	14,026	16,130	17,743	18,630	5.00%
Inventory Short/Over	-	(2,638)	-	-	N/A
OSHA- Safety	2,731	2,893	3,500	3,500	0.00%
Sewer Maintenance	39,904	56,078	70,000	75,000	7.14%
Supplies	10,793	8,395	14,000	14,000	0.00%
Y/E Uncollectible	-	-	-	-	N/A
<b>Total Operating</b>	<b>135,306</b>	<b>138,122</b>	<b>207,743</b>	<b>191,505</b>	<b>-7.82%</b>
Capital Improvement Sewer	145,652	72,826	60,000	-	N/A
Capital Outlay-Equipment	91,276	-	85,000	21,000	-75.29%
Non-Depreciable	-	3,892	6,600	-	N/A
<b>Total Capital Outlay</b>	<b>236,928</b>	<b>76,718</b>	<b>151,600</b>	<b>21,000</b>	<b>-86.15%</b>
<b>Total Sewer Maintenance</b>	<b>\$689,710</b>	<b>\$467,840</b>	<b>\$698,768</b>	<b>\$560,170</b>	<b>-19.83%</b>



**MISSION:** The mission of the Water Division is to provide uninterrupted **safe** drinking water to our customers.

**ACTIVITIES:** The Water Maintenance Division insures the uninterrupted service of the water distribution system from Water plant to fire hydrants for fire protection and customer service at the free flowing tap.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Continue to replace galvanized lines & other inferior materials in the water system including upgrading fire hydrants.
2. Continue an ongoing backflow program.
3. Continue an ongoing meter exchange program.
4. Install fire hydrants for fire protection wherever possible per Fire Department’s request.

**GOALS FOR THE FUTURE:**

1. To removal all unnecessary water lines on streets that have two or more lines thereby lowering maintenance cost.
2. To provide adequate fire protection to all the citizens in the City Limits.

**The Water Maintenance Division is staffed as follows:**

	Pay Grade	Budget 2015-16	Budget 2016-17	Additions (Reductions) 2017-18	Adopted 2017-18
Assistant City Engineer	27	1	1	-	1
Water/Sewer Superintendent	20	1	1	-	1
Construction Inspector Supervisor	17	1	1	-	1
Back Flow Control Coordinator	17	1	1	-	1
Crew Supervisor/Inspection	16	1	1	-	1
Motor Equipment Operator	11	1	1	-	1
Meter Maintenance Technician	10	1	1	-	1
Commercial Driver	9	3	3	-	3
Skilled Laborer	8	5	5	-	5
		<u>5</u>	<u>5</u>	<u>-</u>	<u>5</u>
Total		<u>15</u>	<u>15</u>	<u>-</u>	<u>15</u>

**PERFORMANCE MEASURES**

**GOALS:**

1. To provide uninterrupted service to the free flowing taps of customers.
2. To provide adequate number of fire hydrants throughout the water system.
3. Provide timely support to water service emergency calls.
4. To provide safe drinking water to The City of Statesville customers

**OBJECTIVES:**

1. Repair 75% of water main breaks within 5 hours.
2. Ensure that 100 percent of fire hydrants are in working order for fire flow protection.
3. Respond to 100 percent of water service emergency calls within 60 minutes.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	Actual	Actual	Budget	Budget
Number of water main breaks	36	42	40	40
Percentage of water main breaks repaired within 5	96%	96%	96%	96%
90 percent of fire hydrants repaired within 24 hours of notification of problem	95%	95%	95%	95%
Number of water service emergency calls after hours	160	53	130	140
100 percent of water service emergency calls	100%	100%	100%	100%

**WATER & SEWER FUND**

**PUBLIC WORKS - WATER MAINTENANCE**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$564,379	\$517,553	\$604,394	\$643,182	6.42%
Salaries-Overtime	19,528	22,413	25,000	25,000	0.00%
Salaries-Longevity	225	125	125	125	0.00%
FICA Expense	43,825	40,502	48,244	51,212	6.15%
Group Life	1,886	1,896	3,158	3,364	6.52%
Retirement	40,357	36,889	46,605	51,145	9.74%
Group Health	95,851	92,808	115,020	126,525	10.00%
Christmas Bonus	975	975	1,125	1,125	0.00%
<b>Total Personnel</b>	<b>767,026</b>	<b>713,161</b>	<b>843,671</b>	<b>901,678</b>	<b>6.88%</b>
Professional Services	-	-	30,000	-	N/A
Diesel Fuel	5,025	5,321	6,000	5,200	-13.33%
Telephone/Communications	6,460	5,995	8,050	11,330	40.75%
Gasoline	8,437	3,466	8,000	4,200	-47.50%
Travel and Training	69	1,773	5,000	5,000	0.00%
Maint & Rep/Bldgs & Grnds	65	285	1,500	1,500	0.00%
Maint & Rep/Equipment	6,062	2,424	15,200	13,000	-14.47%
Maint & Rep/Auto & Truck	9,195	3,283	9,000	9,000	0.00%
Backflow Expenditures	-	-	-	2,000	N/A
Bldgs Equip and Land Rent	674	737	3,000	3,000	0.00%
Hand Tools	2,189	1,089	3,000	3,000	0.00%
Supplies-General	3,848	5,020	5,000	5,000	0.00%
Supplies-Materials	635	451	1,500	1,500	0.00%
Uniforms	342	2,741	4,200	5,175	23.21%
Contracted Serv-General	-	-	-	-	N/A
Tipping Fees	570	-	2,700	-	N/A
Dues & Subscriptions	2,322	2,085	4,000	3,500	-12.50%
Insurance & Bonds	23,103	26,568	29,225	30,686	5.00%
OSHA- Safety	5,961	2,541	4,500	4,500	0.00%
Inside Charges- Elect	3,165	3,144	3,500	3,500	0.00%
Inside Charges- Water	261	338	600	600	0.00%
Inside Charges- Sewer	277	390	600	600	0.00%
Water Maintenance	29,464	32,196	35,000	60,000	71.43%
Supplies	59,667	69,809	68,300	150,000	119.62%
Backflow Devices	1,156	1,757	3,000	1,000	-66.67%
<b>Total Operating</b>	<b>168,947</b>	<b>171,413</b>	<b>250,875</b>	<b>323,291</b>	<b>28.87%</b>
Capital Improvement Water	918,622	329,736	130,000	50,000	-61.54%
Capital Outlay-Equipment	27,755	41,920	-	101,000	N/A
Non-Depreciable	1,185	4,100	4,000	1,525	-61.88%
<b>Total Capital Outlay</b>	<b>947,562</b>	<b>375,756</b>	<b>134,000</b>	<b>152,525</b>	<b>13.82%</b>
<b>Total Water Maintenance</b>	<b>\$1,883,535</b>	<b>\$1,260,330</b>	<b>\$1,228,546</b>	<b>\$1,377,494</b>	<b>12.12%</b>



**MISSION:** The Mission of the Statesville Water Treatment Plant is to supply, treat, and deliver the highest quality of water at the most economical rate possible to the customer of the system.

**ACTIVITIES:** The Water Purification Division supplies, treats, transports and delivers the highest quality of water possible to current and future customers of the City of Statesville. This is done in the most economic manner to comply with all Federal, State and Local regulations. Minimal impact on the environment and personnel safety are foundations of the operational procedures.

**ACTION PLAN FOR FISCAL YEAR 2017-2018:**

1. LT2 Cryptosporidium/Giardia Testing continues through October 2018.
2. Continue flushing to insure we maintain high water quality to all customers and TTHM & HAA5 standards to assure compliance.

**GOALS FOR THE FUTURE:**

1. Install VFD for Finish Pump #2.
2. Pump Valve Piping Replacment to Finish Pump #3

**The Water Purification Division is staffed as follows:**

	Pay Grade	Budget 2015-16	Budget 2016-17	Additions (Reductions) 2017-18	Adopted 2017-18
Director	31	1	1	-	1
Assistant Director	26	1	1	-	1
Water Treatment Plant Supervisor	22	1	1	-	1
Senior Water Plant Operator	17	1	1	-	1
Plant Maintenance Mechanic	14	1	1	-	1
Water Treatment Plt Operator A	14	1	4	-	4
Water Treatment Plt Operator B	12	2	-	-	-
Water Treatment Plt Operator C	10	1	-	-	-
Residuals Equipment Operator	10	1	1	-	1
Skilled Laborer	10	1	1	-	1
Admin. Secretary I	9	1	1	-	1
		<u>1</u>	<u>1</u>	<u>-</u>	<u>1</u>
Total		<u>12</u>	<u>12</u>	<u>-</u>	<u>12</u>

**PERFORMANCE MEASURES**

**GOALS:**

1. To provide drinking water that meets or exceeds all State and Federal water quality standards.
2. To provide drinking water in the most cost efficient manner.

**OBJECTIVES:**

1. To maintain 100% compliance with the Safe Drinking Water Act for all pertinent federal and state requirements.
2. To maintain effective chlorine residual throughout the distribution system.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Raw MGD (Million gallons per day)	3.13	3.16	* 3.2	3.3
Finished MGD	3.064	3.07	* 3.08	3.2
% of tests passing minimum standard	100%	100%	100%	100%
% of Cl2 residual levels meeting SDWA requirements	100%	100%	100%	100%
Show chemical cost per thousand gallons of treated water	\$0.09	\$0.07	* 0.07	\$0.07
Monitor TTHM & HAA5 to assure compliance with Stage II standards	Yes	Yes	Yes	Yes

*\*Actual number for first seven months*

**WATER AND SEWER FUND**

**WATER PURIFICATION**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$530,411	\$532,311	\$556,340	\$584,067	4.98%
Salaries-Overtime	15,537	20,371	20,518	22,100	7.71%
Salaries-Temporary	-	-	50,000	50,000	0.00%
Salaries-Longevity	225	225	225	225	0.00%
FICA Expense	40,697	41,065	44,216	46,458	5.07%
Group Life	1,871	1,868	2,874	3,055	6.30%
Retirement	38,633	37,546	42,713	46,397	8.63%
Group Health	87,027	83,984	92,016	101,220	10.00%
Christmas Bonus	900	900	900	900	0.00%
<b>Total Personnel</b>	<b>715,301</b>	<b>718,270</b>	<b>809,802</b>	<b>854,422</b>	<b>5.51%</b>
Professional Services	17,974	21,351	72,883	56,572	-22.38%
Prof Services-Contingency	-	-	2,000	2,000	0.00%
Diesel Fuel	11,001	8,737	8,720	10,000	14.68%
Telephone/Communications	24,890	19,525	19,435	21,620	11.24%
Gasoline	3,591	2,575	2,562	3,100	21.00%
Utilities	115,802	141,949	132,600	150,000	13.12%
Travel and Training	2,149	3,872	4,025	4,050	0.62%
Maint & Rep/Bldgs & Grnds	40,034	6,030	6,500	6,500	0.00%
Maint & Rep/Equipment	68,240	72,414	38,000	85,000	123.68%
Maint & Rep/Auto & Truck	167	2,460	2,000	2,000	0.00%
Postage	425	522	1,800	1,800	0.00%
Hand Tools	663	690	1,000	1,000	0.00%
Supplies-General	2,812	2,199	2,800	2,800	0.00%
Supplies-Janitorial	1,995	1,338	2,000	2,000	0.00%
Supplies-Chemical	75,405	61,911	136,511	136,760	0.18%
Supplies-Materials	2,300	2,235	2,300	2,300	0.00%
Supplies-Laboratory	14,742	18,205	18,100	18,100	0.00%
Uniforms	870	922	1,496	1,496	0.00%
Internal Pilot	502,427	488,402	185,841	119,827	-35.52%
Reimbursements	1,234,663	1,226,511	1,276,595	468,451	-63.30%
Contracted Serv-General	81,750	88,803	95,524	118,906	24.48%
Tipping Fees	720	755	760	760	0.00%
Dues & Subscriptions	10,400	10,136	10,955	16,115	47.10%
Insurance & Bonds	11,048	12,705	13,976	14,675	5.00%
Inside Charges- Elect	194,271	231,496	220,000	250,000	13.64%
Inside Charges- Water	4,202	5,827	6,000	6,000	0.00%
Inside Charges- Sewer	6,696	7,799	7,000	8,000	14.29%
Bad Debt Expense	34,595	30,697	-	-	N/A
Inventory Purchases	-	-	-	-	N/A
Inventory Issues	-	-	-	-	N/A
<b>Total Operating</b>	<b>2,463,832</b>	<b>2,470,066</b>	<b>2,271,383</b>	<b>1,509,832</b>	<b>-33.53%</b>

**WATER AND SEWER FUND**

**WATER PURIFICATION**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Capital Outlay Other Imp	58,183	242,848	-	249,000	N/A
Capital Outlay-Equipment Non-Depreciable	10,545	-	66,000	-	N/A
	11,216	25,042	5,500	-	N/A
<b>Total Capital Outlay</b>	<b>79,944</b>	<b>267,890</b>	<b>71,500</b>	<b>249,000</b>	<b>248.25%</b>
To General Fund	-	-	-	-	N/A
To Streetscape Fund	-	-	-	-	N/A
I-77 Sewer Line	-	-	1,245,000	-	N/A
Transfer To W/S Cap Res	625,025	746,771	580,000	628,000	8.28%
Fourth Creek Capital Imp	94,899	-	-	-	N/A
<b>Total Transfers</b>	<b>719,924</b>	<b>746,771</b>	<b>1,825,000</b>	<b>628,000</b>	<b>-65.59%</b>
Principal&Interest-Debt	1,297,023	2,702,321	2,738,990	1,216,593	-55.58%
<b>Total Debt Service</b>	<b>1,297,023</b>	<b>2,702,321</b>	<b>2,738,990</b>	<b>1,216,593</b>	<b>-55.58%</b>
Contingency	-	-	-	-	N/A
<b>Total Contingency</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Total Water Purification</b>	<b>\$5,276,024</b>	<b>\$6,905,318</b>	<b>\$7,716,675</b>	<b>4,457,847</b>	<b>-42.23%</b>

**MISSION:** The Water/Wastewater Treatment Department supplies, treats and delivers the highest quality water possible to the citizens of Statesville and treats and disposes of sewage and residuals generated by the users in the most cost efficient manner that imposes no adverse impact on the environment.

**ACTIVITIES:** The Third Creek Wastewater Treatment Division treats and disposes of sewage and all related residuals generated by domestic and industrial (current and future) customers of the City of Statesville. This is done in the most economical manner as to impose minimal impact on the environment and comply with all Federal, State and Local regulations.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Continue operation of the 6 MGD plant
2. Maintain plant compliance in the most cost effective manner possible.

**GOALS FOR THE FUTURE:**

1. Continue operations of the 6 MGD plant and meeting permit requirements

**The Third Creek Wastewater Treatment Division is staffed as follows:**

	Pay Grade	Budget 2015-16	Budget 2016-17	Additions (Reductions) 2017-18	Adopted 2017-18
Plant Supervisor	22	1	1	-	1
Waste Treatment Plt Operator IV	16		1	-	1
Plant Maintenance Mechanic	14	1	1	-	1
Waste Treatment Plt Operator III	14	1	1	-	1
Waste Treatment Plt Operator II	13	3	2	-	2
Skilled Laborer	10	1	1	-	1
		<u>7</u>	<u>7</u>	<u>-</u>	<u>7</u>

**PERFORMANCE MEASURES**

**GOALS:**

1. To treat waste produced from business and residential customers while assuring permit compliance.
2. To maintain permit compliance in the most cost efficient manner and continue operations of a 6 MGD plant
3. To maintain the plant grounds and equipment in the most cost efficient manner.

**OBJECTIVES:**

1. Minimize increases in treatment costs.
2. Increase training time for maintenance personnel and operators to support goal # 2 above.
3. Monitor use of all treatment chemicals as it relates to both permit compliance and cost effectiveness.

	2014-2015 actual	2015-2016 actual	2016-2017 actual	2017-2018 budget
Millions Gallons treated per day	0.84	0.90	* 0.88	0.85
Treatment cost per thousand gallons	\$2.82	\$2.36	* 3.69	\$3.60
Permit compliance for suspended solids	yes	yes	yes	yes
* Actual number for first seven months				

**WATER AND SEWER FUND**
**THIRD CREEK WASTEWATER TREATMENT**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$268,131	\$276,885	\$310,932	\$325,582	4.71%
Salaries-Overtime	23,232	19,730	20,000	28,000	40.00%
Salaries-Longevity	525	525	525	-	N/A
FICA Expense	21,663	21,947	25,396	27,089	6.67%
Group Life	955	961	1,471	1,538	4.55%
Retirement	20,647	20,086	24,533	27,054	10.28%
Group Health	51,121	51,121	53,676	59,045	10.00%
Christmas Bonus	525	525	525	525	0.00%
<b>Total Personnel</b>	<b>386,799</b>	<b>391,780</b>	<b>437,058</b>	<b>468,833</b>	<b>7.27%</b>
Professional Services	35,109	14,808	61,500	33,205	-46.01%
Prof Services-Contingency	-	-	2,500	2,500	0.00%
Diesel Fuel	9,176	4,590	19,600	6,800	-65.31%
Telephone/Communications	16,117	15,591	15,930	17,070	7.16%
Gasoline	2,359	1,920	2,800	2,000	-28.57%
Utilities	1,504	1,710	4,500	5,400	20.00%
Travel and Training	393	2,088	1,860	1,860	0.00%
Maint & Rep/Bldgs & Grnds	2,737	1,634	9,500	23,500	147.37%
Maint & Rep/Equipment	27,373	20,927	29,750	29,750	0.00%
Maint & Rep/Auto & Truck	4,203	1,828	4,100	4,300	4.88%
Hand Tools	319	480	500	500	0.00%
Supplies-General	1,993	1,724	2,000	2,000	0.00%
Supplies-Janitorial	1,063	1,385	2,800	2,800	0.00%
Supplies-Chemical	85,965	131,503	137,385	145,035	5.57%
Supplies-Materials	1,726	1,697	1,700	1,700	0.00%
Supplies-Laboratory	10,973	5,155	12,000	12,000	0.00%
Uniforms	842	979	1,714	1,820	6.18%
Contracted Serv-General	34,537	39,828	52,500	58,020	10.51%
Tipping Fees	389	1,455	1,550	1,550	0.00%
Dues & Subscriptions	5,291	6,420	6,775	6,775	0.00%
Insurance & Bonds	10,614	12,206	13,427	14,098	5.00%
Miscellaneous Expense	-	-	100	100	0.00%
Inside Charges- Elect	178,576	251,454	250,000	275,000	10.00%
Inside Charges- Water	7,688	1,780	2,100	2,100	0.00%
Inside Charges- Sewer	-	-	210	210	0.00%
<b>Total Operating</b>	<b>438,947</b>	<b>521,162</b>	<b>636,801</b>	<b>650,093</b>	<b>2.09%</b>
Capital Outlay Other Imp	-	-	-	59,500	N/A
Capital Outlay-Equipment Non-Depreciable	13,300	8,195	-	-	N/A
	-	-	-	1,525	N/A
<b>Total Capital Outlay</b>	<b>13,300</b>	<b>8,195</b>	<b>-</b>	<b>61,025</b>	<b>N/A</b>
Principal&Interest-Debt	-	-	-	1,317,429	0.00%
<b>Total Debt Service</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,317,429</b>	<b>N/A</b>
<b>Wastewater Treatment</b>	<b>\$839,046</b>	<b>\$921,137</b>	<b>\$1,073,859</b>	<b>2,497,380</b>	<b>132.56%</b>



**MISSION:** The Water Resources Department supplies, treats and delivers the highest quality water possible to the citizens of Statesville and treats and disposes of sewage and residuals generated by the users in the most cost efficient manner that imposes no adverse impact on the environment.

**ACTIVITIES:** The Fourth Creek Wastewater Treatment Division treats and disposes of sewage and all related residuals generated by domestic and industrial (current and future) customers of the City of Statesville. Fourth Creek processes all residuals generated within the department into STA-LIME, a beneficial reuse liming product, which is distributed to local farmers and bulk distributors. Sewage treatment as well as residuals processing are done in the most economic manner as to impose minimal adverse impact on the environment and comply with all Federal, State and Local regulations. In addition, the Industrial Pretreatment Program operates out of this facility. The purpose of this program is to permit, monitor, regulate and enforce all Local, State and Federal regulations concerning industrial discharges. This program has evolved into an enforcement agency and the future will see progressively more resources allocated in this area. This program has a direct impact on the growth of the city as it determines the type and size of industrial growth.

**ACTION PLAN FOR FISCAL YEAR 2017-18**

1. Continue to implement WWTP upgrades in an efficient manner.
2. Provide training for all plant personnel on the upgraded systems.

**GOALS FOR THE FUTURE:**

1. Continue to maximize efficiency of the new Sta-Lime equipment.
2. Develop strategies to effectively use the data from the new SCADA system.

**PERFORMANCE MEASURES**

**GOALS:**

1. To treat waste produced from business and residential customers for compliance.
2. To maintain permit compliance in the most cost efficient manner.
3. To produce sufficient quantities of class A and B biosolids to maintain operational efficiency.

**OBJECTIVES:**

1. To reduce cost by effectively utilizing the new Sta-Lime equipment.
2. To produce class B biosolids to maintain contractual compliance for quantities produced.

**KEY PERFORMANCE MEASURES:**

	2014-2015	2015-2016	2016-2017	2017-2018
	actual	actual	budget	budget
Million Gallons Treated	2.21	2.19	* 2.3	2.30
Low Level Cl2 Compliance	Yes	Yes	Yes	Yes
Show Treatment Cost Per thousand gallons	1.97	1.34	* 2.01	1.50
Sufficient amount of class B produced	Yes	Yes	Yes	Yes

\* Actual number for first seven months

**The Fourth Creek Wastewater Treatment Division is staffed as follows:**

	Pay Grade	Budget 2015-16	Budget 2016-17	Additions (Reductions) 2017-18	Adopted 2017-18
Pretreatment Coordinator	22				
Chemist	18	1	1	-	1
WWTP Supervisor	22	1	1	-	1
WWTP Senior Operator	17	1	1	-	1
WWTP Residuals Supervisor	16	1	1	-	1
WWTP Operator IV	16	1	1	-	1
Plant Maintenance Mechanic	14	1	1	-	1
WWTP Operator III	14	1	2	-	2
Office Manager	12	1	1	-	1
Pretreatment Technician	13	1	1	-	1
WWTP Operator II	13	2	1	-	1
Commercial Driver	11	1	1	-	1
Residuals Equipment Operator	10	1	1	-	1
Lab-Technician Part-time	9	1	1	-	1
<b>Total</b>		<u>14</u>	<u>14</u>	<u>-</u>	<u>14</u>

**WATER AND SEWER FUND**

**FOURTH CREEK WASTEWATER TREATMENT**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Salaries-Permanent	\$545,967	\$529,120	\$604,804	\$640,459	5.90%
Salaries-Overtime	29,884	29,453	20,309	30,000	47.72%
Salaries-Longevity	300	300	300	300	0.00%
FICA Expense	41,054	40,451	47,930	51,570	7.59%
Group Life	1,886	1,795	3,163	3,349	5.88%
Retirement	40,767	37,713	46,301	51,503	11.24%
Group Health	101,024	93,113	115,020	126,525	10.00%
Christmas Bonus	1,050	1,050	1,125	1,125	0.00%
<b>Total Personnel</b>	<b>761,932</b>	<b>732,995</b>	<b>838,952</b>	<b>904,831</b>	<b>7.85%</b>
Professional Services	44,658	65,974	199,270	162,670	-18.37%
Prof Services-Contingency	-	-	2,000	2,000	0.00%
Diesel Fuel	13,017	11,206	15,143	11,000	-27.36%
Telephone/Communications	15,709	13,458	20,050	23,100	15.21%
Gasoline	8,472	6,084	6,281	6,100	-2.88%
Utilities	7,957	19,553	30,276	30,276	0.00%
Travel and Training	7,058	7,862	10,220	10,220	0.00%
Maint & Rep/Bldgs & Grnds	44,795	33,068	40,000	40,000	0.00%
Maint & Rep/Equipment	141,192	168,183	73,000	73,000	0.00%
Maint & Rep/Auto & Truck	10,161	8,512	12,500	12,500	0.00%
Hand Tools	964	1,014	1,000	1,000	0.00%
Supplies-General	4,000	3,915	4,000	2,700	-32.50%
Supplies-Janitorial	2,166	2,141	3,000	3,000	0.00%
Supplies-Chemical	83,654	86,584	89,012	102,036	14.63%
Supplies-Materials	1,190	1,147	1,200	1,400	16.67%
Supplies-Laboratory	33,503	26,366	35,000	38,000	8.57%
Supplies-Kiln Dust	49,707	36,287	54,000	76,842	42.30%
Uniforms	449	908	1,421	3,495	145.95%
Internal Pilot	-	-	-	179,051	N/A
Reimbursements	-	-	-	699,982	N/A
Contracted Serv-General	81,307	69,752	119,070	119,815	0.63%
Tipping Fees	1,417	1,364	1,652	1,650	-0.12%
Dues & Subscriptions	7,651	8,233	9,469	9,469	0.00%
Insurance & Bonds	23,586	27,124	29,836	31,328	5.00%
Miscellaneous Expense	-	-	350	350	0.00%
OSHA- Safety	8,755	8,931	10,534	10,954	3.99%
Inside Charges- Elect	262,442	301,348	325,000	334,840	3.03%
Inside Charges- Water	2,944	4,902	4,000	5,800	45.00%
Bad Debt Expense	64,210	40,317	-	-	N/A
Computer Software	450	775	1,000	1,000	0.00%
<b>Total Operating</b>	<b>921,414</b>	<b>955,008</b>	<b>1,098,284</b>	<b>1,993,578</b>	<b>81.52%</b>

**WATER AND SEWER FUND**

**FOURTH CREEK WASTEWATER TREATMENT**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Capital Outlay Other Imp	-	-	-	140,000	N/A
Capital Outlay-Equipment	-	-	7,200	18,682	159.47%
Non-Depreciable	-	6,490	-	3,050	N/A
<b>Total Capital Outlay</b>	-	6,490	7,200	161,732	2146.28%
Principal&Interest-Debt	-	-	-	237,248	0.00%
<b>Total Debt Service</b>	-	-	-	237,248	N/A
<b>Total Fourth Creek Wastewater Treatment</b>	<b>\$1,683,346</b>	<b>\$1,694,493</b>	<b>\$1,944,436</b>	<b>3,297,389</b>	<b>69.58%</b>

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**Civic Center Fund**  
**Summary of Revenues and Expenditures**  
**For the Fiscal Year Ended June 30, 2017-18**

**Summary of Revenues**

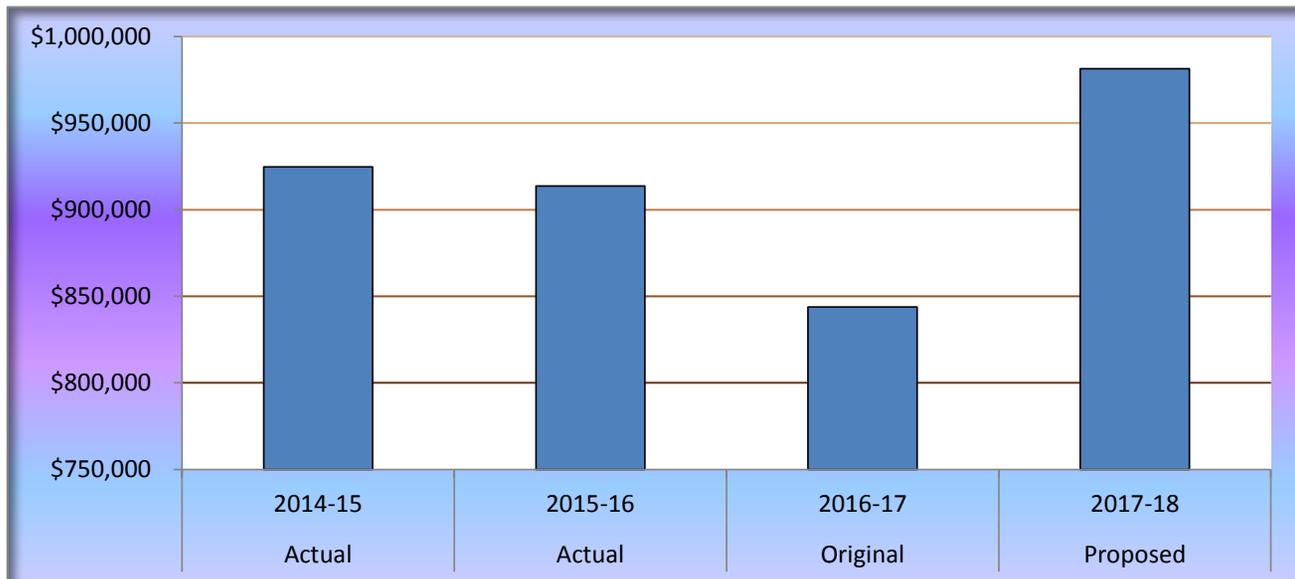
	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Revenue Sources:</b>					
Fees	\$299,275	\$334,194	\$290,000	\$300,000	3.45%
Investment Earnings	7,715	9,465	-	9,500	N/A
Other Revenue	260	238	-	-	N/A
Transfers	617,404	569,791	553,799	671,871	21.32%
Fund Balance	-	-	-	-	N/A
<b>Total Revenues</b>	<b>\$924,654</b>	<b>\$913,688</b>	<b>\$843,799</b>	<b>\$981,371</b>	<b>16.30%</b>

**Summary of Expenditures**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Expenditures by Function:</b>					
Civic Center	\$818,696	\$812,532	\$843,799	\$981,371	16.30%
<b>Total Expenditures</b>	<b>\$818,696</b>	<b>\$812,532</b>	<b>\$843,799</b>	<b>\$981,371</b>	<b>16.30%</b>

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Investment Earnings</b>					
Investments Earnings	\$7,715	\$9,465	\$0	\$ 9,500	N/A
Total Investment Earnings	7,715	9,465	-	9,500	N/A
<b>Other Revenue</b>					
Miscellaneous Revenue	210	238	-	-	N/A
Sale Of Fixed Assets	-	-	-	-	N/A
Handling Charge Bad Check	50	-	-	-	N/A
Total Other Revenue	260	238	-	-	N/A
<b>Fees</b>					
Civic Center Fees	299,275	334,194	290,000	300,000	3.45%
Total Fees	299,275	334,194	290,000	300,000	3.45%
<b>Transfers</b>					
From Annual Hotel/Motel	617,404	569,791	553,799	671,871	21.32%
Total Transfers	617,404	569,791	553,799	671,871	21.32%
<b>Fund Balance</b>					
Fund Balance	-	-	-	-	N/A
Fund Balance	-	-	-	-	N/A
<b>Total Revenues</b>	<b>\$924,654</b>	<b>\$913,688</b>	<b>\$843,799</b>	<b>\$981,371</b>	<b>16.30%</b>

Fiscal Year 2017 - 2018  
Total Revenues  
\$981,371



Major Revenue Sources

The Civic Center Fund is an enterprise fund. Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the costs of providing goods and services to the general public be financed or recovered through user charges, or that periodic determination of net income is appropriate for accountability purposes. The proposed budget for the Civic Center is \$981,371; a decrease of 16.30% from last year.

Two categories of revenues account for 100.00% of Civic Center Fund resources as discussed below:

- 1. Transfers from Occupancy Tax Fund
- 2. Fees

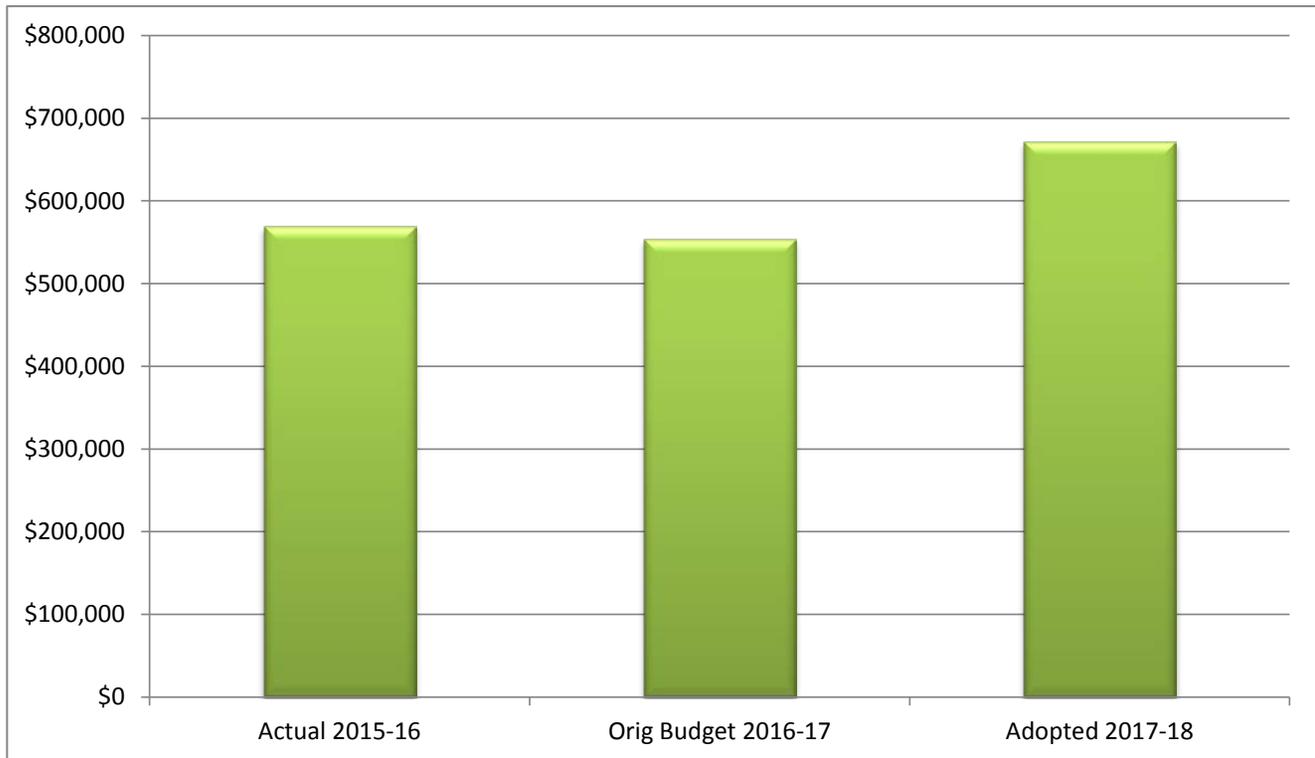
Transfers from Occupancy Tax Fund

Transfers in from the Occupancy Tax Fund are the largest resource in the Civic Center Fund accounting for approximately 68.46% of total revenues. This revenue category represents a distribution from the Occupancy Tax Fund of Hotel/Motel Taxes that are levied on the occupancy of city hotel and motels. The fiscal year 2017-2018 budget includes \$671,871 in transfers from the Occupancy Tax Fund.

Fees

These revenues are the second largest resource in the Civic Center Fund accounting for approximately 30.57% of total revenues. This revenue category is comprised of fees for facility use. The fiscal year 2017-2018 budget includes estimated fees of \$300,000.

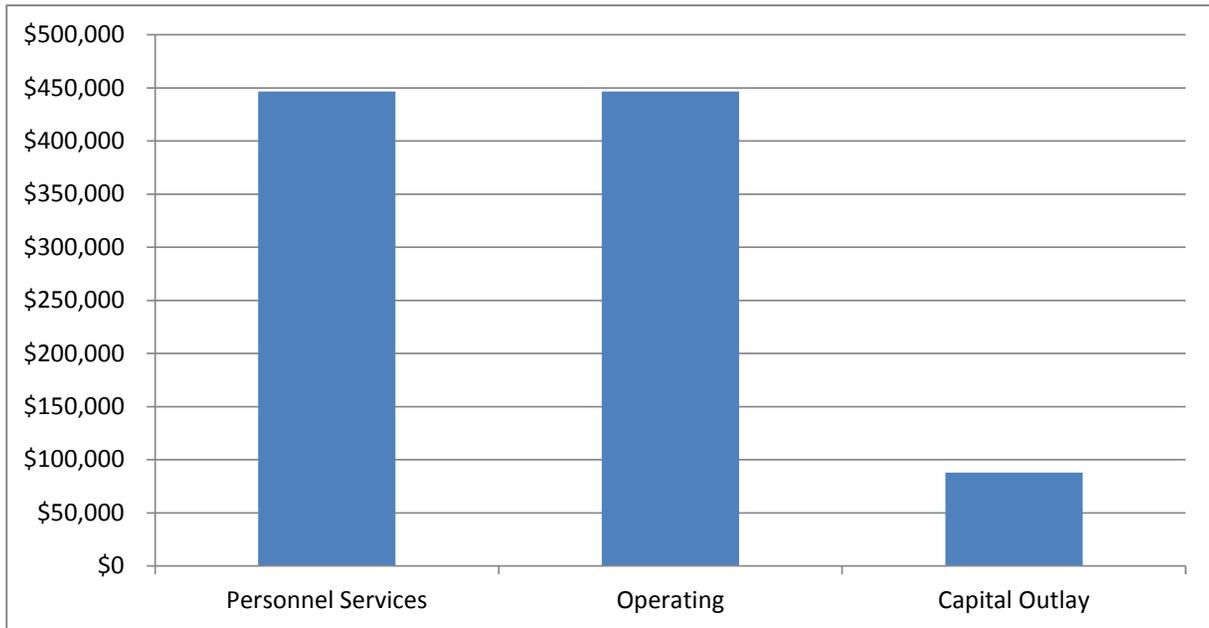
Transfers from Occupancy Tax Fund



**SUMMARY OF EXPENDITURES BY AREA**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Expenditures by Area</b>					
Personnel Services	\$394,079	\$386,441	\$416,246	\$446,690	7.31%
Operating	424,617	426,091	427,553	446,681	4.47%
Capital Outlay	-	-	-	88,000	N/A
Contingency	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$818,696</b>	<b>\$812,532</b>	<b>\$843,799</b>	<b>\$981,371</b>	<b>16.30%</b>

**Fiscal Year 2017 - 2018  
Expenditures by Area  
\$981,371**



**MISSION:** The Statesville Civic Center was built to enhance the quality of life for the citizens of Statesville and Iredell County by providing quality-meeting space for the residents. The facility is designed to meet multiple demands concurrently using small conference rooms and large rooms that can be divided. From large reunions to small parties, the Civic Center can accommodate most meeting needs of the community.

**ACTIVITIES:** The Civic Center provides meeting space for local, regional and statewide use. Examples of the use include: wedding receptions, banquets, trade shows, civic meetings, reunions, proms, conferences and entertainment shows and musicals.

**ACTION PLAN FOR FISCAL YEAR**

1. Continue working with other tourism related organizations to attract events to the Civic Center and the City of Statesville
2. Continue to expand marketing efforts to include a regular schedule of sales calls both locally and in surrounding
4. Continue to monitor the upkeep and maintenance of the Vance Hotel

**GOALS FOR THE FUTURE:**

1. Continue to work with current user groups and maintain overall usage, while enhancing downtown Statesville and
2. Expand marketing program from a localized plan to a statewide plan.
3. Complete Master Plan for Statesville Civic Center
4. Expand parking lots/capacity to accommodate large attendance

**The Civic Center is staffed as follows:**

	Pay Grade	Budget 2015-16	Budget 2016-17	Additions (Reductions) 2017-18	Adopted 2017-18
Civic Center Director	18	1	1	-	1
General Supervisor	16	1	1	-	1
Marketing & Event Coordinator	13	1	1	-	1
Administrative Secretary	9	1	-	-	-
Office Manager	12		1	-	1
Skilled Laborer	10	3	3	-	3
<b>Total</b>		<u>7</u>	<u>7</u>	<u>-</u>	<u>7</u>

PERFORMANCE MEASURES

**GOALS:**

1. Work with Statesville Chamber of Commerce, Downtown Statesville and other organizations to recruit new users groups and expand usage
2. Increase awareness of the Statesville Civic Center and the services we provide to the meeting industry through various marketing methods.
3. Review all operational procedures and ensure that operations focus on excellent customer service to all clients.

**OBJECTIVES:**

1. Continue hosting local, state and regional events (target 600 events).
2. Expand weekday usage (Mon. - Thurs.) by 10%
3. Contract 10 new events
4. Revenues: \$300,000

**KEY PERFORMANCE MEASURES:**

	2014-2015 actual	2015-2016 actual	2016-2017 budget	2017-2018 budget
% of out of town events	20.00%	20.00%	20.00%	20.00%
# of Media Kits mailed	200	250	250	275*
# of follow up calls	280	300	300	300
# of workshops/meetings held	4	5	5	5
# of recruited events	6	10	10	12

\*The majority of the Media Kits are emailed now

## CIVIC CENTER FUND

## CIVIC CENTER

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Permanent	\$265,901	\$260,528	\$275,325	\$294,221	6.86%
Overtime	1,646	2,536	6,600	6,600	0.00%
Temporary	32,959	33,987	36,206	38,937	7.54%
FICA	22,085	22,177	21,607	22,976	6.34%
Group Life	912	872	1,434	1,440	0.42%
Retirement	18,930	17,813	20,873	22,946	9.93%
Group Health	51,121	48,078	53,676	59,045	10.00%
Christmas Bonus	525	450	525	525	0.00%
<b>Total Personnel</b>	<b>394,079</b>	<b>386,441</b>	<b>416,246</b>	<b>446,690</b>	<b>7.31%</b>
Professional Services	4,276	48	2,000	12,000	500.00%
Telephone/Communications	15,361	12,280	16,000	16,000	0.00%
Gasoline	139	107	225	125	-44.44%
Utilities	6,746	4,355	12,500	12,500	0.00%
Travel and Training	3,000	1,078	4,000	4,000	0.00%
Maint and Repair Bldgs & Grnds	50,130	48,161	34,700	34,700	0.00%
Maint and Repair Equipment	2,046	308	5,000	5,000	0.00%
Maint and Repair Vehicles	13	-	500	500	0.00%
Postage	300	-	600	600	0.00%
Bldgs Equip & Land Rent	565	-	1,000	1,000	0.00%
Advertising	27,791	32,010	32,500	32,500	0.00%
Hand Tools	31	292	300	300	0.00%
Supplies-General	12,494	14,873	16,420	19,670	19.79%
Supplies-Janitorial	6,724	5,070	6,350	6,800	7.09%
Uniforms	1,202	1,386	1,500	1,500	0.00%
Internal Pilot	23,965	24,301	22,381	24,231	8.27%
Concessions	2,704	4,500	4,000	4,000	0.00%
Reimbursements	150,489	160,510	128,232	130,915	2.09%
Contracted Serv-General	40,980	36,392	43,100	43,650	1.28%
Tipping Fees	-	-	-	-	N/A
Credit Card Bank Fees	1,274	2,011	2,100	2,100	0.00%
Dues & Subscriptions	962	958	1,250	1,250	0.00%
Insurance & Bonds	7,031	8,086	8,895	9,340	5.00%
Miscellaneous Expense	-	-	10,000	10,000	0.00%
Inside Charges - Electric	63,084	65,404	69,000	69,000	0.00%
Inside Charges - Water	1,829	2,413	3,000	3,000	0.00%
Inside Charges - Sewer	1,481	1,548	2,000	2,000	0.00%
<b>Total Operating</b>	<b>424,617</b>	<b>426,091</b>	<b>427,553</b>	<b>446,681</b>	<b>4.47%</b>

**CIVIC CENTER FUND****CIVIC CENTER**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Capital Outlay-Other Imp	-	-	-	88,000	N/A
Capital Outlay-Equipment	-	-	-	-	N/A
Real Property	-	-	-	-	N/A
Non-Depreciable	-	-	-	-	N/A
<b>Total Capital Outlay</b>	-	-	-	88,000	N/A
Transfer - To Group Health	-	-	-	-	N/A
Contingency	-	-	-	-	N/A
<b>Total Contingency</b>	-	-	-	-	N/A
<b>Total Civic Center</b>	<b>\$818,696</b>	<b>\$812,532</b>	<b>\$843,799</b>	<b>\$981,371</b>	<b>16.30%</b>

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**Group Health and Property & Casualty Liability Fund  
Summary of Revenues and Expenditures  
For the Fiscal Year Ended June 30, 2017-18**

**Summary of Revenues**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Revenue Sources:</b>					
Investment Earnings	10,364	9,446	4,500	7,100	57.78%
Other Revenue	4,112,024	4,183,357	3,840,239	5,120,958	33.35%
Transfers	-	-	-	-	N/A
Fund Balance	-	-	-	-	N/A
<b>Total Revenues</b>	<b>\$4,122,388</b>	<b>\$4,192,803</b>	<b>\$3,844,739</b>	<b>\$5,128,058</b>	<b>33.38%</b>

**Summary of Expenditures**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Expenditures by Function:</b>					
Health Insurance	\$3,353,355	\$3,726,704	\$3,844,739	\$4,202,299	9.30%
Property & Casualty Liability	994,712	986,933	-	925,759	N/A
<b>Total Expenditures</b>	<b>\$4,348,067</b>	<b>\$4,713,637</b>	<b>\$3,844,739</b>	<b>\$5,128,058</b>	<b>33.38%</b>

## INTERNAL SERVICE FUNDS

## DETAIL REVENUES-RISK MANAGEMENT

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>RISK MANAGEMENT FUND</b>					
<b>Investments</b>					
Investments Earnings	\$10,364	\$9,446	\$4,500	\$7,100	57.78%
Total Investments	10,364	9,446	4,500	7,100	57.78%
<b>Other Revenue</b>					
City Contribution-Property & Liability	696,924	801,462	-	922,159	N/A
City Contribution-Group Health	2,646,410	2,606,244	2,982,889	3,340,260	11.98%
Employee-Individual	1,200	740	-	1,000	N/A
Employee-Parent/Children	190,443	195,141	227,000	245,539	8.17%
Employee-Family	345,135	316,071	366,206	360,000	-1.69%
Dental Premiums	112,442	112,347	125,000	125,000	0.00%
Retiree	98,188	116,953	137,144	120,000	-12.50%
Dental Retiree and Cobra	3,463	4,537	-	7,000	N/A
Insurance Refunds/Miscellaneous	15,000	27,379	-	-	N/A
Cobra	2,819	2,483	2,000	-	N/A
Total Other Revenue	4,112,024	4,183,357	3,840,239	5,120,958	33.35%
<b>Fund Balance</b>					
Fund Balance	-	-	-	-	N/A
Total Fund Balance	-	-	-	-	N/A
<b>Total Risk Management Fund</b>	<b>\$4,122,388</b>	<b>\$4,192,803</b>	<b>\$3,844,739</b>	<b>5,128,058</b>	<b>33.38%</b>

**Major Revenue Sources**

The Risk Management Fund consists of Group Health, Worker's Compensation, and the Property and Casualty Liability Insurance activities. Internal service funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost reimbursement basis.

Group Health Activities

The group health fund is a self-funded operation with a third party administrator.

Two revenue categories account for most of Group Health resources as discussed below:

1. City Contributions
2. Employee Contributions

Contributions

City contributions of \$3,340,260 are determined during the budget process and charged to each department based on active employees. \$857,350 are also charged to both active (their contribution)

and full rate charged to qualified retirees.

The City's contribution has increased from \$7,668 to \$8,435 as result of increasing health care claims and Affordable Health Care regulations .

Property and Casualty Liability Activities

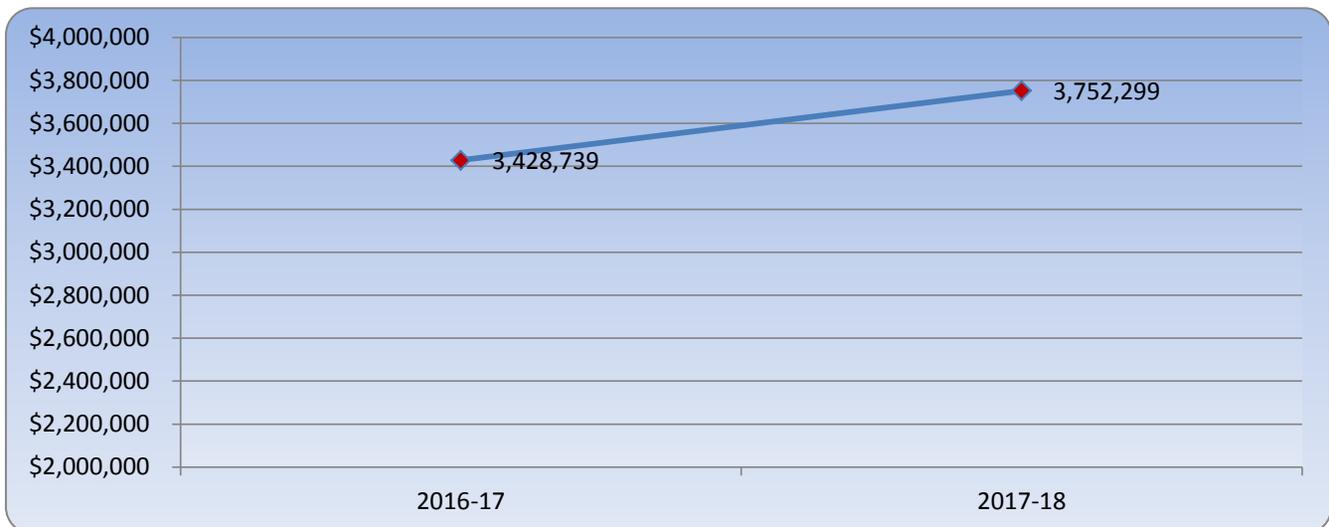
This division is used to account for the City's premiums and retained loss portion of its Property and Casualty Liability, Municipal Equipment and Boiler and Machinery. Qlso accounts for the City's self-funded worker's compensation claims processed by a third party administer.

As with the Group Health , the primary revenue source is premiums and expected claims transferred from the operating funds of the City. Fiscal year 2017-2018 premiums are to increase to \$922,159.

Fund Balance

The proposed Budget does not recommend appropriating in fund balance for fiscal year 2017-2018.

**Self-Insured Health Claims**



## INTERNAL SERVICE FUNDS

## DETAIL EXPENDITURES-RISK MANAGEMENT

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>GROUP HEALTH</b>					
Wellness Program	\$17,936	\$12,951	\$20,000	\$20,000	0.00%
Professional Services	-	-	-	-	N/A
Third Party Admin	216,208	190,204	191,000	195,000	2.09%
Stop Loss Premium	200,944	202,578	205,000	235,000	14.63%
Health Claims	2,796,827	3,212,031	3,303,739	3,627,299	9.79%
Dental Claims	121,440	108,940	125,000	125,000	0.00%
<b>Total Health Insurance Fund</b>	<b>3,353,355</b>	<b>3,726,704</b>	<b>3,844,739</b>	<b>4,202,299</b>	<b>9.30%</b>
<b>PROPERTY, LAIBILITY AND WORKER'S COMPENSATION</b>					
Insurance Premiums	455,975	448,620	-	450,000	N/A
Auto & Liability Claims	55,537	60,699	-	111,900	N/A
Water/Sewer Backups	-	215	-	5,000	N/A
Property Claims	-	-	-	5,000	N/A
Litigation Claims	5,849	-	-	5,000	N/A
Accident Claims	40	-	-	3,000	N/A
Workers Comp Claims	383,583	461,399	-	305,859	N/A
WC Third Party Admin	15,250	16,000	-	20,000	N/A
WC Stop Loss Insurance	78,478	-	-	-	N/A
Appraisals	-	-	-	20,000	N/A
<b>Total Property &amp; Casualty Liability Insurance Fund</b>	<b>994,712</b>	<b>986,933</b>	<b>-</b>	<b>925,759</b>	<b>N/A</b>
<b>Total Risk Management</b>	<b>\$4,348,067</b>	<b>\$4,713,637</b>	<b>\$3,844,739</b>	<b>\$5,128,058</b>	<b>33.38%</b>

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**OCCUPANCY TAX FUND****DETAIL REVENUES**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Other Taxes &amp; Licenses</b>					
5% Hotel/Motel Taxes	\$915,685	\$980,548	\$925,000	\$962,000	4.00%
Total Other Taxes & Licenses	915,685	980,548	925,000	962,000	4.00%
<b>Investments</b>					
Investments Earnings	1,222	2,439	-	-	N/A
Total Investments	1,222	2,439	-	-	N/A
<b>Fees</b>					
Penalty & Interest	727	1,147	-	-	N/A
Total Fees	727	1,147	-	-	N/A
<b>Total Revenues</b>	<b>\$917,634</b>	<b>\$984,134</b>	<b>\$925,000</b>	<b>\$962,000</b>	<b>4.00%</b>

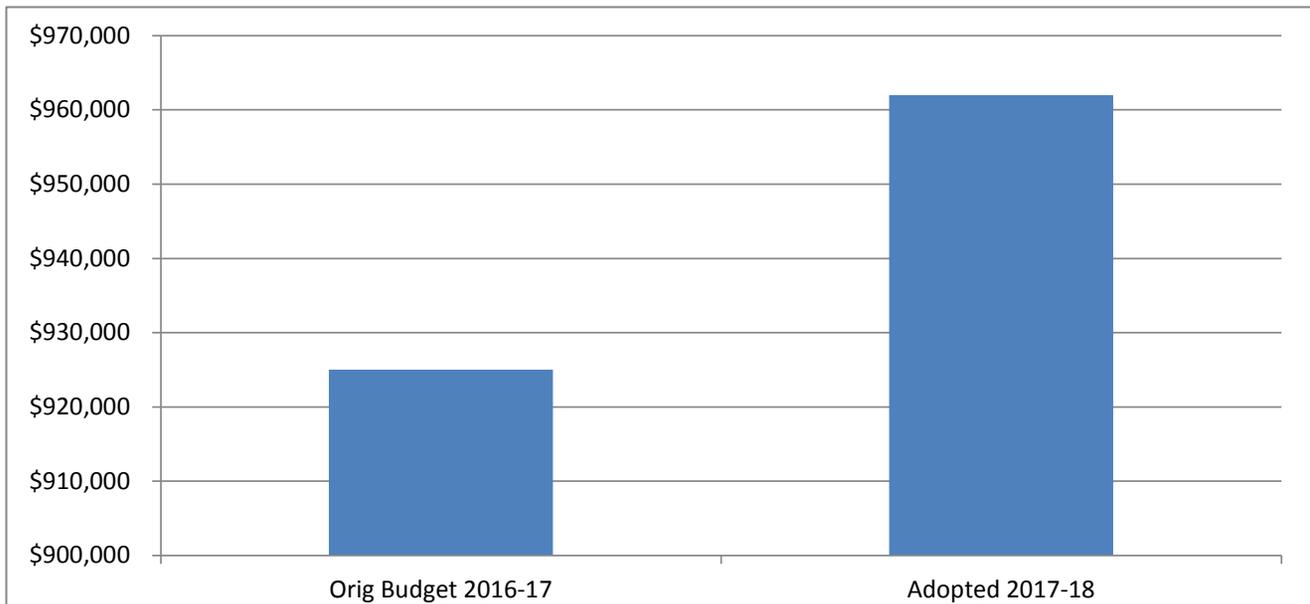
The Occupancy Tax Fund is a special revenue fund. Special revenue funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes. The Occupancy Tax Fund is used to account for receipts of a local Hotel/Motel Occupancy Tax that are restricted to the operations of the civic center and the promotion of travel and tourism.

One revenue, Occupancy Tax, accounts for 100% of the Occupancy Tax Fund resources.

This revenue category represents taxes that are levied on the occupancy of city hotels and motels.

Occupancy taxes are projected in 2017-18 to increase by 4.00% or \$37,000 from the prior year estimate.

**Fiscal Year 2017 - 2018  
Total Revenues  
\$962,000**



**EXPENDITURES:**

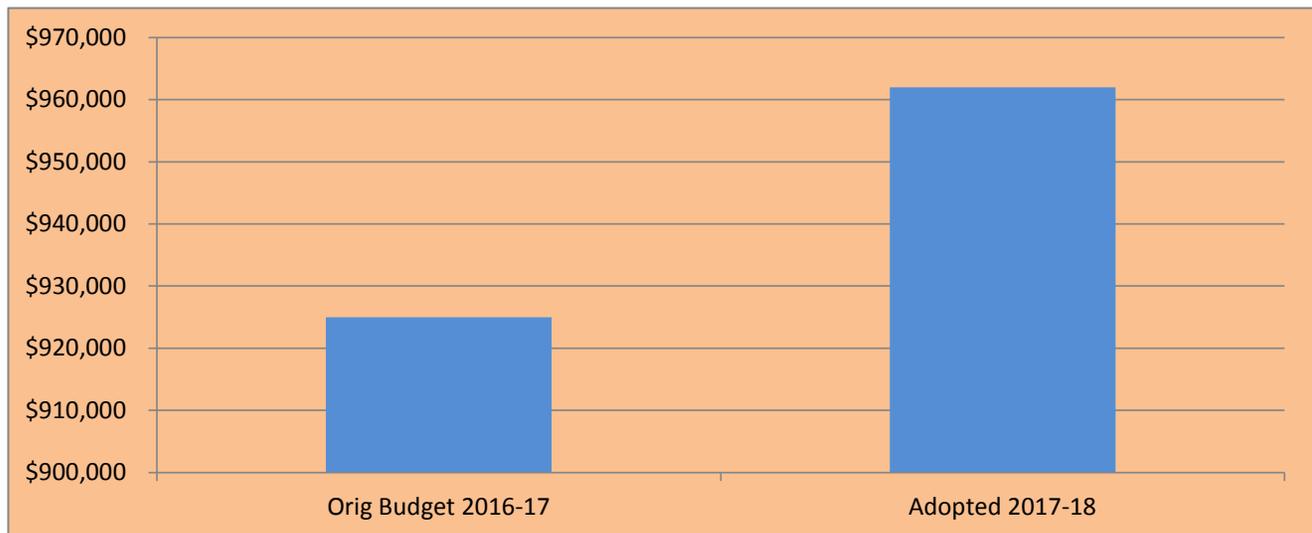
The Occupancy Tax Fund budget expenditures are allocated by law to three functional areas:

1. 3% of the gross is allocated to the General Fund for administration support up to \$500,000 then the percentage is 1%.
2. 80% of the net is allocated to the City's Civic Center Fund.

3. 20% of the net is allocated to the Statesville's Convention and Visitors Bureau, a component unit of the City of the City of Statesville.

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
<b>Total Expenditures</b>	<b>\$814,597</b>	<b>\$781,951</b>	<b>\$925,000</b>	<b>\$962,000</b>	<b>4.00%</b>
<b>Expenditures by Area</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	N/A
Operating	197,193	212,160	200,400	208,096	3.84%
Transfers	617,404	569,791	553,799	663,184	19.75%
Future Capital & Debt Service	-	-	170,801	90,720	-46.89%
<b>Total Expenditures</b>	<b>\$814,597</b>	<b>\$781,951</b>	<b>\$925,000</b>	<b>\$962,000</b>	<b>4.00%</b>

**Fiscal Year 2017 - 2018  
Total Expenditures  
\$962,000**



**OCCUPANCY TAX FUND****DETAIL EXPENDITURES**

	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18	% Change
Reimbursements	\$18,100	\$19,815	\$19,250	\$19,620	1.92%
Distributions to CVB	179,093	192,345	181,150	188,476	4.04%
Total Operating	197,193	212,160	200,400	208,096	3.84%
Transfers to Civic Center Fund	617,404	569,791	553,799	663,184	19.75%
Total Transfers	617,404	569,791	553,799	663,184	19.75%
Future Capital & Debt Service	-	-	170,801	90,720	-46.89%
Total Debt Service	-	-	170,801	90,720	-46.89%
<b>Total Occupancy Tax Fund</b>	<b>\$814,597</b>	<b>\$781,951</b>	<b>\$925,000</b>	<b>\$962,000</b>	<b>4.00%</b>

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**CITY OF STATESVILLE, NORTH CAROLINA  
2017-2018 BUDGET ORDINANCE**

BE IT ORDAINED by the City Council of Statesville, North Carolina, In Session Assembled:

**Section One.** The following amounts are hereby appropriated for the operation of Statesville Government and its activities for the fiscal year beginning July 1, 2017 and ending June 30, 2018, according to the following summary and schedules.

SUMMARY

FUND	ESTIMATED REVENUE	FUND		APPROPRIATED
		BALANCE APPROPRIATED	TRANSFERS	
General	\$ 29,908,846	\$ 1,583,800	\$ 958,022	\$ 32,450,668
Airport Operating	497,575	78,588	-	576,163
Electric	47,124,286	78,500	-	47,202,786
Water and Sewer	12,157,312	32,968	-	12,190,280
Civic Center	309,500	-	671,871	981,371
	<u>\$ 89,997,519</u>	<u>\$ 1,773,856</u>	<u>\$ 1,629,893</u>	<u>\$ 93,401,268</u>

**Section Two.** That for said fiscal year there is hereby appropriated out of the General Fund the following:

CODE (010)	GENERAL FUND	AMOUNT
4100	Mayor and Council	\$ 235,792
4200	City Manager	421,952
4300	City Clerk	160,533
4400	Finance	1,517,217
4430	Information Technology	1,383,294
4500	Human Resources	510,773
4700	Legal	97,500
4800	Planning	1,200,947
4900	Main Street	192,782
5100	Police	8,484,658
5300	Fire	6,119,633
5500	Engineering	496,582
5510	Garage	629,226
5530	Street	2,096,743
5535	Street Construction	578,000
5540	Warehouse	202,754
5580	Sanitation	2,146,585
6210	Recreation-Administration	612,911
6220	Recreation-Athletics	209,430
6230	Recreation-Programs	309,657
6233	Recreation-Fitness Center	518,727
6237	Recreation-Leisure Pool	196,556
6240	Recreation-Park Maintenance	1,435,868

**Section Two (cont.).** That for said fiscal year there is hereby appropriated out of the General Fund the following:

<u>CODE (010)</u>	<u>GENERAL FUND</u>	<u>AMOUNT</u>
5541	Public Grounds and Cemetery	695,931
6600	General Expense	1,926,831
6610	Special Appropriations	69,786
	TOTAL GENERAL FUND APPROPRIATIONS	<u>\$ 32,450,668</u>

**Section Three.** It is estimated that the following revenues will be available in the General Fund for fiscal year beginning July 1, 2017, and ending June 30, 2018:

<u>CODE (010)</u>	<u>REVENUE SOURCES</u>	<u>AMOUNT</u>
	Ad Valorem Taxes	\$ 13,959,662
	Other Taxes and Licenses	8,745,000
	Unrestricted Intergovernmental	648,000
	Restricted Intergovernmental	980,809
	Permits and Fees	1,441,100
	Sales and Services	925,641
	Investment Earnings	200,000
	Miscellaneous	34,098
	Reimbursements and Internal Charges	2,974,536
	Transfers	958,022
	Fund Balance Appropriated	1,583,800
	TOTAL GENERAL FUND REVENUES	<u>\$ 32,450,668</u>

**Section Four.** That for said fiscal year there is hereby appropriated out of the Airport Operating Fund the following:

<u>CODE (025)</u>	<u>AIRPORT OPERATING</u>	<u>AMOUNT</u>
6500	Airport Operating Expenditures	\$ 576,163
	TOTAL AIRPORT OPERATING FUND APPROPRIATIONS	<u>\$ 576,163</u>

**Section Five.** It is estimated that the following Airport Operating Fund revenues will be available during the fiscal year beginning July 1, 2017, and ending June 30, 2018 to meet the foregoing appropriations:

<u>CODE (025)</u>	<u>AIRPORT OPERATING</u>	<u>AMOUNT</u>
	Airport Operating Revenues	\$ 497,575
	Fund Balance Appropriated	78,588
	TOTAL AIRPORT OPERATING FUND APPROPRIATIONS	<u>\$ 576,163</u>

**Section Six.** That for said fiscal year there is hereby appropriated out of the Electric Fund the following:

<u>CODE (030)</u>	<u>ELECTRIC FUND</u>	<u>AMOUNT</u>
8100	Electric Utility Department	\$ 47,202,786
	TOTAL ELECTRIC FUND APPROPRIATIONS	<u>\$ 47,202,786</u>

**Section Seven.** It is estimated that the following Electric Fund revenues will be available during the fiscal year beginning July 1, 2017, and ending June 30, 2018 to meet the foregoing appropriations:

<u>CODE (030)</u>	<u>REVENUE SOURCES</u>	<u>AMOUNT</u>
	Electric Sales	\$ 46,247,000
	Other Revenues	632,286
	Services	20,000
	Pole Rental	75,000
	Investment Earnings	150,000
	Fund Balance Appropriated	78,500
	TOTAL ELECTRIC FUND REVENUES	<u>\$ 47,202,786</u>

**Section Eight.** That for said fiscal year there is hereby appropriated out of the Water and Sewer Fund the following:

<u>CODE (031)</u>	<u>WATER AND SEWER FUND</u>	<u>AMOUNT</u>
5581	Sewer Maintenance	\$ 560,170
5582	Water Maintenance	1,377,494
8220	Water Purification	4,457,847
8230	Third Creek Wastewater Treatment	2,497,380
8240	Fourth Creek Wastewater Treatment	3,297,389
	TOTAL WATER & SEWER FUND APPROPRIATIONS	<u>\$ 12,190,280</u>

**Section Nine.** It is estimated that the following Water and Sewer Fund revenues will be available during the fiscal year beginning July 1, 2017, and ending June 30, 2018 to meet the foregoing appropriations:

<u>CODE (031)</u>	<u>REVENUE SOURCES</u>	<u>AMOUNT</u>
	Sewer Fees	\$ 6,534,000
	Water Sales	4,167,100
	System Development Fees	628,000
	Investment Earnings	112,000
	Other Revenue	71,350
	Reimbursements	16,862
	Transfers	628,000
	Fund Balance Appropriated	32,968
	TOTAL WATER AND SEWER FUND REVENUES	<u>\$ 12,190,280</u>

**Section Ten.** That for said fiscal year there is hereby appropriated out of the Civic Center Fund the following:

<u>CODE (032)</u>	<u>CIVIC CENTER FUND</u>	<u>AMOUNT</u>
6250	Civic Center	\$ 981,371
	TOTAL CIVIC CENTER FUND APPROPRIATIONS	<u>\$ 981,371</u>

**Section Eleven.** It is estimated that the following Civic Center Fund revenues will be available during the fiscal year beginning July 1, 2017, and ending June 30, 2018 to meet the foregoing appropriations.

<u>CODE (032)</u>	<u>REVENUE SOURCES</u>	<u>AMOUNT</u>
	Fees and Other Revenue	\$ 309,500
	Transfers from Occupancy Tax Fund	<u>671,871</u>
	TOTAL CIVIC CENTER FUND REVENUES	<u>\$ 981,371</u>

**Section Twelve.** There is hereby levied for the fiscal year ending June 30, 2018 the following rates of taxes on each (\$100) assessed valuation of taxable property as listed as of January 1, 2017 for purpose of raising the revenues from the current year's property tax as set forth in the foregoing estimates of revenues, and in order to finance the foregoing appropriations.

TOTAL TAX RATE PER ONE HUNDRED DOLLARS (\$100)	
APPRAISED VALUATION FOR GENERAL FUND	<u>\$ 0.46</u>
SERVICE TAX DISTRICTS:	
Downtown Service Tax District	\$ 0.10
City-wide tax rate	<u>0.46</u>
Total Downtown Service Tax District tax rate	\$ 0.56
Woods Drive Dam Municipal Service District	\$ 0.21
City-wide tax rate	<u>0.46</u>
Total Woods Drive Dam Municipal Service District tax rate	\$ 0.67
SOLID WASTE FEE:	
Annual Fee of \$120	<u>\$ 120</u>

The General Fund rate is based on an estimated total appraised value of property of \$2,976,138,133 at a 98.55% collection rate. Downtown Service Tax rate is based on an estimated total appraised value of property of \$113,534,448 at a 98.12% collection rate. Woods Drive Dam Service District is based on an estimated total appraised value of property of \$1,850,000 at a 100.00% collection rate.

Household Solid Waste Fees will be added on all 2017 tax bills for each residence of the City of Statesville. "Residence" means property used or, if vacant, designed to be used as a residential dwelling for one or more persons, whether or not the property is also used for non-dwelling purposes, excluding commercial uses. The term includes mobile homes, single family, multi-family, and other structures used or designed to be used as residential. There can be multiple residences within a single structure, such as apartments, duplexes, town houses or condominiums. The Household Solid Waste Fee is to be collected in the same manner as property taxes in accordance with G.S. 160A-314.1.(b), and it will be collected when delinquent in the same manner as delinquent real property taxes. It is estimated that \$1,060,000 will be available for the fiscal year July 1, 2017 through June 30, 2018.

**Section Thirteen.** The fees, rates and charges as shown in Attachment A are amended effective as of July 1, 2017 for the purpose of billing and raising revenues as set forth in the foregoing estimates of revenues, and in order to finance the foregoing appropriations.

**Section Fourteen.** The following balanced financial plan is approved for the Risk Management Fund of the City of Statesville for fiscal year beginning July 1, 2017 and ending June 30, 2018, according to the following estimated revenues and appropriations.

**Section Fifteen.** That for said fiscal year there is hereby appropriated out of the Risk Management Fund the following:

<u>CODE (033)</u>	<u>RISK MANAGEMENT FUND</u>	<u>AMOUNT</u>
	Wellness Program	\$ 20,000
	Third Party Administration	195,000
	Stop Loss Premiums	235,000
	Health Claims	3,627,299
	Dental Claims	125,000
		<hr/>
	TOTAL GROUP HEALTH APPROPRIATIONS	4,202,299
		<hr/>
	Insurance Premiums	450,000
	Auto and Liability Claims	111,900
	Water/Sewer Backup Claims	5,000
	Property Claims	5,000
	Litigation Claims	5,000
	Accident Claims	3,000
	Worker's Compensation Claims	305,859
	Worker's Compensation Third Party Administration	20,000
	Appraisals	20,000
		<hr/>
	TOTAL PROPERTY & LIABILITY APPROPRIATIONS	925,759
		<hr/>
	TOTAL EXPENDITURES	<u>\$ 5,128,058</u>

**Section Sixteen.** It is estimated that the following Risk Management Fund revenues will be available during the fiscal year beginning July 1, 2017, and ending June 30, 2018 to meet the foregoing Risk Management Fund expenditures:

<u>CODE (033)</u>	<u>REVENUE SOURCES</u>	<u>AMOUNT</u>
	City Contributions-Property and Liability	\$ 922,159
	City Contributions-Group Health	3,340,260
	Employee non participate wellness program	1,000
	Employee-Parent/Children Contributions	245,539
	Employee-Family Contributions	360,000
	Dental Premium	125,000
	Retiree Premium	120,000
	Retiree Dental Premium	7,000
	Interest Income	7,100
		<hr/>
	TOTAL REVENUES	<u>\$ 5,128,058</u>

**Section Twenty.** The following amounts are hereby appropriated for the operation of the City of Statesville's Occupancy Tax Fund for fiscal year beginning July 1, 2017 and ending June 30, 2018, according to the following estimated revenues and appropriations.

**Section Twenty-one.** That for said fiscal year there is hereby appropriated out of the Occupancy Tax Fund the following:

<u>CODE (062)</u>	<u>OCCUPANCY TAX FUND</u>	<u>AMOUNT</u>
	Reimbursements to the General Fund	\$ 19,620
	Distributions to Convention and Visitors Bureau	188,476
	Transfers to the Civic Center Fund	663,184
	Future Capital and Debt Service	90,720
	<b>TOTAL APPROPRIATIONS</b>	<b>\$ 962,000</b>

**Section Twenty-two.** It is estimated that the following Occupancy Tax Fund revenues will be available during the fiscal year beginning July 1, 2017, and ending June 30, 2018 to meet the foregoing Occupancy Tax Fund expenditures:

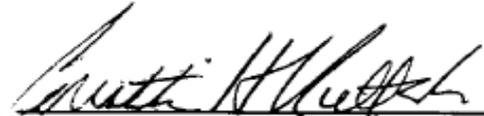
<u>CODE (062)</u>	<u>REVENUE SOURCES</u>	<u>AMOUNT</u>
	Occupancy Tax Receipts	\$ 962,000
	<b>TOTAL REVENUES</b>	<b>\$ 962,000</b>

**Section Twenty-three.** The Budget Officer is hereby authorized to transfer appropriations within a fund contained herein under the following conditions:

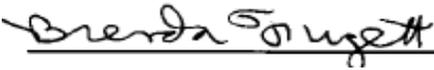
- a. He may transfer amounts between objects of expenditure within a department without limitations.
- b. He may transfer amounts between departments of the same fund with an official report of such transfers to the City Council.
- c. He may make interfund loans as he deems necessary.
- d. He may make expenditures and/or transfers from appropriations as he deems necessary.

**Section Twenty-four.** Copies of this budget Ordinance shall be furnished to the Finance Officer and the Budget Officer of the City of Statesville, North Carolina, to be kept on file by them for their direction in the collection of revenues and expenditures of amounts appropriated.

Adopted this 5th day of June, 2017.

  
 \_\_\_\_\_  
 Mayor **Constantine H. Kutteh**

Attest:

  
 \_\_\_\_\_  
 City Clerk **Brenda Fugett**

**City of Statesville  
Schedule of Fees and Rates  
Beginning July 1, 2017**

<b>FEE AND RATE SCHEDULE</b>	<b>AIRPORT</b>
------------------------------	----------------

	<u>Fees</u>
Lease Grounds (per sq. ft.)	\$0.20
Fuel Flowage Fee (per gallon)	\$0.03
Sliding Scale Fuel Flowage Fee (per gallon):	
0 to 50,000 gallons	\$0.20
50,001 to 100,000 gallons	\$0.10
Over 100,000 gallons	\$0.05
Aircraft Hangar Rental (per sq. ft.)	\$3.65

<b>FEE AND RATE SCHEDULE</b>	<b>CIVIC CENTER</b>
------------------------------	---------------------

	<u>Fees</u>	<u>Non-Profit Fees</u>
Facility Rental Rates:		
Room A	\$276.00	\$166.00
Room B	\$276.00	\$166.00
Room A & B	\$552.00	\$332.00
Room C	\$634.00	\$414.00
Room A, B, & C	\$1,186.00	\$746.00
Room D	\$276.00	\$166.00
Room E	\$276.00	\$166.00
Room D & E	\$552.00	\$332.00
Room C, D, & E	\$1,186.00	\$746.00
Great Room	\$1,739.00	\$1,077.00
Media	\$166.00	\$110.00
F or G	Hourly \$30.00 Max. \$110.00	Hourly \$25.00 Max. \$83.00
F & G	Hourly \$60.00 Max. \$166.00	Hourly \$50.00 Max. \$110.00
Hallway	\$110.00	\$110.00
Entire Building	\$2,181.00	\$1,408.00
Permanent Tenant Rate (per meeting**):	\$40.00	
Kitchen Fee:		
Shared (1/2 Kitchen)	\$50.00	
Professional Caterer (1/2 Kitchen)***	\$75.00	
Exclusive Use (Full Kitchen)	\$150.00	
Food Services:		
Breakfast	\$5.50	
Afternoon Delight	\$5.50	
Drink Services:		
Coffee Service per (40) 8oz cups	\$20.00	
Drink Service (waters/assorted soft drinks)	\$1.25 per drink	

\*Non-Profit Rates are not available on Fridays or Saturdays. A Non-Profit is defined as a 501 (c) organization.

\*\*Requires an annual leasing agreement with monthly meeting (must have a minimum of 12 meetings). Rate only applies to Media, F, G, or

\*\*\*Caterers used in the Civic Center must be on the Approved Caterers List.

		<u>Fees</u>
Equipment Rental:		
Easel		\$5.00
Stanchion		\$5.00
Pipe & Drape		\$8.00
Microphone		\$25.00
Lapel Microphone		\$25.00
Centerpiece Vase w/ Mirror Base		\$10.00
Centerpiece Vase Only		\$5.00
LCD Projector		\$100.00
TV or TV/DVD		\$40.00
DVD		\$20.00
Small Screen 5 x 5		\$10.00
Medium Screen 9 x 9		\$75.00
Large Screen 12 x 12		\$100.00
Lift Service		\$20 per hour
Phone Line		\$50.00
Piano		\$100.00
Piano on Stage		\$150.00
Stage 6 x 8 section		\$15.00
State over 12 sections		\$10.00
Dance Floor		\$100.00
Tradeshaw Booths		\$40.00
Skirting		\$12.00
Security (per hour*)		\$25.00
Silk Trees		\$10.00
Silk Trees w/lights		\$15.00
Portable Bar		\$20.00
Conference Phone		\$20.00
Office Services:		
Copies		\$0.10 per sheet
Fax		\$0.50 first sheet \$0.25 any sheet after To receive fax - \$0.10 per sheet
* Cash Only		

**FEE AND RATE SCHEDULE****COLLECTIONS AND UTILITIES**

	<u>Fees</u>	<u>Tax</u>
Connect Fee	\$15.00	\$1.05
Same Day Connection Fee	\$75.00	\$5.25
Return Check Fee	\$25.00	
New Service Deposit- (Min Deposit RES)	\$200.00	
New Service Deposit- (Min Deposit COM)	\$300.00	
Unauthorized Usage:		
First Offense	\$250.00	
Second Offense	\$500.00	
Reconnect Fee	\$25.00	\$1.75
Reconnect After Hours @ Meter	\$75.00	\$5.25
Reconnect During Business Hours @ Pole	\$50.00	\$3.50
Reconnect After Hours @ Pole	\$150.00	\$10.50
Same Day Meter Install (New Construction)	\$75.00	\$5.25
Extension Fee	\$50.00	\$3.50
Additional Re-Read Review	\$25.00	

**FEE AND RATE SCHEDULE****ELECTRIC UTILITY**

	<u>Lumens</u>	<u>Monthly Rate</u>
Outside Lighting Service:		
Mercury Vapor Lights*:		
175 watt/Open Globe-Existing Pole O/H (1) (OL-1)	7,500	\$11.05
175 watt/Open Globe-New 30' Wood Pole O/H (OL-6)	7,500	\$13.45
175 watt/Open Globe-New 30' Wood Pole U/G (OL-7)	7,500	\$17.18
175 watt/Open Globe-New 30' Fiberglass Pole U/G (OL-8)	7,500	\$23.62
400 watt/Cobra Head-Existing Pole O/H (1) (OL-2)	20,000	\$17.66
400 watt/Cobra Head-New 30' Wood Pole O/H (OL-9)	20,000	\$21.21
400 watt/Cobra Head-New 30' Wood Pole U/G (OL-10)	20,000	\$23.52
High Pressure Sodium Lights:		
100 watt/Pole Top (15' pole) (OL-11)	9,500	\$20.41
100 watt/Open Globe-Existing Pole O/H (1) (OL-3)	9,500	\$11.05
100 watt/Open Globe-New 30' Wood Pole O/H (OL-12)	9,500	\$13.45
100 watt/Open Globe-New 30' Wood Pole U/G (OL-13)	9,500	\$17.18
250 watt/Cobra Head-Existing Pole O/H (1) (OL-4)	27,500	\$19.46
250 watt/Cobra Head-New 30' Wood Pole O/H (OL-14)	27,500	\$23.04
250 watt/Cobra Head-New 30' Wood Pole U/G (OL-15)	27,500	\$27.63
250 watt/Cobra Head-New 30' Fiberglass Pole U/G (OL-16)	27,500	\$37.65
250 watt/Flood Existing Pole O/H (1,2) (OL-17)	27,500	\$20.41
250 watt/Flood-New 30' Wood Pole O/H (2) (OL-18)	27,500	\$23.72
250 watt/Flood-New 30' Wood Pole U/G (OL-19)	27,500	\$28.12

\*Mercury Vapor and Metal Halide lights are not available for new installations.

Rate information provided here is for reference. For details, please see rate schedules at:  
<http://www.statesvillenc.net/Departments/ElectricUtilities/ElectricRates/tabid/270/Default.aspx>

	<u>Lumens</u>	<u>Monthly Rate</u>
250 watt/Flood-New 30' Fiberglass Pole U/G (2) (OL-20)	27,500	\$38.10
Metal Halide Lights:		
400 watt/Flood-Existing Pole O/H (OL-21)	41,000	\$24.46
400 watt/Flood-New 30' Wood Pole O/H (OL-22)	41,000	\$28.72
400 watt/Flood-New 30' Wood Pole U/G (OL-23)	41,000	\$36.60
400 watt/Flood-New 30' Fiberglass Pole U/G (OL-24)	41,000	\$41.15

\*Mercury Vapor and Metal Halide lights are not available for new installations.

	<u>Monthly Rate</u>
Residential Service:	
Basic Facilities Charge	\$12.55
Energy Charge per kWh for all kWh	9.829 cents
Residential Load Management Service:	
Basic Facilities Charge	\$12.55
Energy Charge per kWh for all kWh	9.514 cents
Small General Service:	
Basic Facilities Charge	\$20.78
Demand Charge:	
First 30 kW per kW	\$0.00
Next 20 kW per kW	\$3.35
Additional kW	\$9.75
Energy Charge:	
First 3,000 kWh	13.800 cents
Additional kWh	7.663 cents
Medium General Service:	
Medium Industrial General Service:	
Basic Facilities Charge	\$20.78
Demand Charge:	
First 30 kW per kW	\$0.00
Next 20 kW per kW	\$3.55
Additional kW	\$10.25
Energy Charge:	
First 3,000 kWh	15.200 cents
Additional kWh	7.763 cents
Large Commercial General Service:	
Large Industrial General Service:	
Basic Facilities Charge	\$20.78
Demand Charge per kW for all kW	\$11.40
Energy Charge per kWh for all kWh:	
Billing Months October through May	6.530 cents
Billing Months June through September	7.030 cents
Commercial Time-of-Use Service:	
Basic Facilities Charge	\$55.14
Demand Charge per kW for all kW	\$13.56
Energy Charge per kWh for all kWh	5.964 cents
Industrial Time-of-Use Service:	
Basic Facilities Charge	\$55.14
Demand Charge per kW for all kW	\$15.00
Energy Charge per kWh for all kWh:	
Billing Months October through May	5.180 cents
Billing Months June through September	5.680 cents

			<u>Monthly Rate</u>
Commercial Customer Incentive Rate:			
Industrial Customer Incentive Rate:			
Basic Facilities Charge			\$53.55
Demand Charge:			
On Peak Demand Charge:			
First 2,000 kW per kW	June - September		\$19.29
	October - May		\$11.34
Next 3,000 kW per kW	June - September		\$17.68
	October - May		\$9.72
Over 5,000 kW per kW	June - September		\$16.03
	October - May		\$8.05
Off Peak Excess Demand Charge:			
(per kW for all kW)			
	June - September		\$1.52
	October - May		\$1.52
Energy Charge:			
All On Peak Energy:			
(per kWh for all kWh)			
	June - September		6.331 cents
	October - May		6.331 cents
All Off Peak Energy:			
(per kWh for all kWh)			
	June - September		3.160 cents
	October - May		3.160 cents
Very Large Industrial Customer Incentive Rate:			
Basic Facilities Charge			\$49.87
Demand Charge:			
On Peak Demand Charge:			
First 2,000 kW per kW	June - September		\$17.95
	October - May		\$10.57
Next 3,000 kW per kW	June - September		\$16.44
	October - May		\$9.05
Over 5,000 kW per kW	June - September		\$14.92
	October - May		\$7.49
Off Peak Excess Demand Charge:			
(per kW for all kW)			
	June - September		\$1.43
	October - May		\$1.43
Energy Charge:			
All On Peak Energy:			
(per kWh for all kWh)			
	June - September		5.894 cents
	October - May		5.894 cents
All Off Peak Energy:			
(per kWh for all kWh)			
	June - September		2.942 cents
	October - May		2.942 cents
Industrial Economic Development Rider:			
Monthly Credit (Discount) Period:			
Months 1-12			20%
Months 13-24			15%
Months 25-36			10%
Months 37-48			5%
After Month 48			0%
Coincident Peak Rate Medium Service:			
Basic Facilities Charge			\$85.00
Demand Charge:			
Monthly CP Demand:			
(per kW for all kW)			
	June - September		\$30.35
	October - May		\$8.42
Excess Demand (All Months)			\$2.52
Energy Charge:			
All On Peak Energy:			
(per kWh for all kWh)			
	June - September		7.080 cents
	October - May		6.330 cents
All Off Peak Energy:			
(per kWh for all kWh)			
	June - September		5.180 cents
	October - May		4.730 cents

		<u>Monthly Rate</u>
Coincident Peak Rate Large Service:		
Basic Facilities Charge		\$425.00
Demand Charge:		
Monthly Billing Demand:	June - September	\$27.35
(per kW for all kW)	October - May	\$5.00
Excess Demand (All Months)		\$2.52
Energy Charge:		
All On Peak Energy:	June - September	5.875 cents
(per kWh for all kWh)	October - May	5.400 cents
All Off Peak Energy:	June - September	4.875 cents
(per kWh for all kWh)	October - May	4.500 cents
Coincident Peak Rate Very Large Service:		
Basic Facilities Charge		\$371.20
Demand Charge:		
Monthly Billing Demand:	June - September	\$23.70
(per kW for all kW)	October - May	\$3.72
Excess Demand (All Months)		\$2.22
Energy Charge:		
All On Peak Energy:	June - September	5.534 cents
(per kWh for all kWh)	October - May	4.626 cents
All Off Peak Energy:	June - September	3.886 cents
(per kWh for all kWh)	October - May	3.514 cents
REPS Rider - Renewable Energy Portfolio Standards:		
	Residential	\$0.62
	Commercial	\$3.39
	Industrial	\$34.92
RECR-1 Rider - Renewable Energy Credit Rider:		
Monthly Credit (Discount):		
Wind and Biomass Energy Credit (per kWh):		
Fixed Long-term Rate:		
On Peak Energy:	Variable	\$0.028
	5 Years	\$0.0315
	10 Years	\$0.0337
	15 Years	\$0.0361
Off Peak Energy:	Variable	\$0.0103
	5 Years	\$0.0108
	10 Years	\$0.0110
	15 Years	\$0.0117
Solar Photovoltaic Energy Credit (per kWh)		
Fixed Long-term Rate:		
All Energy:	Variable	\$0.0304
	5 Years	\$0.0336
	10 Years	\$0.0359
	15 Years	\$0.0383
CG-1 Rider - Customer Generation Credit Rider:		
CG-2 Rider - Customer Generation Credit Rider:		
Monthly Customer Generation Credit Rate (Discount):		
June - September (per kW)		\$11.24
ECCR - Excess Capacity Credit Rider:		
Monthly Credit (Discount):		
All On Peak Demand (per kW)		\$1.75

	<u>Fees</u>
Routine Maintenance Inspections:	
Less than 1,000 sq. ft.	\$50.00
1,000 - 2,499 sq. ft.	\$75.00
2,500 - 9,999 sq. ft.	\$100.00
Over 10,000 sq. ft.	\$150.00
Life Safety Violations:	
1st Offense	\$125.00
2nd Offense	\$300.00
3rd Offense	\$750.00
Plan Reviews:	
Construction Plans	\$50.00 + \$0.015/sq. ft.
Fire Alarm System Plans	\$0.015/sq. ft.
Hood System Plans	\$75.00
Spray Booth Plans	\$65.00
Sprinkler System Plans	\$0.015/sq. ft.
Standpipe System Plans	\$0.015/sq. ft.
Other Extinguishment Systems	\$75.00
Other Fees:	
Hydrant Flow Test	\$100.00
No Key Holder Response	\$100.00
Standby Personnel (minimum of four-man engine company)	\$25.00/hr./firefighter
Special Permits:	
ABC License	\$75.00
Amusement Buildings	\$75.00
Burning Permit	\$75.00
Carnivals/Fairs	\$75.00
Combustible Dust Producing Operations	\$75.00
Covered Mall Buildings	\$75.00
Exhibits & Trade Shows	\$75.00
Explosives	\$75.00
Fireworks Displays (2 hr minimum)	100.00/hr + standby fee
Flammable/Combustible Liquids (only mandated according to NC Fire Prevention Code)	\$75.00
Fumigation/Insecticide/Fogging	\$150.00
Hazardous Materials (as required by Table 105.6.20 of the NC Fire Prevention Code)	\$75.00
Liquid or Gas Fueled Vehicles/Equipment in Assembly Bui	\$75.00
Parking in Fire Lane	\$75.00
Private Fire Hydrant Removal, Use of Operation Spray/Di	\$75.00
Tank Removal/Installation	\$75.00
Temporary Membrane Structures	\$75.00
Any Required Permit (as listed in Section 105 of the NC Fire Prevention Code)	\$75.00

\*Any work started prior to issuance of a permit is subject to permit fees times two (2)

**FEE AND RATE SCHEDULE****PLANNING**

	<u>Fees</u>
Development Fees:	
Property Clearances:	
Zoning Permits	\$25.00
Sign Permits	\$25.00
Zoning Verification	\$25.00
Home Occupation	\$25.00
Plans Review:	
TRC Plans	\$300.00
Non TRC Plans	\$50.00
Annexations	\$100.00
Subdivisions:	
Preliminary Minor	\$100.00 + 1.00 lot
Preliminary Major	\$300.00 +1.00 lot
Minor Final	\$100.00
Major Final	\$100.00
Recombinations/Amendments	\$50.00
Board of Adjustments:	
Variance	\$300.00
Planning Board:	
Rezoning	\$500.00
Conditional Use Rezoning	\$600.00
Special Use Permit	\$250.00
Text Amendment	\$350.00
Vested Rights	\$400.00
Publications:	
Unified Development Code	\$45.00
Minimum Housing:	
Second Reinspection	\$150.00
Nuisance and Abatements:	
Mow Weeded Lot:	
1st hour or fraction	\$250.00
2nd/subsequent hour	\$100.00

**FEE AND RATE SCHEDULE****POLICE**

	<u>Fees</u>
Precious Metals	\$180.00
Finger Printing	\$10.00
Subpoena Service	\$5.00
Precious Metals Emp. Init.	\$10.00
Precious Metal Emp. Ren.	\$3.00
Court Fees	\$30.00
Parking Tickets:	
Original Ticket	\$5.00
Past Due After 14 Days \$25 Penalty	\$30.00
Past Due After 28 Days \$50 Penalty	\$55.00
Incident/Accident Report Fee(each):	\$3.00

	<u>Fees</u>
Driveway Permit	\$25.00
In Lieu of Sidewalk	\$20.00/lf
In Lieu of Curb and Gutter	\$15.00/lf
<b>Inside City</b>	
Water Tap (by inches of water):	
3/4"	\$525.00
1"	\$650.00
1 1/2"	\$1,075.00
2"	\$1,225.00
>2"	Call For Estimate
Sewer Tap	
4"	\$750.00
>4"	Call For Estimate
<b>Outside City</b>	
Water Tap (by inches of water):	
3/4"	\$1,050.00
1"	\$1,300.00
1 1/2"	\$2,150.00
2"	\$2,450.00
>2"	Call For Estimate
Sewer Tap	
4"	\$2,250.00
>4"	Call For Estimate
Water Connect Fee (when tap made by others)	\$50.00
Sewer Connect Fee (when tap made by others)	\$50.00
Tap Recovery Fee (to reinstall abandoned water & sewer taps <sup>1</sup> )	\$150 + SDF
Water System Development Fee (by water meter size <sup>2</sup> ):	
3/4"	\$652.00
1"	\$1,087.00
1 1/2"	\$2,173.00
2"	\$3,478.00
3"	\$6,958.00
4"	\$10,871.00
6"	\$21,742.00
8"	\$34,788.00
10"	\$50,007.00
12"	\$67,400.00
Sewer System Development Fee (by water meter size <sup>2</sup> ):	
3/4"	\$2,705.00
1"	\$4,508.00
1 1/2"	\$9,017.00
2"	\$14,426.00
3"	\$28,851.00
4"	\$45,082.00
6"	\$90,162.00
8"	\$144,258.00
10"	\$207,373.00
12"	\$279,502.00

1 To restore water and/or sewer taps that were previously abandoned by the City at the request of the owner.

2 When the water tap size is larger than the water meter size, the SDF will be based on the tap size.

Statesville Fitness & Activity:		<u>Fees</u>
Memberships and Daily Fees:		
Individual (Ages 18-54):		
	Statesville Resident:	
	Annual	\$160.00
	Monthly	\$20.00
	Daily	\$3.00
	Non-Resident:	
	Annual	\$235.00
	Monthly	\$30.00
	Daily	\$5.00
Youth (17 & Under):		
	Statesville Resident:	
	Annual	\$110.00
	Monthly	\$15.00
	Daily	\$2.00
	Non-Resident:	
	Annual	\$160.00
	Monthly	\$20.00
	Daily	\$4.00
Senior (55+):		
	Statesville Resident:	
	Annual	\$110.00
	Monthly	\$15.00
	Daily	\$2.00
	Non-Resident:	
	Annual	\$160.00
	Monthly	\$20.00
	Daily	\$4.00
Family:		
	Statesville Resident:	
	Annual	\$235 + \$50/person after 2
	Monthly	\$30 + \$10/person after 2
	Non-Resident:	
	Annual	\$350 + \$75/person after 2
	Monthly	\$40 + \$12/person after 2
Wall Climbing:		
Gear Rentals:		
Harness:	Members	\$1.00
	Non-members	\$5.00
Shoes	Members	\$1.00
	Non-members	\$1.00
Supervised Child Care (per visit):		
	1st Child	\$5.00
	Additional Child	\$3.00
Room Rental:		
Weekdays Before 5:00pm:		
	Without Charging Admissions Fee:	
1 Room:	Hourly	\$20.00
	Daily (4+ hours)	\$80.00
2 Rooms:	Hourly	\$35.00
	Daily (4+ hours)	\$140.00

		<u>Fees</u>
3 Rooms:	Hourly	\$45.00
	Daily (4+ hours)	\$180.00
4 Rooms:	Hourly	\$50.00
	Daily (4+ hours)	\$200.00
Charging Admissions Fee:		
1 Room:	Hourly	\$25.00
	Daily (4+ hours)	\$100.00
2 Rooms:	Hourly	\$40.00
	Daily (4+ hours)	\$160.00
3 Rooms:	Hourly	\$55.00
	Daily (4+ hours)	\$220.00
4 Rooms:	Hourly	\$65.00
	Daily (4+ hours)	\$260.00
Weekdays or Weekends After 5:00pm:		
Without Charging Admissions Fee:		
1 Room:	Hourly	\$30.00
	Daily (4+ hours)	\$120.00
2 Rooms:	Hourly	\$55.00
	Daily (4+ hours)	\$220.00
3 Rooms:	Hourly	\$75.00
	Daily (4+ hours)	\$300.00
4 Rooms:	Hourly	\$90.00
	Daily (4+ hours)	\$360.00
Charging Admissions Fee:		
1 Room:	Hourly	\$35.00
	Daily (4+ hours)	\$140.00
2 Rooms:	Hourly	\$65.00
	Daily (4+ hours)	\$260.00
3 Rooms:	Hourly	\$90.00
	Daily (4+ hours)	\$360.00
4 Rooms:	Hourly	\$110.00
	Daily (4+ hours)	\$440.00
Programs:		
Teacher Workday Program (per day) (Grades K-5th)		\$20.00
After School Enhancement (per semester)		\$50.00
Day Camp:		
	Statesville Resident	\$55.00
	Non-Resident	\$65.00
Adventure Camp:		
	Statesville Resident	\$105.00
	Non-Resident	\$115.00
Statesville Leisure Pool:		
General Admission Fees:		
Day Swim:		
	Ages 12 and under	\$4.00
	Ages 13 and over	\$5.00
Evening Swim:		
	Ages 12 and under	\$2.00
	Ages 13 and over	\$3.00
	Group Camp Pool Admission	\$3.00
	Pool Birthday Party	\$80.00
Exclusive Rental:		
	Weekday	\$1,000.00
	Weekend	\$1,200.00

		<u>Fees</u>
Season Pool Passes:		
Individual:		
	Statesville Resident	\$100.00
	Non-Resident	\$150.00
Family:		
	Statesville Resident	\$175.00
	Non-Resident	\$260.00
Athletics:		
Concession Stand (Daily)		\$50.00
Iredell Senior Games:		
	Statesville Resident	\$6.00
	Non-Resident	\$6.00
Youth Baseball:		
	Statesville Resident	\$10.00
	Non-Resident	\$15.00
Youth Wrestling:		
	Statesville Resident	\$10.00
	Non-Resident	\$15.00
Youth Basketball:		
	Statesville Resident	\$10.00
	Non-Resident	\$15.00
Youth Softball:		
	Statesville Resident	\$20.00
	Non-Resident	\$30.00
Middle School Softball:		
	Statesville Resident	\$30.00
	Non-Resident	\$40.00
Adult Team League Fee:		
	Statesville Resident	\$165.00
Late Roster Addition:		
	Statesville Resident	\$11.00
Shelter (per hour):		
	Statesville Resident	\$10.00
	Non-Resident	\$15.00
Annual Dog Park Permit:		
	Statesville Resident	\$20.00
	Non-Resident	\$40.00
Baseball/Softball Fields:		
	Statesville Resident	\$20.00
	Non-Resident	\$20.00
	Daily	\$40.00
Baseball/Softball Fields/w Lights:		
	Statesville Resident	\$32.00
	Non-Resident	\$32.00
	Daily	\$40.00
	Light Usage( per hour)	\$12.00
Soccer Fields:		
	Statesville Resident	\$15.00
	Non-Resident	\$15.00
Soccer Fields w/ Lights:		
	Statesville Resident	\$35.00
	Non-Resident	\$35.00

Public Grounds and Cemetery:

Cemetery interment Fees:

Regular Adult	\$400.00
Cremation	\$150.00
Infant Burial (Under 6 months) Hand Dug	\$200.00
Double Depth Adult	\$800.00

Cemetery Space Fees:

Full Size Grave Space:	
Statesville Resident	\$500.00
Non-Resident	\$1,000.00
Grave Space Cremation Section:	
Statesville Resident	\$125.00
Non-Resident	\$250.00
Veteran Space	\$0.00

Bentley Community Center:

Membership Fees:

Individual (18-54):

Statesville Resident:	
Annual	\$80.00
Monthly	\$10.00
Daily	\$1.00
Non-Resident:	
Annual	\$120.00
Monthly	\$15.00
Daily	\$2.00

Youth (16 & 17):

Statesville Resident:	
Annual	\$50.00
Monthly	\$5.00
Daily	\$1.00
Non-Resident:	
Annual	\$75.00
Monthly	\$10.00
Daily	\$2.00

Senior (55+):

Statesville Resident:	
Annual	\$50.00
Monthly	\$5.00
Daily	\$1.00
Non-Resident:	
Annual	\$75.00
Monthly	\$10.00
Daily	\$2.00

Room Rental Fees:

Room Deposit	\$50.00
Room Rental (per hour)	\$20.00
Gym Deposit	\$100.00
Half Court Gym (per hour)	\$25.00
Full Court Gym (per hour)	\$35.00
Set-up Fee	\$50.00

**FEE AND RATE SCHEDULE****RECREATION (cont'd)**

## Bristol Community Center:

## Room Rental Fees:

Deposit		\$50.00
Room Rental:	Per Hour	\$20.00
	4 Hours	\$60.00
	8 Hours	\$100.00

## Equipment Rental Fee:

8' Tables (each)	\$5.00
Chairs (each)	\$1.00
Bingo Set	\$6.00

**FEE AND RATE SCHEDULE****WATER AND SEWER**

## Inside Rates:

Fees

## Water Charges:

Basic Facility Fee	\$7.65
Per 100 cubic feet	\$2.26

## Sewer Charges:

Basic Facility Fee	\$11.30
Per 100 cubic feet	\$3.72

## Flat rate sewer charge:

\$26.81

## Outside Rates:

## Water Charges:

Basic Facility Fee	\$19.13
Per 100 cubic feet	\$5.65

## Sewer Charges:

Basic Facility Fee	\$28.25
Per 100 cubic feet	\$9.30

## Flat rate sewer charge:

\$67.03

## Pretreatment Fees:

New Permittees (One-Time Charge)	\$300.00
Existing Permittees (Every 5 Years)	\$100.00

**City of Statesville**  
**Analysis of Travel and Training**  
**2009-10 Through 2017-18**

<b>DEPARTMENT</b>	Actual 2009-10	Actual 2010-11	Actual 2011-12	Actual 2014-15	Actual 2015-16	Original Budget 2016-17	Adopted Budget 2017-18
Mayor & Council	\$12,978	\$9,000	\$9,000	\$4,671	\$8,842	\$9,000	\$9,000
City Manager	3,542	3,170	3,170	2,585	2,628	2,700	5,400
City Clerk	1,300	1,300	1,300	993	-	2,000	3,000
Finance-Admin	2,000	2,000	6,200	5,795	4,714	7,210	10,866
Finance-Collections	1,000	1,000	3,375	1,800	525	4,000	4,000
Finance-IT	1,500	1,500	2,400	5,470	1,512	6,300	13,000
Finance-Purchasing	1,500	1,500	2,157	1,927	2,093	2,660	2,660
Human Resources	18,000	14,000	14,000	11,857	5,721	19,500	19,500
Legal	1,900	1,500	1,900	-	55	1,900	1,900
Planning	10,700	10,700	10,700	1,224	9,745	12,450	12,250
Police	31,307	25,000	33,247	38,880	35,764	36,384	36,617
Fire	12,745	11,000	22,375	9,383	17,113	25,350	25,350
Engineering	4,485	3,800	3,800	2,786	6,712	7,345	8,150
Garage	1,000	1,000	900	815	60	900	900
Street	1,000	1,000	1,000	-	706	1,000	2,000
Warehouse	500	500	625	-	-	-	-
Public Grnds/Cem	600	600	600	484	398	600	600
Sanitation	1,500	1,500	1,800	1,100	1,119	2,000	2,000
Recreation-Admin	2,020	2,020	2,020	2,012	1,649	2,020	2,020
Athletics	1,135	1,135	1,135	659	964	1,135	1,135
Program	6,035	1,000	1,750	1,609	1,298	1,750	1,750
SFAC	-	1,500	2,250	2,660	4,067	4,250	4,250
Leisure Pool	-	1,000	1,000	920	375	1,000	1,000
Parks	1,000	1,000	1,000	1,731	1,856	2,500	2,500
Urban Forestry	1,500	1,000	1,500	-	-	-	-
Airport	840	900	3,335	1,661	-	-	-
General Fund	<u>120,087</u>	<u>99,625</u>	<u>132,539</u>	<u>101,022</u>	<u>107,916</u>	<u>153,954</u>	<u>169,848</u>
Airport Operating Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,909</u>	<u>7,150</u>	<u>10,650</u>
Electric Fund	<u>31,350</u>	<u>30,000</u>	<u>30,000</u>	<u>35,365</u>	<u>26,491</u>	<u>38,815</u>	<u>45,707</u>
Sewer Maintenance	750	750	750	212	-	2,000	2,000
Water Maintenance	3,000	3,000	3,000	69	1,773	5,000	5,000
Water Purification	2,370	2,370	4,805	2,149	3,872	4,025	4,050
Third Creek	2,475	1,960	1,970	393	2,088	1,860	1,860
Fourth Creek	7,475	7,400	9,920	7,058	7,862	10,220	10,220
Water and Sewer Fund	<u>16,070</u>	<u>15,480</u>	<u>20,445</u>	<u>9,881</u>	<u>15,595</u>	<u>23,105</u>	<u>23,130</u>
Civic Center Fund	<u>1,000</u>	<u>1,500</u>	<u>1,500</u>	<u>3,000</u>	<u>1,078</u>	<u>4,000</u>	<u>4,000</u>
Total City	<u>\$168,507</u>	<u>\$146,605</u>	<u>\$184,484</u>	<u>\$149,268</u>	<u>\$152,989</u>	<u>\$227,024</u>	<u>\$253,335</u>



**CITY OF STATESVILLE  
POSITION CLASSIFICATION AND PAY PLAN  
Effective as of July 4, 2016**

<b>GRADE LEVELS</b>	<b>POSITIONS</b>
7	Waste collector
8	Stock Clerk
9	Administrative Secretary, Laboratory Technician, Meter Reader
10	Customer Service Attendant, Customer Service Representative, Police Records/Data Entry Clerk, Residuals Equipment Operator, Skilled Laborer, Small Engine Mechanic, Warehouse
11	Billing Specialist
12	Manager, Office Manager/Cemetery Tech, Records Supervisor, Water/Sewer Maintenance Meter Technician
13	Accounting Technician-Accts Receivable, Accounting Technician-Payroll, Accounting Technician-Part time, Automotive Mechanic, Building Maintenance Technician, Deputy City Clerk, Human Resources Technician , IT Helpdesk Administrative Specialist, Line Technician, Marketing and Event Coordinator, Police Telecommunicator, Pretreatment Technician, Property Evidence Technician, Staking Technician, Utility Locator, Wastewater Treatment
14	Line Technician I, Electric Metering Technician, Plant Maintenance Mechanic, Senior Customer Service Representative, Substation Technician, Wastewater Treatment Plant Operator III, Water Treatment Plant Operator B
15	Airport Maintenance Supervisor, Asst. Facility Manager, Center Director, Communications Supervisor, Fire Lieutenant, Fitness Coordinator, Electric Metering Technician I, Property Evidence Custodian, Substation Technician I
16	Customer Services Supervisor, Engineering Technician, General Supervisor, Line Technician II, Electric Metering Technician II, Police Officer, Substation Technician II, Wastewater Treatment Plant Operator IV, Wastewater Residuals Supervisor, Water Treatment Plant
17	Accountant, Asst. Fire Marshall, Asst. Fleet Manager, Assistant Sanitation Superintendent, Assistant Street Superintendent, Building Maintenance Supervisor, Crew Supervisor/Inspection Tech, GIS Analyst, Parks Maintenance Supervisor, Senior Wastewater
18	Assistant Water/Sewer Utility Superintendent, Backflow Cross Connect Coordinator, Chemist, Civic Center Director, Community Resource Coordinator, Construction Inspection Supervisor, Deputy Fire Marshall, Facility Manager, Fire Captain, Electric Metering Specialist, Planner I- Code Enforcement, Planner I-Zoning, Police Corporal, Public Grounds Cemeteries Supervisor,
19	Athletic/Aquatics Coordinator, Information Technology Technician, Line Technician III,
20	Battalion Chief, Business Development Specialist, City Clerk, Planner II- Historic Preservation, Planner II-Plans Review
21	Accreditation Manager, Collections Manager/Revenue Officer, Engineering Services Supervisor, GIS Coordinator, Police Sergeant, Police Technology Specialist
22	Fleet Manager, Purchasing Agent, Pretreatment Coordinator, Sanitation Superintendent,

**CITY OF STATESVILLE  
POSITION CLASSIFICATION AND PAY PLAN  
Effective as of July 4, 2016**

<b>GRADE LEVELS</b>	<b>POSITIONS</b>
23	Line Clearance Supervisor/Utility Arborist, Line Crew Supervisor, Senior Planner, Superintendent Parks/Public Grounds, Superintendent Water/Sewer Maintenance, Technical Services Supervisor
24	Director of Public Affairs, Human Resources Director, Police Captain
25	Fire Marshall
26	Assistant Director Water Resources
27	Airport Manager, Assistant Director of Finance, Assistant Chief of Police, Assistant, City Engineer, Deputy Fire Chief, Assistant Planning Director, Electrical Engineer
28	Assistant Director Electric Utility, Assistant Public Works Director, Electrical Operations
29	None
30	None
31	Director of Planning and Development, Director of Parks/Recreation, Director of Water Resources, Fire Chief, Information Technology Director
32	Chief of Police, Director of Finance
33	Director of Electric Utility, Public Works Director/City Engineer
34	None
35	None
36	Assistant City Manager

**CITY OF STATESVILLE**

**PAY SCHEDULE**

Effective as of July 4, 2016

GRADE	-----MINIMUM-----			-----MAXIMUM-----		
	HOURLY	BIWEEKLY	ANNUALLY	HOURLY	BIWEEKLY	ANNUALLY
1	8.71	696.64	18,112.64	14.37	1,149.45	29,885.65
2	9.14	731.46	19,018.06	15.09	1,206.93	31,380.13
3	9.60	768.06	19,969.46	15.84	1,267.28	32,949.28
4	10.08	806.42	20,967.02	16.63	1,330.62	34,596.02
5	10.58	846.74	22,015.34	17.46	1,397.17	36,326.37
6	11.11	889.10	23,116.70	18.34	1,467.03	38,142.83
7	11.67	933.57	24,272.77	19.25	1,540.36	40,049.36
8	12.25	980.22	25,485.82	20.22	1,617.39	42,052.19
9	12.87	1,029.23	26,760.03	21.23	1,698.28	44,155.28
10	13.51	1,080.70	28,098.10	22.29	1,783.19	46,362.99
11	14.18	1,134.76	29,503.76	23.40	1,872.31	48,680.11
12	14.89	1,191.48	30,978.48	24.57	1,965.94	51,114.54
13	15.64	1,251.03	32,526.83	25.80	2,064.23	53,670.03
14	16.42	1,313.62	34,154.02	27.09	2,167.45	56,353.65
15	17.24	1,379.30	35,861.70	28.45	2,275.85	59,172.05
16	18.10	1,448.25	37,654.45	29.87	2,389.62	62,130.02
17	19.01	1,520.66	39,537.06	31.36	2,509.12	65,237.12
18	19.96	1,596.69	41,513.89	32.93	2,634.55	68,498.35
19	20.96	1,676.54	43,590.14	34.58	2,766.27	71,923.07
20	22.00	1,760.38	45,769.78	36.31	2,904.61	75,519.81
21	23.10	1,848.39	48,058.19	38.12	3,049.83	79,295.63
22	24.26	1,940.78	50,460.38	40.03	3,202.33	83,260.53
23	25.47	2,037.83	52,983.63	42.03	3,362.43	87,423.23
24	26.75	2,139.74	55,633.34	44.13	3,530.54	91,794.14
25	28.08	2,246.70	58,414.30	46.34	3,707.09	96,384.29
26	29.49	2,359.05	61,335.25	48.66	3,892.44	101,203.44
27	30.96	2,476.99	64,401.79	51.09	4,087.06	106,263.46
28	32.51	2,600.84	67,621.84	53.64	4,291.42	111,577.02
29	34.14	2,730.89	71,003.09	56.32	4,505.99	117,155.79
30	35.84	2,867.43	74,553.23	59.14	4,731.26	123,012.86
31	37.64	3,010.82	78,281.22	62.10	4,967.84	129,163.84
32	39.52	3,161.37	82,195.57	65.20	5,216.24	135,622.24
33	41.49	3,319.40	86,304.40	68.46	5,477.06	142,403.66
34	43.57	3,485.40	90,620.40	71.89	5,750.90	149,523.30
35	45.75	3,659.68	95,151.68	75.48	6,038.43	156,999.23
36	48.03	6,842.66	99,909.26	79.25	6,340.35	164,849.15
90	7.50	600.30	15,607.90	18.00	1,439.79	37,434.59
96	34.80	2,783.61	72,373.81	64.91	5,192.82	135,013.42
97	115.90	231.81	6,026.99	179.97	359.95	9,358.68
98	90.71	362.82	9,433.44	179.97	719.90	18,717.36
99	95.75	191.49	4,978.76	179.97	359.95	9,358.68
111	10.71	1,134.76	29,503.81	17.66	1,872.31	48,680.05
112	11.24	1,191.48	30,978.54	18.55	1,965.93	51,114.43
114	12.39	1,313.62	34,154.01	20.45	2,167.46	56,353.86
115	13.01	1,379.29	35,861.62	21.47	2,275.85	59,172.15
117	14.35	1,520.65	39,537.02	23.67	2,509.13	65,237.28
118	15.06	1,596.69	41,513.90	24.85	2,634.56	68,498.45
119	15.82	1,676.55	43,590.27	26.10	2,766.27	71,923.06
120	16.61	1,760.37	45,769.72	27.40	2,904.61	75,519.91

Grades 90-99 are applicable to City Manager, Mayor & Council, and temporary positions.

Grades 111-119 apply to Fire Department positions.



**Accrual Basis of Accounting** – A method of accounting where revenues are recognized in the accounting period when earned and expenses are recognized in the period when incurred.

**Adopted Budget** – The budget approved by City Council and enacted through a budget ordinance adopted on or before June 30 of each year.

**Ad Valorem Taxes** – Commonly referred to as property taxes, are levied on the value of real, certain personal, and public utility property according to the property's valuation and tax rate.

**Amortization** – to liquidate a debt by installment payments or to reduce premium or discount on a debt or investment.

**Appropriated Fund Balance** – The amount of fund balance budgeted as revenue to offset expenses that exceed current revenue.

**Appropriation** – The amount budgeted on a yearly basis to cover projected expenditures which has been legally authorized by the City Council.

**Area** – Same as object of expenditure that describes the article purchased or the service obtained.

**Assessed Valuation** – The value of real estate or personal property as determined by the Iredell County Tax Assessor as a basis for levying property taxes.

**Authorized Positions** – Employee positions that are authorized in the adopted budget to be filled during the year.

**Available (Undesignated) Fund Balance** – Funds remaining from the prior year which are available for appropriation and expenditure in the current year.

**Balanced Budget** – a budget in which the sum of estimated net revenues and appropriated fund balance is equal to appropriations

**Base Budget** – Cost of continuing the existing levels of service in the current budget year.

**Bond** – A written promise to pay a specific amount of money with interest within a specific time period, usually long-term. borrows money by selling bonds, the sale is referred to as a bond issue. A municipal government's outstanding

**Bond Issue** – Whenever a municipal government bond debt can be the result of multiple bond issues sold over the course of several years in varying amounts and with different terms of repayment.

**Bond Rating** – A grade indicating a governmental unit's investment quality. Generally, the higher the bond rating, the less risk investors assume resulting in a more favorable interest rate and lower cost of financing capital projects for the governmental unit. The three main bond rating agencies include: Standard and Poor's, Moody's, and Fitch.

**Budget** – A financial plan containing estimated expenditures and resources covering a fiscal year.

**Budget Amendment** – A change in budgeted appropriations or revenues during the fiscal year, which has been legally authorized by the City Council.

**Budget Calendar** – The schedule of key dates which are followed in the preparation and adoption of the budget.

**Budget Document** – A formal document prepared by the City's administrative staff and presented to the City Council containing the proposed financial plan for a fiscal year.

**Budgetary Control** – The control or management of the adopted budget for the purpose of keeping expenditures within the limitations of appropriations and available resources.

**Budget Message** – A written summary of the proposed budget to the Mayor and City Council, which discusses major budget issues and recommendations.

**Budget Ordinance** – The official enactment by City Council establishing the legal authority for administrative staff to obligate and expend funds.

**Capital Improvement Program (CIP)** – A plan of proposed capital outlay to be incurred each year over a fixed number of years to meet capital needs.

**Capital Outlay** – Fixed assets of significant value (\$5,000 or more) and having a useful life of more than one year.

**Capital Project** – Major construction, acquisition, or renovation activities which add value to physical assets or significantly increase their useful life.

**Capital Project Fund** – A fund used to account for financial resources accumulated for the acquisition or construction of major capital facilities.

**Capital Reserve Fund** – A fund used to account for monies restricted for the purchase of fixed assets.

**Comprehensive Annual Financial Report (CAFR)** – A financial report that encompasses all funds and component units of the government. The CAFR should contain (a) the basic financial statements and required supplementary information, (b) combining statements to support columns in the basic financial statements that aggregate information from more than one fund or component unit, and (c) individual fund statements as needed. The CAFR is the governmental unit's official annual report and also should contain introductory information, schedules necessary to demonstrate compliance with finance-related legal and contractual provisions, and statistical data.

**Consumer Price Index** – A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (economic inflation).

**Cost-of-Living Adjustment (COLA)** – An increase in salaries to offset the adverse effect of inflation on compensation.

**Department** – An organizational unit of the City which is functionally unique in its delivery of services or activities.

**Debt Limit** – The maximum amount of outstanding gross or net debt legally permitted. The State of North Carolina forbids cities from incurring debt in excess of 8% of the total assessed valuation of taxable property within the city.

**Debt Service** – Payment of long term debt principal, interest, and related costs on borrowed funds such as bonds. Debt service is budgeted and accounted for in the fund in which it is incurred.

**Depreciation** – an accounting practice in which the cost of an asset is allocated over the useful life of the asset.

**Downtown Statesville Development Corporation**

**(DSDC)** – An organization contracted with by the City to maintain and develop Historic Downtown Statesville and the cultural, social, historic and economic center of the community.

**Encumbrances** – The commitment of appropriated funds to purchase an item, goods or services.

**Enterprise Fund** – A fund that accounts for operations that are financed and operated in a manner similar to private business enterprises. Operations are financed from charges to users for services provided.

**Expenditure** – The cost of goods or services whether payment has been made or not.

**Expense** – Cash or non-cash financial transactions that result in a decrease of net assets.

**Fiscal Year** – A twelve-month period from July 1 through the following June 30 designated as the operating year for accounting and budgeting purposes.

**Function** – Group of related activities aimed at a major service for which government is responsible. For example public safety, transportation, etc.

**Fund** – A fiscal entity with revenues and expenses that are segregated for the purpose of accounting for an activity(s) with common objectives.

**Fund Balance** – The excess of the assets of a fund over its liabilities.

**General Fund** – A fund that accounts for most of the basic government services such as public safety, streets and highways, sanitation, parks and recreation, and general government services.

**General Obligation Bonds** – Bonds issued by a government which are backed by its full faith, credit, and taxing authority.

**GFOA** – Government Finance Officers Association. GFOA is the professional association of state/provincial and local finance officers in the United States and Canada.

**Governmental Funds** – Funds generally used to account for tax-supported activities.

**Interfund Transfers** – The movement of monies between funds of the same governmental entity.

**Internal Charges** – The charges to user departments for internal services by other City departments.

**Internal Service Fund** – A fund which accounts for the provision of services to City departments by other City departments on a cost reimbursement basis.

**Levy** – To impose taxes for the support of government services and activities.

**Line-Item** – A budgetary account representing a specific object of expenditure.

**Local Government Budget and Fiscal Control Act**

– General Statute of the State of North Carolina governing budgetary and fiscal affairs of local governments.

**Modified Accrual Basis of Accounting** – A method for accounting for the receipt and expenditure of funds whereby revenues are recorded when they become measurable and available and expenditures are recorded when the liability is incurred.

**Non-Depreciable Capital** – a classification used by the City to distinguish items that have a useful life in excess of one year and value between \$1,000 and \$4,999.

**Object (of expenditure)** – Also see definition of Area of expenditure. Object of expenditure describes the article purchased or the service obtained.

**Pay-As-You-Go- Basis** – A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

**Payment in Lieu of Taxes (PILOT)** – Transfers from an enterprise fund of the government entity to its General Fund equivalent to the amount in taxes the entity would have received had the operations of the enterprise fund been provided by a private firm.

**Personnel Services** – Expenditures for salaries, wages, and fringe benefits.

**Powell Bill Funds** – Revenue from state-shared gasoline tax which is restricted for use on maintenance of local streets and roads.

**Proposed Budget** – The City Manager's recommended balanced budget, which is submitted to City Council prior to June 1.

**Proprietary** – A government's continuing business type activity.

**Proprietary Funds** – Funds used to separate, control and track financial resources of business-type activities carried out by a government. The two proprietary fund types include: 1) Enterprise Funds and 2) Internal Service Fund.

**Refunding** – The issuance of new debt whose proceeds are used to repay previously issued debt. The proceeds may be used immediately for this purpose (a current refunding), or they may be placed with an escrow agent and invested until they are used to pay principal and interest on the old debt at a future time (an advanced refunding).

**Revenue** – An increase in net assets. Under the modified accrual basis of accounting, revenues are recorded when they become measurable and available.

**Special Revenue Fund** – Used to provide full budgetary accountability for restricted revenues. A special revenue fund is established when required by legal mandate or sound financial management practices.

**Standard Performance Pay Increase (SPPI)** - This program awards a 3.5% pay increase to employees performing at an "expected" level.

**Tax Collection Rate** – The percentage of the tax levy that can be expected to be collected during the fiscal year.

**Tax Levy** – The product when the tax rate is multiplied by assessed values.

**Tax Rate** – The amount per \$100 of property valuation that is levied for the support of government services or activities.

**Transmittal Letter** – A letter from the City Manager summarizing the major differences between the proposed budget and the adopted budget.

**Unreserved (Available) Fund Balance** – The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

**User Charges** – The payment of a fee for direct receipt of a public service by the party who benefits from the service.





## Adopted Capital Improvement Plan

2018 - 2023

Prepared By:

City Manager's Office  
Finance Department

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**City of Statesville  
Summary  
Adopted Capital Improvement Plan 2018-2023**

DESCRIPTION	2018	2019	2020	2021	2022	2023	Total
<b>BY FUND:</b>							
GENERAL FUND	\$ 2,640,040	\$ 12,270,856	\$ 7,616,415	\$ 6,128,685	\$ 3,667,620	\$ 8,817,250	\$ 41,140,866
AIRPORT FUND	19,500	3,286,834	8,334	8,334	8,334	8,334	3,339,670
ELECTRIC FUND	3,031,960	6,489,500	1,622,000	1,486,000	1,250,000	1,200,000	15,079,460
WATER AND SEWER FUND	639,182	5,034,661	2,722,979	1,273,800	717,500	450,000	10,838,122
CIVIC CENTER FUND	88,000	665,000	375,000	75,000	50,000	100,000	1,353,000
<b>TOTAL CAPITAL REQUESTS</b>	<b>\$ 6,418,682</b>	<b>\$ 27,746,851</b>	<b>\$ 12,344,728</b>	<b>\$ 8,971,819</b>	<b>\$ 5,693,454</b>	<b>\$ 10,575,584</b>	<b>71,751,118</b>

**BY ASSETS CLASSIFICATION:**

EQUIPMENT	\$ 795,682	\$ 2,302,570	\$ 1,260,979	\$ 383,000	\$ 17,500	\$ -	\$ 4,759,731
IMPROVEMENTS	4,421,460	21,165,265	9,108,334	6,724,134	4,908,334	9,958,334	56,285,861
VEHICLES	1,201,540	4,279,016	1,975,415	1,864,685	767,620	617,250	10,705,526
<b>TOTAL CAPITAL REQUESTS</b>	<b>\$ 6,418,682</b>	<b>\$ 27,746,851</b>	<b>\$ 12,344,728</b>	<b>\$ 8,971,819</b>	<b>\$ 5,693,454</b>	<b>\$ 10,575,584</b>	<b>\$ 71,751,118</b>

**City of Statesville**  
**General Fund**  
**Adopted Capital Improvement Plan 2018-2023**

DEPARTMENT	DESCRIPTION	Rank	Funding Source	2018	2019	2020	2021	2022	2023	Total
Information Tech	Redundancy Solution (Virtual Appliance?)	5	Pay Go	27,500	-	-	-	-	-	\$ 27,500
Information Tech	Vehicle for GIS field work	2	Pay Go	30,000	-	-	-	-	-	30,000
Information Tech	Replacement Vehicle for Customer Service	4	Pay Go	-	30,000	-	-	-	-	30,000
Information Tech	Pix Firewall Replacements	3	Pay Go	7,200	-	-	-	-	-	7,200
Information Tech	Telcom Overhaul	6	Pay Go	60,000	60,000	-	-	-	-	120,000
Planning	4 Door Ford Fusion	-	-	-	22,000	-	-	-	-	22,000
Planning	Shelton Avenue Linear Park (STPDA Funds)	-	-	148,800	-	-	-	-	-	148,800
Planning	Shelton Avenue Linear Park (PL Funds)	-	-	-	14,000	-	-	-	-	14,000
Planning	B-4982 Shelton Avenue Bridge Replacement	-	-	-	77,431	-	-	-	-	77,431
Police	Metal Roof Reclamation	6	-	-	-	-	-	-	-	-
Police	HVAC Units	7	-	-	-	-	-	-	-	-
Police	CVSA II Laptop system	8	-	-	-	-	-	-	-	-
Police	Covert surveillance "pole cam"	9	-	-	7,200	-	-	-	-	7,200
Police	NC4 Social Media Investigative Software	10	-	-	8,550	-	-	-	-	8,550
Police	2017 Marked Patrol Vehicle	1	-	48,148	50,555	53,083	55,737	58,524	61,450	327,497
Police	2017 Marked Patrol Vehicle	2	-	48,148	50,555	53,083	55,737	58,524	61,450	327,497
Police	2017 Marked Patrol Vehicle	3	-	48,148	50,555	53,083	55,737	58,524	61,450	327,497
Police	2017 Marked Patrol Vehicle	4	-	48,148	50,555	53,083	55,737	58,524	61,450	327,497
Police	2017 Marked Patrol Vehicle	5	-	25,948	50,555	53,083	55,737	58,524	61,450	305,297
Fire	SCBA Compressor (Fill Station)	2	-	45,000	-	-	-	-	-	45,000
Fire	Treadmills	6	-	-	13,000	-	-	-	-	13,000
Fire	Station Alerting Radio Equipment	11	-	15,000	-	-	-	-	-	15,000
Fire	Thermal Imaging Camera	7	-	-	12,000	-	-	-	-	12,000
Fire	Airpack SCBA replacement	-	-	-	-	-	350,000	-	-	350,000
Fire	Fire Engine Replacment	1	-	625,000	-	-	-	-	-	625,000
Fire	Fire Engine Replacement	4	-	-	625,000	-	-	-	-	625,000
Fire	Tower Truck Replacement	-	-	-	1,200,000	-	-	-	-	1,200,000
Fire	Fire Engine Replacement	-	-	-	-	700,000	-	-	-	700,000
Fire	Fire Engine purchase for Station 5	-	-	-	-	-	700,000	-	-	700,000
Fire	Pick Up or SUV	5	-	-	45,000	-	-	-	-	45,000
Fire	Pick Up or SUV	10	-	-	45,000	-	-	-	-	45,000
Fire	Generator Replacement	8	-	-	80,000	-	-	-	-	80,000
Fire	Remodel Fire Station 3	-	-	-	65,000	-	-	-	-	65,000
Fire	New Fence for Fire Station 3	-	-	-	-	20,000	-	-	-	20,000
Fire	Land purchase for Fire Station 2	-	-	-	400,000	-	-	-	-	400,000
Fire	Land purchase for Fire Station 5	-	-	-	-	400,000	-	-	-	400,000
Fire	Station 5 Construction	-	-	-	-	-	3,500,000	-	-	3,500,000
Fire	Construct Fire Station 2	-	-	-	-	3,500,000	-	-	-	3,500,000
Fire	Fire Sprinkler System for Station 3	9	-	-	65,000	-	-	-	-	65,000
Fire	Construct Fire Station 1	-	-	-	4,500,000	-	-	-	-	4,500,000
Engineering	Large Format Plotter	1	-	7,500	-	-	-	-	-	7,500
Engineering	Large Format Scanner	4	-	-	-	25,000	-	-	-	25,000
Engineering	Survey Grade GPS	3	-	-	25,000	-	-	-	-	25,000
Engineering	Stormwater Software	2	-	-	25,000	-	-	-	-	25,000
Engineering	Survey Vehicle	5	-	-	-	30,000	-	-	-	30,000

**City of Statesville  
General Fund  
Adopted Capital Improvement Plan 2018-2023**

DEPARTMENT	DESCRIPTION	Rank	Funding Source	2018	2019	2020	2021	2022	2023	Total
Engineering	Admin Vehicle - staff	6	-	-	-	-	20,000	-	-	20,000
Garage	OBD II Inspection machine	1	-	7,500	-	-	-	-	-	7,500
Garage	CARRIER HEAT PUMP SYSTEM	2	-	-	5,900	-	-	-	-	5,900
Garage	PROCUT BRAKE LATHE	4	-	-	10,500	-	-	-	-	10,500
Garage	1/2 ton pickup	3	-	-	29,000	-	-	-	-	29,000
Garage	1/2 ton pickup truck	5	-	-	29,000	-	-	-	-	29,000
Street	Motorgrader #343	6	-	-	147,000	-	-	-	-	147,000
Street	Rubber Tire Loader #326	10	-	-	210,000	-	-	-	-	210,000
Street	Backhoe #351	9	-	-	115,000	-	-	-	-	115,000
Street	Track Loader #350	13	-	-	-	190,000	-	-	-	190,000
Street	Backhoe #352	14	-	-	-	115,000	-	-	-	115,000
Street	Utility Body Pickup Truck #311	1	-	-	50,000	-	-	-	-	50,000
Street	Asphalt Patch Truck #305	2	-	173,000	-	-	-	-	-	173,000
Street	Sign Truck #307	8	-	-	55,000	-	-	-	-	55,000
Street	Single Axle Dump Truck #314	7	-	-	90,000	-	-	-	-	90,000
Street	Street Sweeper #325	11	-	-	-	250,000	-	-	-	250,000
Street	Single Axle Dump Truck #320	12	-	-	-	90,000	-	-	-	90,000
Street	Single Axle Dump Truck #309	15	-	-	-	-	90,000	-	-	90,000
Street	Sand Spreader Truck #323	16	-	-	-	-	95,000	-	-	95,000
Street	Tandem Axle Dump Truck #308	17	-	-	-	-	-	130,000	-	130,000
Street	Single Axle Dump Truck #321	18	-	-	-	-	-	90,000	-	90,000
Street	Single Axle Dump Truck #310	19	-	-	-	-	-	-	90,000	90,000
Street	Pick Up Truck #302	4	-	-	30,000	-	-	-	-	30,000
Street	Pick Up Truck #301	5	-	-	35,000	-	-	-	-	35,000
Street	Utility Body Pickup Truck #312	3	-	-	50,000	-	-	-	-	50,000
Street	Sidewalks	-	-	50,000	200,000	200,000	-	-	-	450,000
Street Construction	Street Improvement Div BB	-	-	500,000	-	-	-	-	-	500,000
Street Construction	Street Improvement Div CC	-	-	-	600,000	-	-	-	-	600,000
Street Construction	Street Improvement Div DD	-	-	-	-	600,000	-	-	-	600,000
Street Construction	Street Improvement Div EE	-	-	-	-	-	600,000	-	-	600,000
Street Construction	Street Improvement Div FF	-	-	-	-	-	-	600,000	-	600,000
Street Construction	Street Improvement Div GG	-	-	-	-	-	-	-	600,000	600,000
Warehouse	Warehouse Site Security System	1	Pay Go	35,000	-	-	-	-	-	35,000
Warehouse	New Shelving	2	Pay Go	40,000	-	-	-	-	-	40,000
Sanitation	Leaf Machines #437 & #440	3	-	-	82,000	-	-	-	-	82,000
Sanitation	Leaf Machines #434 & #436	9	-	-	-	82,000	-	-	-	82,000
Sanitation	Leaf Machines #441 & #442	10	-	-	-	84,000	-	-	-	84,000
Sanitation	Universal Garbage Carts	2	-	125,000	125,000	-	-	-	-	250,000
Sanitation	Automated Leaf Collection Truck	6	-	-	180,000	-	-	-	220,000	400,000
Sanitation	Rear Load Garbage Truck	7	-	-	-	195,000	-	-	-	195,000
Sanitation	Rear Load Garbage Truck	8	-	-	-	195,000	200,000	205,000	-	600,000
Sanitation	Knuckle Boom Truck	5	-	-	170,000	-	195,000	-	-	365,000
Sanitation	Flat Bed Truck	4	-	-	85,000	-	-	-	-	85,000

**City of Statesville**  
**General Fund**  
**Adopted Capital Improvement Plan 2018-2023**

DEPARTMENT	DESCRIPTION	Rank	Funding Source	2018	2019	2020	2021	2022	2023	Total
Sanitation	Automated Garbage Collection Vehicle	1	-	335,000	335,000	335,000	-	-	-	1,005,000
Recreation-Admin	Ford Fusion	3	-	22,000	-	-	-	-	-	22,000
Recreation-Admin	Greenway Development	5	-	-	100,000	100,000	100,000	100,000	100,000	500,000
Recreation-Admin	Competition Park Land Acquisition	7	-	-	-	-	-	1,750,000	-	1,750,000
Recreation-Admin	Development of Competition Park	8	-	-	-	-	-	-	5,000,000	5,000,000
Recreation-Admin	Renovate McClure Park	9	-	-	-	-	-	-	1,500,000	1,500,000
Recreation-Admin	Land Acquisition and Park Development	10	-	-	-	-	-	-	1,000,000	1,000,000
Recreation-Admin	Develop Skate Plaza	6	-	-	-	-	-	500,000	-	500,000
Recreation-Admin	Splash Pad	4	-	115,000	500,000	-	-	-	-	615,000
Recreation-Admin	Complete Comprehensive Master Plan	1	-	-	50,000	-	-	-	-	50,000
Recreation-Admin	Add additional security system at COB	2	-	-	13,500	-	-	-	-	13,500
Recreation - Athletics	Ford Fusion	-	-	-	22,000	-	-	-	-	22,000
Recreation - Athletics	Soccer Field Drainage on Two Fields	-	Pay-go	-	190,000	190,000	-	-	-	380,000
Recr-Fitness & Activity	Weight Equipment & Circuit Machines	-	-	-	50,000	50,000	-	-	-	100,000
Recreation-Parks	Zero Turn Mowers	1	-	26,000	26,000	-	-	-	-	52,000
Recreation-Parks	Wood Chipper	2	-	-	29,000	-	-	-	-	29,000
Recreation-Parks	40 HP 4-Wheel Drive Tractor	4	-	-	30,000	-	-	-	-	30,000
Recreation-Parks	Utility Vehicle	9	-	-	9,500	-	-	-	-	9,500
Recreation-Parks	Trailer for Reel Mower	8	-	-	8,000	-	-	-	-	8,000
Recreation-Parks	Water Wagon	11	-	-	9,500	-	-	-	-	9,500
Recreation-Parks	Skid Steer	3	-	-	76,000	-	-	-	-	76,000
Recreation-Parks	Backhoe w/grapple	5	-	-	112,000	-	-	-	-	112,000
Recreation-Parks	Landscape Truck	7	-	-	49,500	-	-	-	-	49,500
Recreation-Parks	Two Ton Dump Truck	13	-	-	58,000	-	-	-	-	58,000
Recreation-Parks	Soccer Park Maintenance Building	6	-	-	50,000	-	-	-	-	50,000
Recreation-Parks	Park Entrance Signs	10	-	-	15,000	-	-	-	-	15,000
Recreation-Parks	Park Improvements	12	-	-	50,000	-	-	-	-	50,000
Recreation-Parks	Kimbrough Park Playground	14	-	-	30,000	-	-	-	-	30,000
Recreation-Parks	Lakewood Trail Paving	15	-	-	105,000	-	-	-	-	105,000
Recreation-Parks	Fourth Creek Walking Bridge	16	-	-	50,000	-	-	-	-	50,000
Recreation-Parks	Harris Park Restroom Facility	17	-	-	200,000	-	-	-	-	200,000
Public Grounds & Ceme	Front Mount Mower	1	-	27,000	-	-	-	-	-	27,000
Public Grounds & Ceme	Compact Tractor with Loader	2	-	-	29,000	-	-	-	-	29,000
Public Grounds & Ceme	Zero Turn Mower with Peco System	4	-	-	13,500	-	-	-	-	13,500
Public Grounds & Ceme	Straw Blower	5	-	-	11,500	-	-	-	-	11,500
Public Grounds & Ceme	3/4 Ton Truck with Utility Bed	6	-	-	38,500	-	-	-	-	38,500
Public Grounds & Ceme	1/2 Ton Pickup Truck	3	-	-	25,000	-	-	-	-	25,000
Public Grounds & Ceme	Brush Truck with Leaf Box	7	-	-	75,000	-	-	-	-	75,000
Public Grounds & Ceme	Oakwood Cemetery Curbing	8	-	-	40,000	-	-	-	-	40,000
										-

**TOTAL GENERAL FUND**

**\$ 2,640,040    \$ 12,270,856    \$ 7,616,415    \$ 6,128,685    \$ 3,667,620    \$ 8,817,250    \$ 41,140,866**



**City of Statesville**

**Electric Fund**

**Adopted Capital Improvement Plan 2018-2023**

DEPARTMENT	DESCRIPTION	Rank	Funding Source	2018	2019	2020	2021	2022	2023	Total
Electric Utility	Protection Relay/Fiber Switch	8	Pay/Go	30,000	-	-	-	-	-	\$ 30,000
Electric Utility	Mobile Meter Site Tester	9	Pay/Go	31,000	-	-	-	-	-	\$ 31,000
Electric Utility	Directional Boring Machine & GPR	6	Pay/Go	170,000	-	-	-	-	-	\$ 170,000
Electric Utility	Forklift	14	Pay/Go	-	15,000	-	-	-	-	\$ 15,000
Electric Utility	Mini Excavator W/Thumb & Trailer	-	Pay/Go	-	-	32,000	-	-	-	\$ 32,000
Electric Utility	625-Extended Cab Pick-Up Truck, 4WD	-	Pay/Go	-	31,000	-	-	-	-	\$ 31,000
Electric Utility	618-Extended Cab Pick-Up Truck, 4WD	-	Pay/Go	-	-	-	31,000	-	-	\$ 31,000
Electric Utility	604-Digger/Derrick w/ Utility Body	-	Pay/Go	-	245,000	-	-	-	-	\$ 245,000
Electric Utility	Sprinter Van	-	Pay/Go	-	-	-	-	50,000	-	\$ 50,000
Electric Utility	612-F350 Diesel w/ Utility Body & Rack	11	Pay/Go	48,000	-	-	-	-	-	\$ 48,000
Electric Utility	607-Digger/Derrick w/ Utility Body 4x4	-	Pay/Go	-	-	-	255,000	-	-	\$ 255,000
Electric Utility	622-F550 w/ Dump Bed	15	Pay/Go	-	63,500	-	-	-	-	\$ 63,500
Electric Utility	615-Bucket Truck w/ Utility Body 4X4	-	Pay/Go	-	-	250,000	-	-	-	\$ 250,000
Electric Utility	Improvement and Expansion	1	Pay/Go	1,750,000	700,000	700,000	700,000	700,000	700,000	\$ 5,250,000
Electric Utility	Distribution Automation	12	Pay/Go	-	75,000	75,000	-	-	-	\$ 150,000
Electric Utility	System Study Implementation	2	Pay/Go	372,960	-	-	-	-	-	\$ 372,960
Electric Utility	Smart Grid Implementation/AMI	17	Pay/Go	85,000	4,715,000	-	-	-	-	\$ 4,800,000
Electric Utility	4 kV to 23 kV Conversion	10	Pay/Go	330,000	500,000	500,000	500,000	500,000	500,000	\$ 2,830,000
Electric Utility	Fiber Optic Project - Phase 3	7	Pay/Go	200,000	90,000	-	-	-	-	\$ 290,000
Electric Utility	40x30 Metal Equipment Shelter	16	Pay/Go	7,500	-	-	-	-	-	\$ 7,500
Electric Utility	Five Year Elec. System Plan Update	3	Pay/Go	-	50,000	-	-	-	-	\$ 50,000
Electric Utility	Repair of Light House Roof	5	Pay/Go	7,500	-	-	-	-	-	\$ 7,500
Electric Utility	Three Phase Relay Tester	-	Pay/Go	-	-	65,000	-	-	-	\$ 65,000
Electric Utility	Arc Flash Study Update	4	Pay/Go	-	5,000	-	-	-	-	\$ 5,000
				-	-	-	-	-	-	\$ -
										\$ -
<b>TOTAL ELECTRIC FUND</b>				<b>\$ 3,031,960</b>	<b>\$ 6,489,500</b>	<b>\$ 1,622,000</b>	<b>\$ 1,486,000</b>	<b>\$ 1,250,000</b>	<b>\$ 1,200,000</b>	<b>\$ 15,079,460</b>

**City of Statesville**  
**Water and Sewer Fund**  
**Adopted Capital Improvement Plan 2018-2023**

DEPARTMENT	DESCRIPTION	Rank	Funding Source	2018	2019	2020	2021	2022	2023	Total
Sewer Maintenance	5 3/4" Boring tool	1	Pay Go	14,000	-	-	-	-	-	14,000
Sewer Maintenance	Backhoe #515	2	Pay Go	-	125,000	-	-	-	-	125,000
Sewer Maintenance	Seeker Camera	7	Pay Go	-	12,000	-	-	-	-	12,000
Sewer Maintenance	Side Arm Mower	6	Pay Go	-	48,000	-	-	-	-	48,000
Sewer Maintenance	Bush Hog	3	Pay Go	7,000	-	-	-	-	-	7,000
Sewer Maintenance	Pick up Truck ext cab 4 X 4 #502	4	Pay Go	-	31,500	-	-	-	-	31,500
Sewer Maintenance	Sewer Rodding and Hi-pressure Jet Truck	8	Pay Go	-	250,000	-	-	-	-	250,000
Sewer Maintenance	Dump Truck	5	Pay Go	-	85,000	-	-	-	-	85,000
Sewer Maintenance	Sewer Rehabilitation	-	Pay Go	-	250,000	250,000	250,000	250,000	-	1,000,000
Sewer Maintenance	Sewer Maintenance & Larkin	-	Pay Go	-	1,600,000	150,000	200,000	200,000	200,000	2,350,000
Sewer Maintenance	Sewer Rehab - Old Cntry Club/Sullivan Rd.	-	Pay Go	-	525,000	-	-	-	-	525,000
Water Maintenance	2.5" Boring tool	3	Pay Go	-	7,000	-	-	-	-	7,000
Water Maintenance	Trench Roller	5	Pay Go	-	35,000	-	-	-	-	35,000
Water Maintenance	LED Light Tower	2	Pay Go	16,000	-	-	-	-	-	16,000
Water Maintenance	Pick-up Truck 4 X 4 #510	4	Pay Go	-	31,500	-	-	-	-	31,500
Water Maintenance	1 1/2 Ton Diesel est cab Utility Truck	1	Pay Go	85,000	-	-	-	-	-	85,000
Water Maintenance	Water Line Rehabilitation	-	Pay Go	-	200,000	200,000	200,000	200,000	200,000	1,000,000
Water Maintenance	Major Capital Water Improvements	-	Pay Go	-	600,000	150,000	500,000	-	-	1,250,000
Water Maintenance	Water Line Upsizing	-	Pay Go	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Water Purification	#2 High Service Pump Motor Controller	1	Pay-Go	119,000	-	-	-	-	-	119,000
Water Purification	Hand Held Valve Actuator and Telescopic	4	Pay-Go	-	8,500	-	-	-	-	8,500
Water Purification	Streaming Current Meter	7	Pay-Go	-	13,000	-	-	-	-	13,000
Water Purification	Tube Settlers	1	Pay-Go	-	120,000	-	-	-	-	120,000
Water Purification	2-10 Ton Heat Pumps	1	Pay-Go	-	-	36,000	-	-	-	36,000
Water Purification	460v 350 HP Pump Motor		Pay-Go	-	-	40,562	-	-	-	40,562
Water Purification	Compact Tractor with Loader	-	Pay-Go	-	20,000	-	-	-	-	20,000
Water Purification	1/2 Ton 4x4 Pickup Truck	6	Pay-Go	-	25,000	-	-	-	-	25,000
Water Purification	1/2 Ton 4x4 Pickup Truck	2	Pay-Go	-	28,000	-	-	-	-	28,000
Water Purification	16" Pump Control Valve and Repiping Pro	2	Pay-Go	50,000	-	-	-	-	-	50,000
Water Purification	New Roof on WTP	3	Pay-Go	80,000	-	-	-	-	-	80,000
Water Purification	#1 High Service Pump Study	5	Pay-Go	-	17,000	-	-	-	-	17,000
Water Purification	Alum Sludge Basin Improvements	2	Pay-Go	-	-	1,240,000	-	-	-	1,240,000

**City of Statesville**  
**Water and Sewer Fund**  
**Adopted Capital Improvement Plan 2018-2023**

DEPARTMENT	DESCRIPTION	Rank	Funding Source	2018	2019	2020	2021	2022	2023	Total
Third Creek WWTP	Roll up doors and openers	1	Pay Go	-	13,500	-	-	-	-	13,500
Third Creek WWTP	10 horsepower lift station pump	1	Pay Go	-	5,600	-	-	-	-	5,600
Third Creek WWTP	5 horse power lift station pump	1	Pay Go	25,000	-	-	-	-	-	25,000
Third Creek WWTP	7.5 horsepower suction lift pump	2	Pay Go	-	5,400	-	-	-	-	5,400
Third Creek WWTP	7.5 horsepower submersible pump	2	Pay Go	-	-	5,300	-	-	-	5,300
Third Creek WWTP	50 horsepower submersible pump	1	Pay Go	-	-	-	17,000	-	-	17,000
Third Creek WWTP	30 horsepower submersible pump	2	Pay Go	-	-	-	16,000	-	-	16,000
Third Creek WWTP	7.5 horsepower lift station pump	1	Pay Go	-	-	-	-	17,500	-	17,500
Third Creek WWTP	Clarifier Sludge Blanket Detectors	2	Pay Go	34,500	-	-	-	-	-	34,500
Third Creek WWTP	Driveway	3	Pay Go	-	-	-	40,800	-	-	40,800
Fourth Creek WWTP	Aeration Basin Aerators	1	Pay-go	140,000	-	-	-	-	-	140,000
Fourth Creek WWTP	Back up Generator @ Comm. Blvd.	2	Pay-go	-	93,525	-	-	-	-	93,525
Fourth Creek WWTP	Commercial Zero Turn Mower	3	Pay-go	18,682	-	-	-	-	-	18,682
Fourth Creek WWTP	Spare Stator for the press pump	5	Pay-go	-	10,000	-	-	-	-	10,000
Fourth Creek WWTP	Spare Lift station pump for Comm. Blvd.	6	Pay-go	-	37,453	-	-	-	-	37,453
Fourth Creek WWTP	Electrical Transfer Switches	7	Pay-go	-	250,000	-	-	-	-	250,000
Fourth Creek WWTP	Marjorie Road Lift station spare pump	1	Pay-go	-	6,048	-	-	-	-	6,048
Fourth Creek WWTP	Hatfield Road spare pump	2	Pay-go	-	8,744	-	-	-	-	8,744
Fourth Creek WWTP	Aeration Basin Aerators	3	Pay-go	-	278,150	-	-	-	-	278,150
Fourth Creek WWTP	Polymer feed @ Dewatering	5	Pay-go	-	47,000	-	-	-	-	47,000
Fourth Creek WWTP	Business Park Lift Station MCC	1	Pay-go	-	-	41,665	-	-	-	41,665
Fourth Creek WWTP	John Deere Tractor	2	Pay-go	-	-	46,552	-	-	-	46,552
Fourth Creek WWTP	Portable Generator	3	Pay-go	-	-	184,150	-	-	-	184,150
Fourth Creek WWTP	Business Park spare pump	4	Pay-go	-	-	50,600	-	-	-	50,600
Fourth Creek WWTP	Aeration Basin Aerators	5	Pay-go	-	-	278,150	-	-	-	278,150
Fourth Creek WWTP	Dump Truck	4	Pay-go	-	102,484	-	-	-	-	102,484
Fourth Creek WWTP	Maint. Truck w/ Utility Crane	4	Pay-go	-	95,257	-	-	-	-	95,257
<b>TOTAL WATER AND SEWER FUND</b>				<b>\$ 639,182</b>	<b>\$ 5,034,661</b>	<b>\$ 2,722,979</b>	<b>\$ 1,273,800</b>	<b>\$ 717,500</b>	<b>\$ 450,000</b>	<b>\$ 10,838,122</b>

